



ABAQULUSI MUNICIPALITY  
2013/14 ANNUAL REPORT

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## MAYOR'S FOREWORD



**AbaQulusi Municipality** renders services in the Vryheid town, Bhhekuzulu, eMondlo, Hlobane, Louwsburg and surrounding small towns. The provision of electricity, water and refuse removal is of a generally high standard. The increasingly improvements in the infrastructure makes Vryheid the economic hub in the region.

In the 2012/13 financial year the Municipality obtained a qualified which was not a desired outcome but a major success from the disclaimer received in the 2011/12 financial year which also led the Municipality into the intervention. Through the assistance of the intervention the Municipality achieved major successes.

Systems were introduced to enable the political leadership to exercise its oversight role in the administration and to actively participate in the overall operations of the institution which has greatly contributed in achieving one of the missions of the Municipality to develop effective governance. This has been achieved through public participation initiatives and community engagements which are aimed at holding the elected officials accountable to the community it serves.

The shortage in Council was filled after the local bi-elections were peacefully conducted in ward 22 and the newly elected Councillor was sworn in on the 31<sup>st</sup> of March 2014.

It is therefore with great pride to introduce this collective report as a true reflection of what transpired in the institution during the 201/14 financial year through all the challenges faced both politically and administratively.

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**Cllr. P.N. Khaba**  
**Abaqulusi Mayor**

## MUNICIPAL MANAGER'S WORDS OF ENCOURAGEMENT



Over the past ten years AbaQulusi Municipality has matured to become an effective and efficient administrative machinery of service delivery in the area. A collective of determined men and women, led by the Mayor Councillor Patience Khaba and myself as Acting Municipal Manager. This team has succeeded in bringing quality services to the people of AbaQulusi.

Our effort to refocus the Management so that it operates in a manner responsive to the challenges of today is beginning to take shape. We have restructured Management in order to make them more focused and adequately respond to service delivery challenges. We have been able to appoint all Directors of the municipality on a long term contracts so as to stabilize the top management. The only challenge remaining is to appoint the Municipal Manager which is under dispute but we hope this will be resolved in due cause.

Policy formulation, Performance Management Systems (PMS) and Integrated Development Plans (IDP) is the principal purpose of our existence as the office. It provides clear-cut direction and framework within which to locate developmental plans and programmes of administration and services to the people.

In this regard, the previous financial year saw us establishing the Service Delivery and Budget Implementation Plans (SDBIP). This was done with an understanding that the success of administration in carrying out its mandate – is dependent on the central and proper co-ordination of its activities, planning and budgeting in an integrated manner.

We can safely attest that our Municipality is performing at an acceptable rate in the area of service delivery and we further reiterate that there is room for improvement.

As the management, we have no doubt that this Annual Report has been compiled in line with the provisions of the Local Government Municipal Systems Act, 32 of 2000, the Local Government Municipal Finance Management Act, 56 of 2003 and the Treasury Circular No. 11.

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**N.N. SIBISI**  
**ACTING MUNICIPAL MANAGER**

## **BACKGROUND OF THE MUNICIPALITY**

Abaqulusi Municipality was formed after the Local Government elections on 5 December 2000. The new boundaries of this municipality stretch from eDlomodlomo in the east to the Blood River in the west, encompassing a vast area of traditional as well as farming land.

The name Abaqulusi has its origin in the area of the Great King Shaka. After the death of Shaka's mother, Nandi he became increasingly isolated from his people. Due to the caring and support given to Shaka and his mother by his aunt, Princess Mkabayi, while they were refugees, he rewarded her by making her head of one of his most important ikhanda". Mkabayi was a head strong individual with huge political ambitions and she gained great influence as head of the ebaQulusini military barracks. The AbaQulusi impi became renowned for their bravery under the leadership of Mkabayi kaJama. It is a well-known fact that the town of Vryheid, situated in the centre of the Abaqulusi region had its origin in an agreement entered into by the Boers and the Zulus.

One of the aspects of the region which always impresses visitors is its cultural diversity. History has cast the cream of the Zulu, Afrikaner, English, German as well as other nationalities into the melting pot and created the amalgamation which has become the harmonious, yet diverse, AbaQulusi region of today.

Abaqulusi region's fascinating natural diversity has become one of its biggest draw cards. There are numerous game farms, sites of conservation significance, heritage sites and other places of exquisite beauty and great interest. The ecologically diverse Vryheid Hill Nature Reserve and Klipfontein bird sanctuary border the town. The Abaqulusi region is also privileged to have the wonderful Ntinginono Environmental Centre which is situated in the Vryheid Hill Nature Reserve, only 1 km from the CBD.

## **PROVISION OF SERVICES**

Abaqulusi Municipality is located in the northern part of Kwazulu-Natal province, it is one amongst the five municipalities within the Zululand District Municipality. Its population from the latest statistics is estimated at 211 066.

These results clearly indicate that Abaqulusi is increasingly facing the challenge of basic service needs i.e. housing. It has been observed that thousands of people are moving away from the rural areas for the purpose of improving their standard of living to urban areas.

## POPULATION

The population of Abaqulusi is growing steadily since 2001. From 2001 to 2011 the population of the municipality increased by 20 041 people to the current 211 060<sup>1</sup> people.

The projected population growth rate since 2001 has been 1%, in line with the estimated 1% growth rate. By 2018 it is estimated that there will be 228 547.7 people living in the municipality.

This represents a growth of about 17 488 people within 4 years, this slow growth can be attributed to the current rate of HIV/AIDS and outmigration factors resulting from economic and education migratory patterns.

The majority of people in the municipality currently reside in the peripheral rural settlements, mostly within tribal areas. The remaining population live in small towns while others are tenants on farms or in dormitory townships and illegal developments around towns.

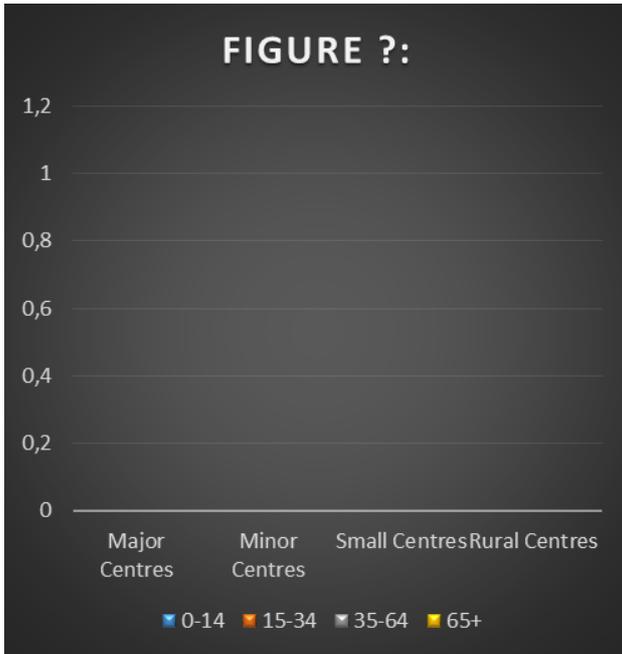
The locational distribution of the people in the municipality is currently as follows:

Area	Number of People
Vryheid:	31 659
Bekuzulu:	48 544
Hlobane:	6331,8
Coronation:	8442,4
eMondlo:	31 659
Hlahlindlela tribal areas:	94977
Khambu Tribal area:	2110,6
Grootfolozi and surrounding areas:	4221,2
Boshhoek and surrounding settlements:	2200
Rural areas around Brackfontein:	3500

The demographics reflect that the majority of people living in the municipality are largely African, followed by White people, then Coloured and Asian. The spatial distribution of this race demographic indicate that African people are largely located in the scattered tribal areas and in the small towns, while White, Coloured and Asian people are concentrated within the small towns.

The **average household** size as estimated is 4.6<sup>2</sup> people per family, meaning four (4) adult individuals and one (1) young<sup>3</sup> person make up the households in the municipality.

The dependency ratio of the municipality is estimated at 70.9%. This dependency ratio represent a very high dependency ratio, when translated this ratio indicate that one person in a family is financially responsible for taking care of the needs of the remaining three (3) adults and the one (1) young person. This situation in low-income families reflect a serious financially stressed community in which it is a struggle to meet the basic needs.



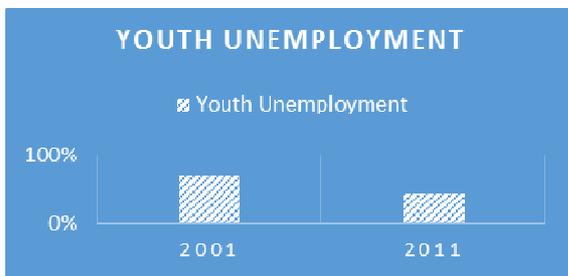
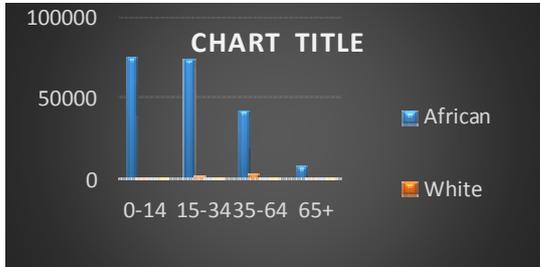
**Age and gender distribution:** The number of younger people in the municipality have decreased by 1% from 38% in 2001 to 36.7% in 2011 (Census 2011). The result of this is not properly explained in the census, it can be due to HIV/AIDS, out migration, infant mortality or that people in the municipality are choosing to have smaller families.

According to STATSA 2011, there are equally more young people (0-14 years) as there is youth (15-34 years) in the municipality (see Figure).

The **male to female ratio** in the municipality have stayed unchanged with more females living in the municipality than males. The data indicate that **female-headed households** are equal to those of male-headed households.

**Youth unemployment** and the overall unemployment has decreased since 2001 census (62%) by 24% a significant drop to the census 2011 (45%). There is no clear indication as to what caused this drop; it is more likely a result of the outmigration.

The overall unemployment in the municipality has also decreased by 24% since 2001.



The **education levels** in the municipality present a community in which there is very few people with levels of education higher than grade 11 (standard 9).

**Primary enrolment (88%)** in the municipality present a very significant enrolment in the community comparatively with higher levels of education. The difference in the education levels may be attributed to some household's inability to afford basic needs as indicated before.

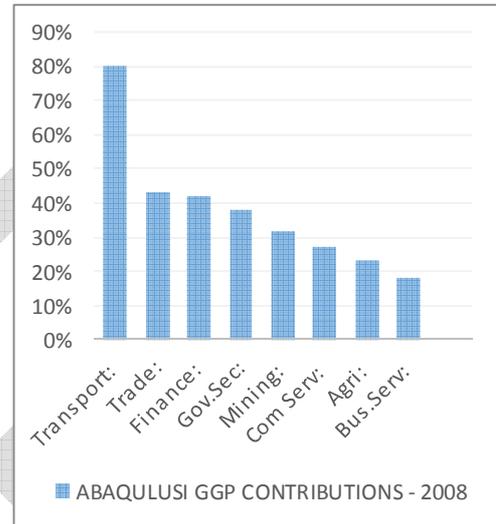
The low household incomes in the municipality reinforces the dependence scenario presented and the affordability levels indicated. The incomes are significantly low and so are the average income levels in the municipality, reflective of a struggling community.



Summary and Conclusion:

The population and lifestyle data summarised indicate:

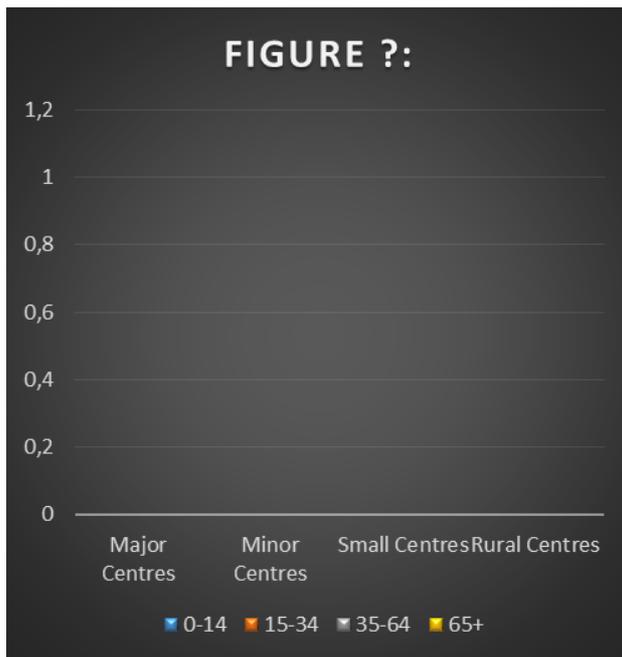
- That municipality has a majority African population with White people as the second largest group of people,
- The population of the entire municipality is growing at a very slow rate,
- The largest number of people in the municipality reside in tribal peripheral areas,
- A smaller group of people in the municipality are working and are financially responsible for a larger group of the community,
- The municipal community is composed of young people (less than 14 years) and the youth (between 15 and 34),
- The largest composition of the youth are among African people,
- The male to female ratio reflect that there are more females than males in the municipality,
- Although the municipality has a high unemployment rate this rate have been decreasing significantly since 2001,
- Youth unemployment has also been decreasing significantly, and
- Education levels are very low and as a result, household incomes are significantly low. The Ithala Game Reserve (30 000 ha in extent)



In terms of geographical distribution, the population of the Abaqulusi local Municipal area is quite skewed with Hlahlindlela and eMondlo accounting for 61% of the population followed by Vryheid (15%) and Khambi (9%)

The **average household** size as estimated is 4.6<sup>4</sup> people per family, meaning four (4) adult individuals and one (1) young<sup>5</sup> person make up the households in the municipality.

The dependency ratio of the municipality is estimated at 70.9%. This dependency ratio represent a very high dependency ratio, when translated this ratio indicate that one person in a family is financially responsible for taking care of the needs of the rest of the remaining three (3) adults and the one (1) young person. This situation in low-income families reflect a serious financially stressed community in which it is a struggle to meet the basic needs.



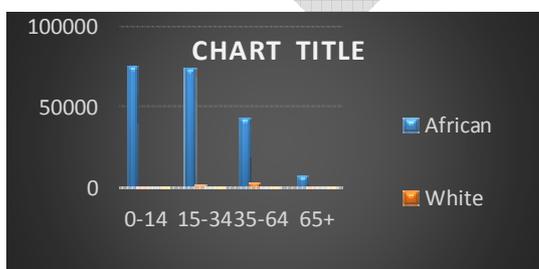
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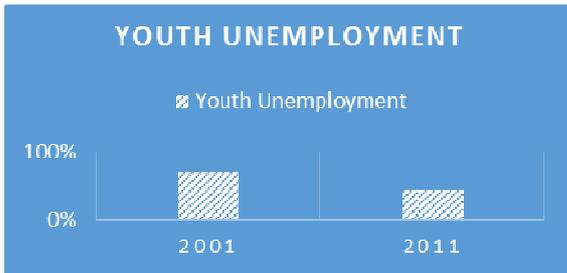
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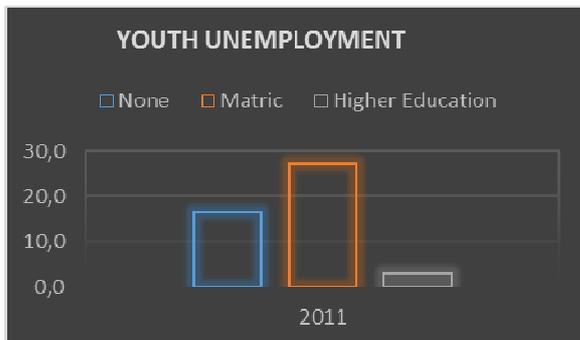




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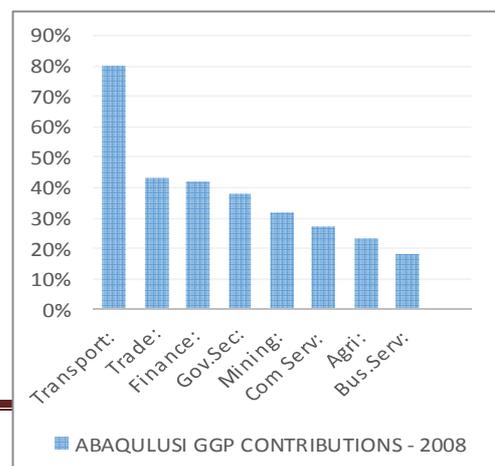
The low household incomes in the municipality reinforces the dependence scenario presented and the affordability levels indicated. The incomes are significantly low and so are the average income levels in the municipality, reflective of a struggling community.



Summary and Conclusion:

The population and lifestyle data summarised indicate:

- That municipality has a majority African population with White people as the second largest group of people,
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### TRADITIONAL AUTHORITY

The municipality has seven traditional authorities as detailed below:

TRADITIONAL AUTHORITY	INKOSI	WARD
Ekhambi	Nkosi BM Zulu	3
EMathongeni	Nkosi TA Zulu	4
EMmpangisweni	Nkosi JV Zondo	4
EMsiyane	Nkosi KM Xulu	5
Egodeni	Ndlunkulu M. Mthethwa	7
Hlahlindlela	Nkosi SW Mdlalose	21
Othaka	Nkosi J Mdlalose	22

Through the IDP consultations Abaqulusi noted the disparity in various estimations regarding the population size for the municipal area.

Table 1. below drawn from Stats SA (Census 2011) shows Abaqulusi's population statistics within the context of the Zululand district. The Zululand district is estimated to have grown at an average of 0,30% from 780 069 to 803 575 between 2001 and 2012. The population of the Abaqulusi municipal area is estimated to have grown at 1,0% since 2001 to 211 066 in 2012. The Abaqulusi municipal area accounts for 30% of the Zululand district population.

The population statistics were conducted according to wards:-

<b>POPULATION BY WARD</b>			
<b>Ward</b>	<b>Population</b>	<b>Ward</b>	<b>Population</b>
1	10 006	12	12 709
2	8 522	13	14 255
3	11 176	14	8 604
4	6 977	15	8 107
5	10 760	16	9 417
6	10 335	17	11 884
7	10 947	18	8 087
8	4 840	19	7 440
9	6 353	20	11 121
10	2 707	21	12 607
11	11 360	22	12 855
<b>TOTAL</b>			<b>211 069</b>

Studies conducted by Abaqulusi Employment Status are narrated in the below table:

<b>EMPLOYMENT STATUS</b>		
<b>Household weighted</b>	<b>Number</b>	<b>Percentage</b>
Employed	13180077	<b>39%</b>
Unemployed	5594055	<b>16%</b>
Discouraged work seeker	1835092	<b>5%</b>
Other not economically active	13295256	<b>39%</b>
<b>TOTAL</b>	<b>33904480</b>	<b>100%</b>

## AGE DISTRIBUTION

The table below clearly depicts that AbaQulusi Municipality comprises of a population that is fairly young with around 60% below the age of 25. A young population places a huge demand on needs such as education, employment, entertainment which automatically puts the municipality under financial pressure to provide for these needs.

Age Structure	2001	2011
0 – 15	38.0	36.7
15 – 64	57.5	58.7
65+	4.6	4.7

## ABAQULUSI VISION

### ***“A prosperous and sustainable economic hub of Zululand”***

The vision is about:

- ❖ Prosperity –To improve quality of life, entrenching humane society through showcasing cultural diversity.
- ❖ Sustainability – engaging in current development with the future in mind
- ❖ Dwells on both comparative and competitive advantage in Zululand District
- ❖ Abaqulusi being a destiny of choice in Zululand

- Economic development and poverty reduction

Provision of opportunities of self-growth through Community Based Plans to enhance poverty reduction

- Effective delivery of social services

Provision of social assistance through implementation of specially designed social investment programmes

- Effective planning and infrastructure development

Infrastructural developments are identified and prioritised through Community Based Plans in the Integrated Development Plan

- Develop effective governance

This is achieved through intergovernmental interactions and public participation

- Strive to make Abaqulusi Municipality the economic hub of the Zululand District

Through Local Economic Development Projects and Small Micro Macro Enterprises and local business unit

Actively forging strategic partnerships with all stakeholders

Engagement of various state departments and other municipal bodies

## MISSION

- Economic development and poverty reduction
- Effective delivery of social services
- Effective planning and infrastructure development
- Develop effective governance
- Strive to make Abaqulusi Municipality the economic hub of the Zululand District
- Actively forging strategic partnerships with all stakeholders

## VALUES

The vision of Abaqulusi and that of the National Democratic Society creates a future free from prejudice characterized by empowerment of communities in an effort to reduce poverty; and lastly the vision commits council and its administration to provide and create an environment conducive to Abaqulusi being a destiny of choice in Zululand as the Economic hub of the district.

Abaqulusi vision, mission and values are derived from the underlying principles of the South African Government, i.e. The **Eight Batho Pele Principles** include:

- Consultation** - The public and employees should be consulted about the level and quality of public services they receive and, where possible, should be given a choice about the services offered.
- Service Standards** - The public should be told what level and quality of public service they will receive, so that they are aware of what they can expect from us.
- Courtesy** - The public should always be treated with courtesy and consideration.
- Access** - All members of the public should have equal access to services they are entitled to.
- Information** - The public should have full, accurate information about the services they are entitled to receive.
- Openness and Transparency** - The public should be told how administrations are run, how much they cost and who is in charge.
- Redress** - If the promised service is not delivered the public should be offered an apology, a full explanation, and a speedy and effective remedy; when complaints are made, the public should receive a sympathetic and positive response.
- Value for money** - Public services should be provided economically and efficiently, in order to give the public the best possible value for money.

## INTRODUCTION TO POLITICAL GOVERNANCE

AbaQulusi Municipality is part of the Zululand District Municipality which has 22 municipal wards, 44 Councillors and seven Traditional Authorities. The Council is chaired by the Speaker, the Honourable Cllr. P M Mtshali.

Council established the below listed six (6) sub-committees as required by the Local Government Structures Act:-

### **Section 44 Committee**

Executive Committee

### **SECTION 80 committees**

Corporate Services Portfolio Committee  
Technical Services Portfolio Committee  
Development Planning Portfolio Committee  
Finance Portfolio Committee  
Community Services Portfolio Committee

### **SECTION 79 Committee**

Municipal Public Accounts Committee (MPAC)

The political governance of the Municipality exercises its oversight role by ensuring continuous monitoring of the decisions implemented by the administration. Administration reports implementation progress to relevant structures of council monthly and quarterly.

Biweekly meetings are conducted to appraise the executive committee on the implementation progress. Standard institutional planning and reporting format was designed and adopted by Council which departments table to their relevant structures for monitoring purposes.

These committees table reports to Council on a regular basis for monitoring and to ensure compliance to the MFMA regulations. Each committee contributes to the compilation of the annual report. After the municipality received a disclaimer for the 2011/12 annual report, a Municipal recovery plan was drafted and committees were established to ensure the achievement of clean audit. The municipality drafted a recovery plan after obtaining a disclaimer in the 2011/12 annual report. Committees were established to ensure that the Municipality achieves a clean audit in the forth coming years. These committees report progress on a biweekly basis to the Executive Committee of Council.

## POLITICAL STRUCTURE



**MAYOR**  
**Cllr. P.N. Khaba**



**DEPUTY MAYOR**  
**Cllr. I.S.M. Hadebe**



**SPEAKER**  
**Cllr. P.M. Mtshali**



**CHIEF WHIP**  
**Cllr. A.M Masondo**

**MAYORAL COMMITTEE/ EXECUTIVE COMMITTEE**



**MAYOR**  
**Cllr. P.N. Khaba**



**DEPUTY MAYOR**  
**Cllr. I.S.M. Hadebe**



**SPEAKER (ex officio)**  
**Cllr. P.M. Mtshali**



**COMMITTEE MEMBER**  
**Cllr. B.L. Zwane**



**COMMITTEE MEMBER**  
**Cllr. A.D. Mkhulise**



**COMMITTEE MEMBER**  
**Cllr. H.E. Heyns**



**COMMITTEE MEMBER**  
**Cllr. M.B. Khumalo**



**COMMITTEE MEMBER**  
**Cllr. G.M. Dlamini**

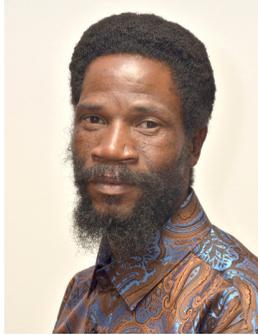


**COMMITTEE MEMBER**  
**Cllr. B.S. Zwane**

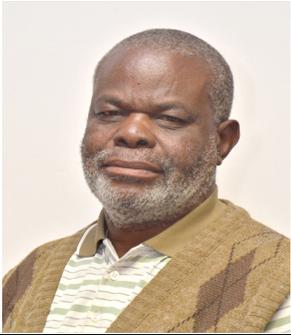
**PORTFOLIO COMMITTEES AND SECTION 79 COMMITTEES**

Corporate Services	Technical Services	Development Planning	Community Services	Finance	Municipal Public Account Committee	Training Committee	Local Labour Forum	Local Labour Forum
Cllr B S Zwane Chairperson	Cllr A.D. Mkhulise Chairperson	Cllr P N Khaba Chairperson	Cllr I.S.M. Hadebe Chairperson	Cllr P N Khaba Chairperson	Cllr M E Zungu Chairperson	Cllr BS Zwane Chairperson	Cllr BS Zwane	Dlamini K (Chairperson of the Organise Labour)
Cllr MJ Sibiyi	Cllr AM Masondo	Cllr B Ntombela	Cllr SM Vilakazi	Cllr ZS Buthelezi	Cllr MM Mavuso	Cllr AD Mkhulise	Cllr AD Mkhulise	Mngomezulu CB (SAMWU)
Cllr TE Vilakazi	Cllr X Hlela	Cllr TV Radebe	Cllr HE Heyns	Cllr ISM Hadebe	Cllr ZS Buthelezi	Cllr HV Khumalo	Cllr HV Khumalo	Dludlu M (SAMWU)
Cllr MM Kunene	Cllr DJ Mahlase	Cllr B Hancke	Cllr MB Khumalo	Cllr BS Zwane	Cllr SR Nkosi	Cllr V.F. Nsibande	Cllr V.F. Nsibande	Khumalo M (SAMWU)
Cllr TM Ndlovu	Cllr JW Mthembu	Cllr MP Williams	Cllr PP Mkhwanazi	Cllr HE Heyns	Cllr AD Mkhulise	Cllr MJ Sibiyi	Cllr MJ Sibiyi	Sibiyi EV (SAMWU)
Cllr HV Khumalo	Cllr JS Mncube	Cllr ML Mdlalose	Cllr DP Mazibuko	Cllr GM Dlamini	Cllr TV Radebe	Cllr SR Nkosi	Cllr SR Nkosi	Mchunu TJ (SAMWU)
Cllr SE Qwabe	Cllr HD Ntshangase	Cllr G Nkohla	Cllr MA Mazibuko	Cllr RB Mhlungu	Cllr B Ntombela			Mkhwanazi SE(IMATU)
Cllr AD Mkhulise	Cllr B Hancke	Cllr ME Masondo	Cllr CN Molefe		CLLR: T Ndlovu			Ndwandwe JD (IMATU)
Cllr SB Zwane	Cllr ME Zungu	Cllr BL Zwane	Cllr MM Mavuso		Cllr SM Vilakazi			Mdluli M (IMATU)

## ABAQULUSI COUNCILLORS

WARD 1	WARD 2	WARD 3	WARD 4	WARD 5
<b>Louwsburg</b>	<b>Dlomodlomo</b>	<b>Ngenetsheni/Khambi</b>	<b>Gluckstadt/Swart Umfolozi</b>	<b>Kwamnyathi</b>
				
Clr G M Dlamini cell: 076 424 4448	Clr H D Ntshangase cell: 084 530 2762	Clr A M Nkosi cell: 082 817 4294	Clr M B Khumalo cell: 082 504 0264	Clr B Ntombela cell: 083 722 2166
WARD 6	WARD 7	WARD 8	WARD 9	WARD 10
<b>Coronation</b>	<b>Hlobane</b>	<b>Vryheid</b>	<b>Vryheid</b>	<b>Bhekuzulu 1</b>
				
Clr A M Masondo cell: 072 517 0748	Clr T M Ndlovu cell: 084 529 9508	Clr H E Heyns tel: 034 982 2281/ cell: 082 800 3030	Clr B Hancke cell: 083 440 7226	Clr D P Mazibuko cell: 073 840 2101

WARD 11	WARD 12	WARD 13	WARD 14	WARD 15
Bhekuzulu/Vryheid	Kwagwebu/ Eerstepunt	Lakeside/ Bhekuzulu	eMvunyane	eMvunyane
				
Clr B S Zwane cell: 073 795 7100	Clr M M Kunene cell: 082 718 0698	Clr G Nkohla cell: 079 161 3203	Clr J W Mthembu cell: 082 052 3077	Clr J S Mncube cell: 072 228 3605
WARD 16	WARD 17	WARD 18	WARD 19	WARD 20
eMondlo/ Emadresini	Mvuzini/ Machanca	eMondlo A & B	Bhekumthetho	eMondlo/ Emadresini
				
Clr H V Khumalo cell: 073 265 0935	Clr C N Molefe cell: 084 252 2043	Clr P N Khaba cell: 083 986 3582	Clr M A Mazibuko cell: 084 837 1671	Clr D J Mahlase tell: 034 933 1684 cell: 083 206 3541

<b>Ward 21</b>	<b>Ward 22</b>	<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>
Emondlo	Lakeside/ Stilwater			
				
Clr A M Masondo cell: 072 517 0748	Clr B.A. Mthsali cell: 083 524 1034	Clr M.P. Williams cell: 083 756 3930	Clr B.L. Zwane cell: 073 468 3895	Clr M.MM. Mavuso cell: 072 683 3666
<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>
				
Clr R.B. Mhlungu cell: 072 900 7521	Clr F.V. Nsibande cell: 084 529 9508	Clr H.A. Hlela cell: 073 278 4759	Clr S.N. Khumalo cell: 083 440 7226	Clr M.S. Ntshangase cell: 076 456 5101

				
Clr S.R. Nkosi cell: 073 691 73544	Clr I.S.M. Hadebe cell: 078 554 4807	Clr P.P. Mkhwanazi cell: 078 187 1064	Clr M. Mdlalose cell: 082 570 3164	Clr T.E. Vilakazi cell: 072 900 7521
<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>	<b>PR COUNCILLOR</b>
				
Clr T.V. Radebe cell: 072 683 3666	Clr S.E. Qwabe cell: 072 417 9554	Clr P.M. Mthali cell: 083 619 2074	Clr E.M. Zungu cell: 073 203 4950	Clr S.M. Vilakazi cell: 073 679 2648

PR COOUNCILLOR	PR COUNCILLOR	PR COUNCILLOR	PR COUNCILLOR
			
<p>Clr A.D. Mkhulise cell: 079 186 9114</p>	<p>Clr J.M. Sibiya cell: 082 954 2220</p>	<p>Clr S.B. Zwane cell: 073 318 9052</p>	<p>Clr Z.S. Buthelezi cell: 078 050 5007</p>

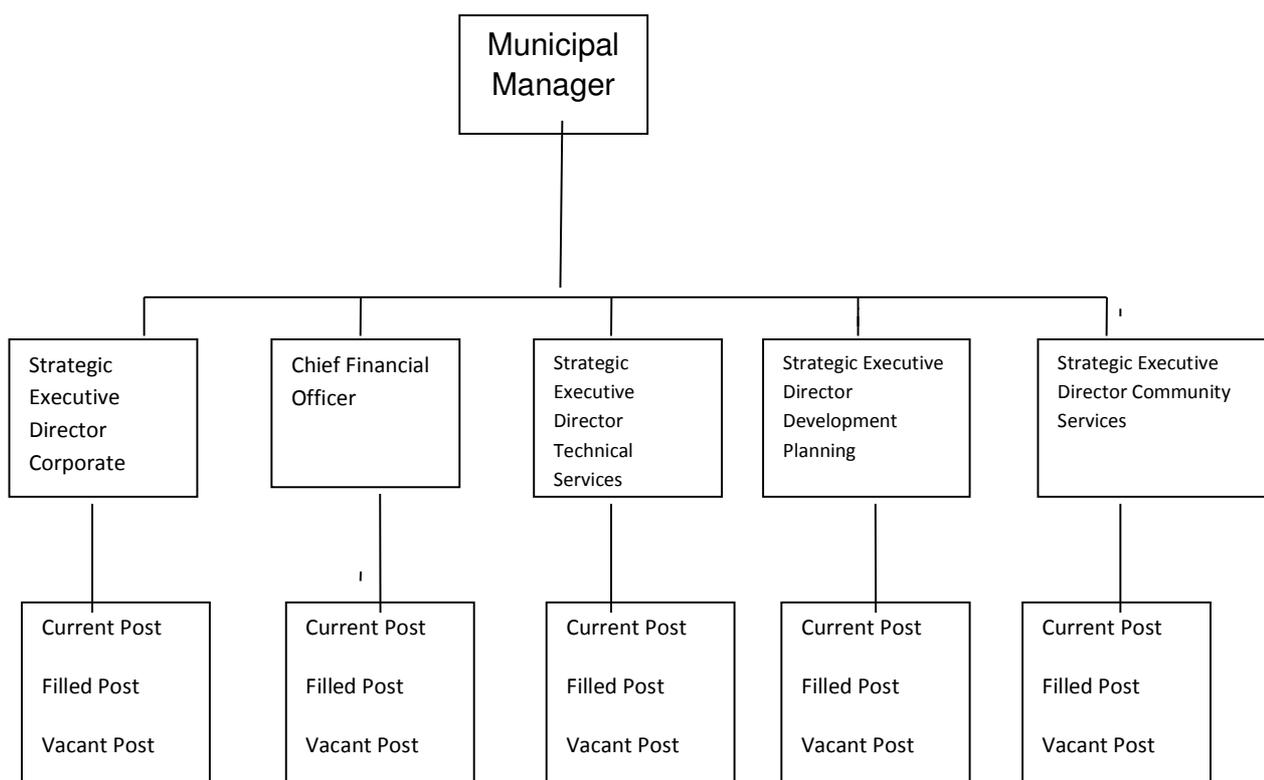
DRAFT

## ADMINISTRATIVE STRUCTURE

The administrative structure consists of five departments which report directly to the Municipal Manager, namely:- Corporate Services, Technical Services, Planning & Development, Finance and Community Services. Heads of Departments, as indicated in the below chart report directly to the Municipal Manager. The units established at a lower level that report directly to the Municipal Manager are as follows:

- Internal Audit
- Chief Operations Officer
- Communication & IGR
- Political Offices Bearers Executive Units
- IDP & PMS

AbaQulusi Municipality has a total of 462 permanent employees. The new revised organogram was adopted by Council on 07 May 2013.



## INTRODUCTION TO SENIOR MANAGEMENT



**Mrs N.N. Sibisi**  
Acting Municipal Manager



**Mrs N.N. Sibisi**  
Executive Director: Corporate Services



**Mr. S. Chetty**  
Executive Director: Technical Services



**Mr. G. Makhubu**  
Acting Director: Development Planning



**Mrs A.B. Mnikathi**  
Executive Director: Community Services

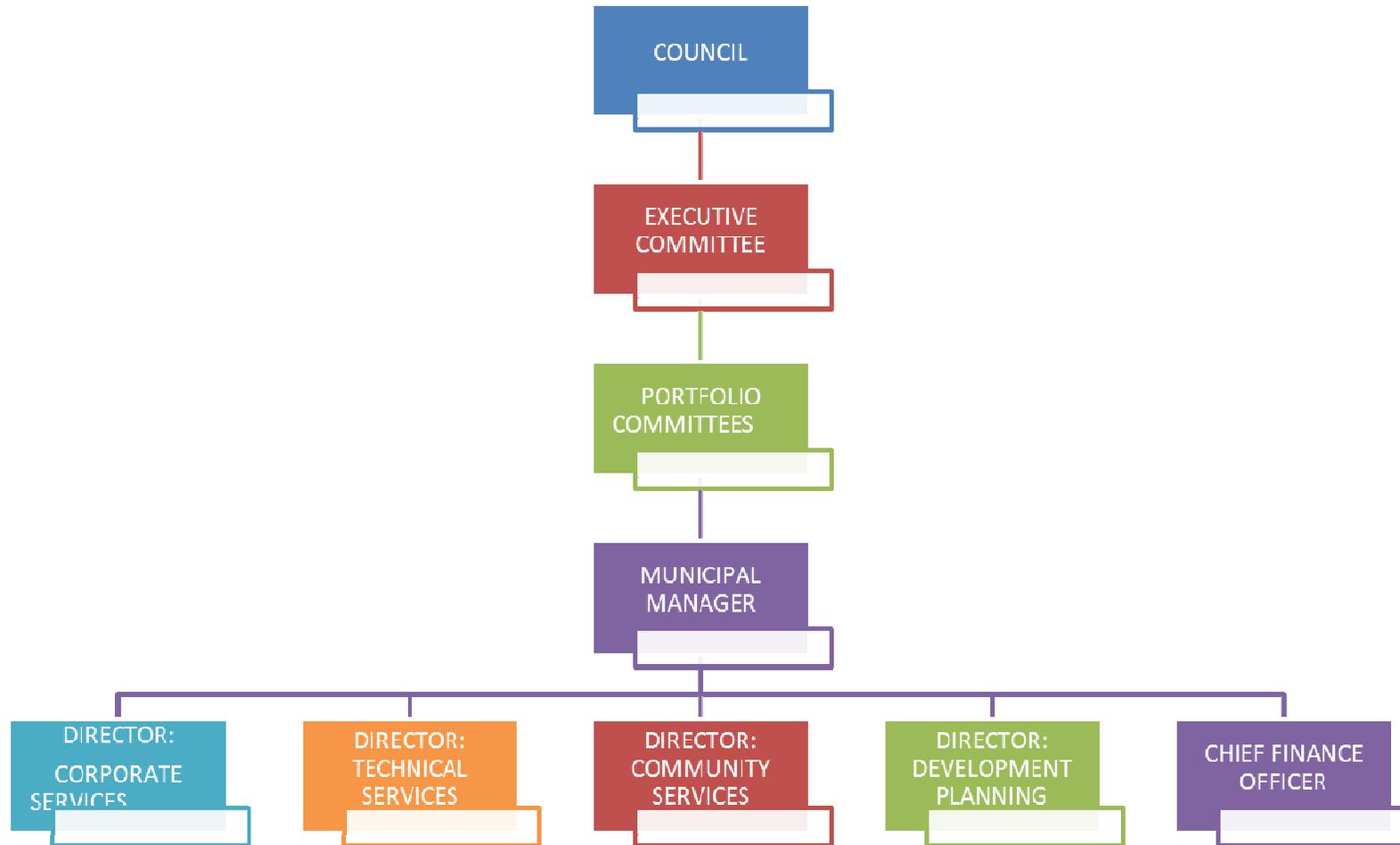


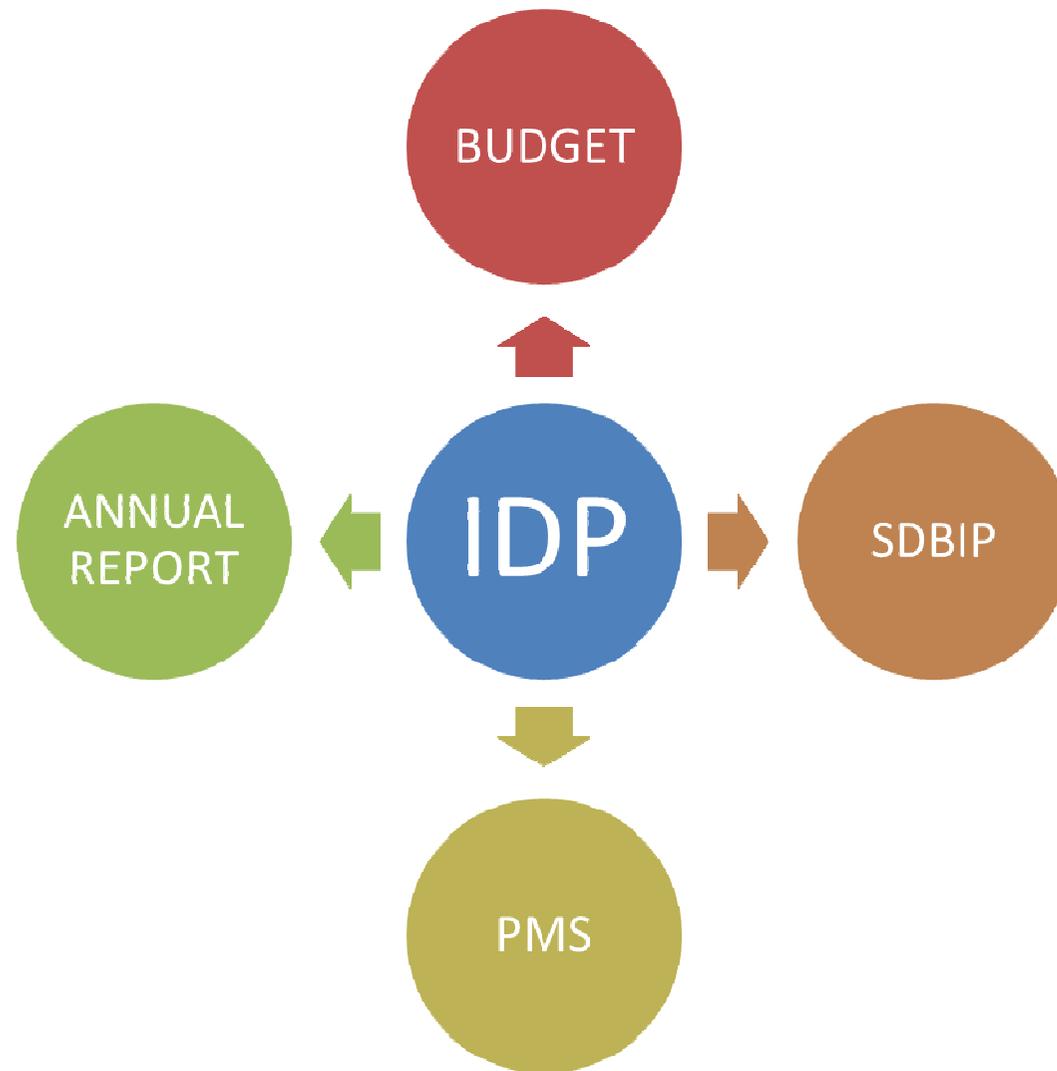
**Mr. H.A. Mahomed**  
Executive Director: Finance

## MUNICIPAL INSTITUTIONAL CAPACITY AND STATUS OF CRITICAL POSITIONS

POSITION	STATUS AS AT 30 JUNE 2014
Municipal Manager	The position is vacant and the Municipality awaits the court ruling on the matter with the previous appointed Municipal Manager. The Executive Director Corporate Services is currently acting as the Municipal Manager
Executive Director: Finance	The position is vacant, however it was advertised in June 2014 and appointments will be finalised in August 2014.
Executive Director: Corporate Services	This position was filled in the 2013/14 financial year and the incumbent appointed Mrs N.N. Sibisi assumed duties on the 2 <sup>nd</sup> of June 2014
Executive Director: Technical Services	This position was filled in the 2013/14 financial year and the incumbent appointed Mr. S. Chetty assumed duties on the 2 <sup>nd</sup> of June 2014
Executive Director: Development Planning	This position was filled in the 2013/14 financial year and the incumbent appointed Mr. L.Z. Mgudlwa assumed duties on the 2 <sup>nd</sup> of June 2014 and he resigned on the 31 <sup>st</sup> of October 2014. Mr. G. Makhubu is acting in the position with effect from the 1 <sup>st</sup> of November 2014.
Executive Director: Community Services	This position was filled in the 2013/14 financial year and the incumbent appointed Mrs A.B. Mnikathi assumed duties on the 2 <sup>nd</sup> of June 2014

## STRUCTURE OF REPORTING

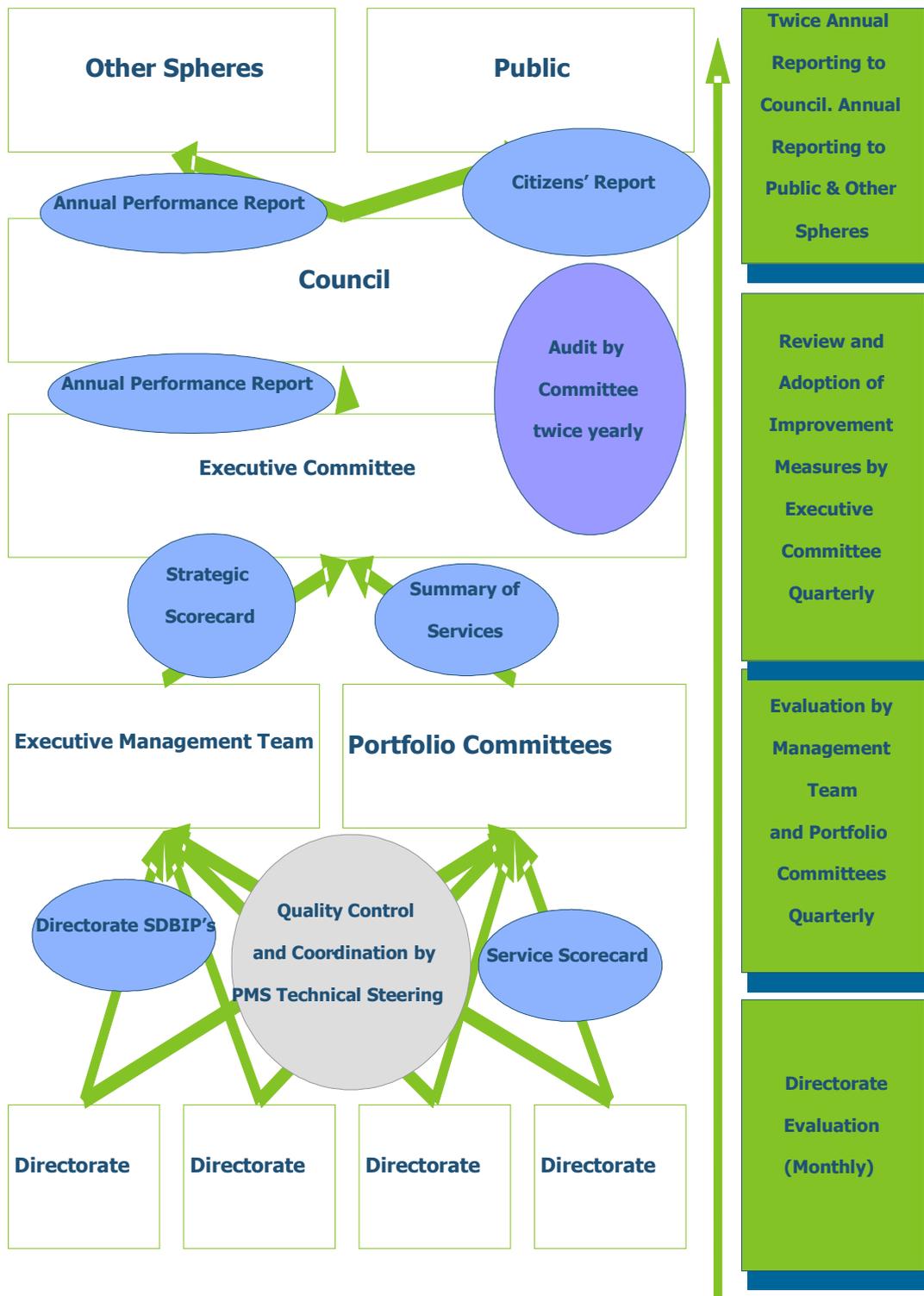




## PERFORMANCE ASSESSMENT CRITERIA

The Municipal Performance Management Framework was adopted by Council on 29<sup>th</sup> of May 2013 as a guiding tool in monitoring the performance of section 54 and 56 Municipal employees. The framework as adopted serves as a mechanism of ensuring compliance and adherence to the signed contracts and issuing individual appraisals. The processes followed and the involvement of various stakeholders is clearly spelt out in the below tables and diagrams:-

PURPOSE	COMMITTEE/STRUCTURE	RESPONSIBLE PERSON
To monitor performance on the planned SDBIP as a departmental or directorate level.	Department/directorate responsible	Departmental Director
To monitor and evaluate the performance of all departments/directorates	Management Committee	Municipal Manager
To monitor the performance of the whole administration (MANCOM) conduct collective reviews	Executive committee	Mayor
Receive reviewed reports from the EXCO	Council	Speaker
Receive and review audit performance report and performance information	Audit committee	Audit Committee Chairperson



<b>ACTIVITY</b>	<b>PURPOSE</b>	<b>PERIOD</b>
Conclude Annual Performance agreements	Agree with section 54 and 56 directors on the expected level of performance in the year under review	End July
Draft annual report for submission to the AG for auditing performance for the year under review	To prove that the Municipality's performance in the year under review was planned through per-determined objectives based on the IDP	End August
Draft and submit a Process plan for the review of the IDP; Budget; SDBIP and PMS	To detail activities and timelines for the review of the IDP; Budget; SDBIP and PMS. To ensure that legislative timelines are met.	End August
Convene an IDP engagement session	To assess the level at which line function departments, NGOs, CBOs, Business and LM are achieving the set targets	End September
Quarter 1: SDBIP review session	To review the performance of the municipality against set targets. Effect changes to the reviewed plan if necessary. Conduct individual reviews of the Municipal Manager by the Mayor and Directors reporting to the Municipal Manager review portfolios of evidence and sign PIP and PDP as necessary	End September
Quarter 2: SDBIP review (Mid-term assessment)	To review the performance of the LM against set targets inculcate in the review the Annual report of the preceeding year and emerge with a turnaround plan. Commence a process of budget adjustment. Conduct individual reviews of the Municipal Manager by the Mayor and Directors reporting to the Municipal Manager review portfolios of evidence and sign PIP and PDP as necessary	15 January
Annual Report (preceeding year)	To table the second draft of the annual report including the audited financial statements and the AG's report. Refer the report to the oversight committee (MPAC) to interrogate the report and table findings and recommendations for the final adoption of the annual report of the preceeding year.	25 January
Table draft IDP; Budget and PMS (Institutional score card)	To adopt the the IDP; Budget and PMS (Institutional score card) for the coming year. Advertise the above for public comment for 30 days	End March
Draft a SDBIP	Inculcate public comments in finalising the IDP; Budget; PMS and draw the year plan the SDBIP.	Mid May
Adopt the Final IDP, Budget; SDBIP and PMS	Ready the institution for the coming year to ensure the eloquence of implementing predetermined objectives.	End May

## DEPARTMENTAL REPORTING FORMAT

The report is compiled according to the 6 Local Government Key Performance Areas (KPA's), the implementation of these Key Performance Areas is performed individually within each department:-

- KPA 1: Institutional Development and Organisational Transformation
- KPA 2: Basic Service Delivery
- KPA 3+1: Local Economic Development & Spatial Development Framework
- KPA 4: Financial Viability
- KPA 5: Good Governance and Public Participation

Heads of Departments report performance of these areas accompanied by weekly, monthly and quarterly plans on a weekly basis to the accounting officer and monthly to relevant portfolio committees. The chairperson of the portfolio committee presents these reports to the Executive Committee and Council.

This enables political governance to exercise its oversight role in ensuring service delivery and compliance to the targets as set out in the Integrated Development Plan (IDP) and summarized into a one year plan in the Service Delivery and Budget Implementation Plan (SDIP). This also enables the accounting officer to monitor performance of Senior Managers on a regular basis and propose remedial actions.

## REPORT STRUCTURE PER KPA

Chapter 1 – Introduction of the department by the Executive Director

Chapter 2 – Departmental functions and performance information

Chapter 3- Report on implementation of set targets

Chapter 4- Other areas of performance

Chapter 5 – Conclusion

## COMPARISON FOR THE 2012/13 AND 2013/14 REPORT

In the 2012/13 the Municipality obtained a qualified opinion which was an improvement from the disclaimer obtained in the 2011/12 financial year.

The following are the issues raised in the previous financial year:-

ISSUE RAISED	ACTIONS TAKEN
The accounting officer did not by 25 January assess the performance of the municipality during the first half of the financial year as per section 72(1)(a)(ii) of the MFMA.	Issue addressed in the 2013/14 financial year. Half year review session conducted on 9 <sup>th</sup> and 10 <sup>th</sup> of January 2014 and tabled to Council for adoption on the 23 <sup>rd</sup> of January 2014.
The audit committee did not submit at least twice during the year an audit report on the review of performance management system to council.	Audit committee meeting was held on the 31 <sup>st</sup> of March 2014 where Internal Audit tabled the assessment of the first quarter report
Internal audit did not assess the functionality of the PMS.	Internal Audit capacity was increased by appointing an external service provider (Ubucule Accountants). PMS functionality is assessed on quarterly basis
Internal audit did not audit the performance measurements on a continuous basis, and did not submit quarterly reports on the audits to the municipal manager.	Issue addressed. Internal Audit report is tabled to Management and Audit Committee quarterly
The annual performance report was not prepared as required by section 46 of MSA and 121(3)(c) of the MFMA.	Issue to be addressed in the 2013/14 annual report
The annual performance report did not include a comparison with the previous financial year as per section 46(1)(b) of MSA.	Issue to be addressed in the 2013/14 annual report

### IDP 2014/15

The draft IDP was tabled and adopted by Council on the 31<sup>st</sup> of March 2014. Due care has been ensured to guarantee legal compliance with the process of reviewing and adopting a credible IDP.

### SDBIP

The Mayor approved the 2013-14 SDBIP and departments are generating weekly plans and reports, monthly plans and reports and quarterly plan and report. The purpose of this is to ensure that a culture of accountability and performance is inculcated on staff members.

## 2012/13 AND 2013/14 FINANCIAL PERFORMANCE

**KZN263 Abaqulusi - Table C1 Monthly Budget Statement Summary - M12 June**

Description	2012/13	Budget Year 2013/14							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>								%	
<b>Financial Performance</b>									
Property rates	42 426	51 564	49 300	3 094	50 859	49 300	1 559	3%	50 859
Service charges	185 879	214 183	208 636	18 733	210 299	208 636	1 663	1%	210 299
Investment revenue	3 970	2 766	3 739	328	4 077	3 739	338	9%	4 083
Transfers recognised - operational	94 084	92 080	101 230	5 802	117 720	101 230	16 490	16%	117 720
Other own revenue	12 655	9 272	13 883	1 288	11 211	13 883	(2 672)	-19%	11 211
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>339 014</b>	<b>369 864</b>	<b>376 788</b>	<b>29 246</b>	<b>394 165</b>	<b>376 788</b>	<b>17 378</b>	<b>5%</b>	<b>394 171</b>
Employee costs	101 302	118 775	108 489	8 456	103 561	108 489	(4 928)	-5%	103 561
Remuneration of Councillors	12 093	14 348	13 417 75	873	13 790	13 417	373	3%	13 790
Depreciation & asset impairment	71 856	19 411	511	10 968	75 511	75 511	(0)	-0%	75 511
Finance charges	2 325	-	-	203	203	-	203	#DIV/0!	203
Materials and bulk purchases	112 200	119 285	125 890	8 990	120 082	125 890	(5 808)	-5%	120 082
Transfers and grants	7 205	8 655	28 233	1 435	12 442	28 233	(15 791)		12 442
Other expenditure	105 965	108 567	114 516	17 238	127 560	114 516	13 043	11%	127 560
<b>Total Expenditure</b>	<b>412 945</b>	<b>389 042</b>	<b>466 056</b>	<b>48 162</b>	<b>453 149</b>	<b>466 056</b>	<b>(12 908)</b>	<b>-3%</b>	<b>453 149</b>
<b>Surplus/(Deficit)</b>	<b>(73 931)</b>	<b>(19 178)</b>	<b>(89 269)</b>	<b>(18 916)</b>	<b>(58 983)</b>	<b>(89 269)</b>	<b>30 285</b>	<b>-34%</b>	<b>(58 978)</b>
Transfers recognised - capital	22 801	-	38 982	-	39 838	38 982	856	2%	39 838
Contributions & Contributed assets	-	-	-	-	-	-	-		-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(51 130)</b>	<b>(19 178)</b>	<b>(50 287)</b>	<b>(18 916)</b>	<b>(19 145)</b>	<b>(50 287)</b>	<b>31 141</b>	<b>-62%</b>	<b>(19 140)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-		-
<b>Surplus/ (Deficit) for the year</b>	<b>(51 130)</b>	<b>(19 178)</b>	<b>(50 287)</b>	<b>(18 916)</b>	<b>(19 145)</b>	<b>(50 287)</b>	<b>31 141</b>	<b>-62%</b>	<b>(19 140)</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	-	<b>44 186</b>	<b>45 041</b>	<b>7 941</b>	<b>43 768</b>	<b>45 041</b>	<b>(1 273)</b>	<b>-3%</b>	<b>43 768</b>
Capital transfers recognised	-	38 982	38 982	-	39 838	38 982	856	2%	39 838
Public contributions & donations	-	-	-	-	-	-	-		-
Borrowing	-	-	-	-	-	-	-		-
Internally generated funds	-	<b>5 204</b>	<b>6 059</b>	<b>505</b>	<b>6 059</b>	<b>6 059</b>	-		<b>6 059</b>
<b>Total sources of capital funds</b>	-	<b>44 186</b>	<b>45 041</b>	<b>505</b>	<b>45 897</b>	<b>45 041</b>	<b>856</b>	<b>2%</b>	<b>45 897</b>
<b>Financial position</b>									
Total current assets	104 429	81 500	105 650		95 250				124 400
Total non current assets	999 418	340 385	999 418		926 862				1 029 494
Total current liabilities	76 645	42 000	77 866		47 846				50 800
Total non current liabilities	97 092	45 000	97 092		104 672				103 000
<b>Community wealth/Equity</b>	<b>930 110</b>	<b>334 885</b>	<b>930 110</b>		<b>869 595</b>				<b>1 000 094</b>
<b>Cash flows</b>									
Net cash from (used) operating	46 502	233	(13 758)	(14 230)	(39 516)	(13 758)	(25 758)	187%	(39 516)
Net cash from (used) investing	(20 166)	-	-	(1 447)	(22 188)	-	(22 188)	#DIV/0!	(22 188)
Net cash from (used) financing	(947)	-	-	24	615	-	615	#DIV/0!	615

Cash/cash equivalents at the month/year end	61 147	233	(13 758)	-	17 771	(13 758)	31 529	-229%	17 771
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<b>Debtors Age Analysis</b>									
Total By Revenue Source	20 167	6 082	3 938	3 328	55 726	-	-	-	89 241
<b>Creditors Age Analysis</b>									
Total Creditors	22 611	-	-	-	-	-	-	-	22 611

### IMPLEMENTATION OF TARGETS SET IN FINANCIAL YEAR 2012/13 AND 2013/14

<b>KPA 1 – INSTITUTIONAL DEVELOPMENT AND ORGANISATIONAL TRANSFORMATION</b>					
2012/13			2013/14		
NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED	NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED
24	13	11	25	10	15
<b>KPA 2- BASIC SERVICE DELIVERY</b>					
2012/13			2013/14		
NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED	NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED
36	25	11	21	13	8
<b>KPA 3 – LOCAL ECONOMIC DEVELOPMENT</b>					
2012/13			2013/14		
NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED	NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED
19	13	6	21	20	1
<b>KPA 4 – FINANCIAL VIABILITY</b>					
2012/13			2013/14		
NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED	NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED
8	8	0	37	34	3
<b>KPA 5 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
2012/13			2013/14		
NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED	NUMBER OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED
20	8	12	25	20	5

**LEVEL OF OCCUPATION**

OCCUPATIONAL LEVELS	MALE				FEMALE				FOREIGN NATIONALS		TOTAL
	A	C	I	W	A	C	I	W	Male	Female	
<i>Top Management</i>	1		1		2				0	0	4
<i>Middle Management</i>	3			2	1			1	0	0	7
<i>Junior Management</i>	3			1				1	0	0	5
<i>Other Employees</i>	295	2	2	23	112	4	2	10	0	0	446
<i>Temp / Contract</i>	1				1		1		0	0	12
<b>Grand TOTAL</b>	<b>303</b>	<b>2</b>	<b>3</b>	<b>26</b>	<b>116</b>	<b>4</b>	<b>3</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>474</b>

**KPA 1 – INSTITUTIONAL DEVELOPMENT AND  
ORGANISATIONAL TRANSFORMATION**

## INTRODUCTION TO CORPORATE SERVICES



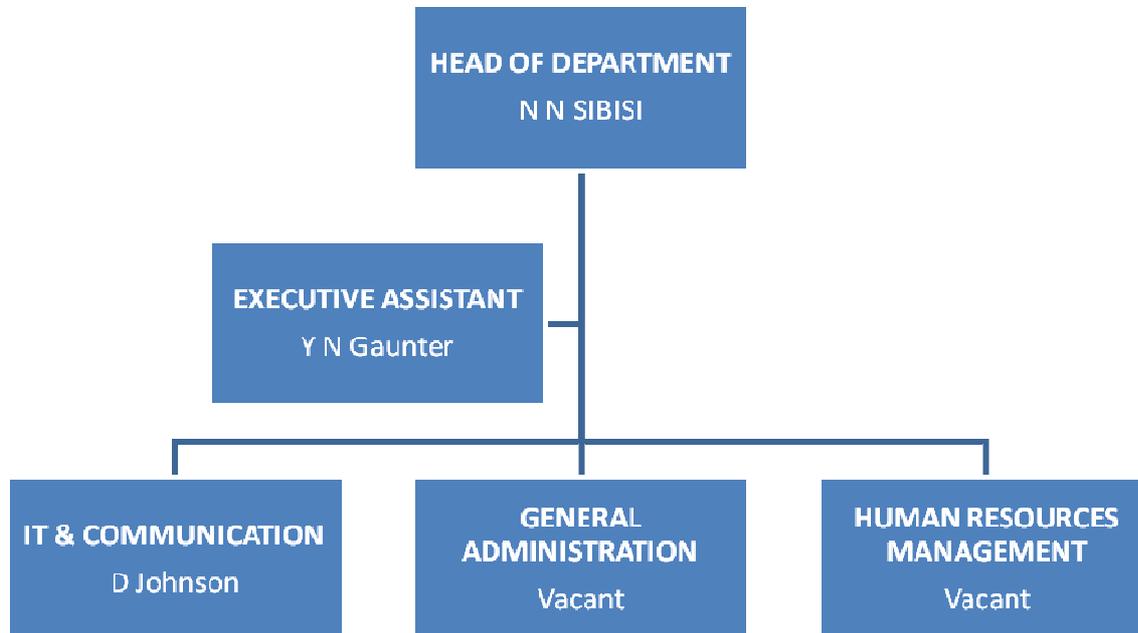
Corporate Services is the Municipal support Department. It is the competency of this department to ensure that it provides for the working tools, Council support, and legal service, Labour relations functions to ensure discipline in staff and staff capacity development.

There are three sections within Corporate Services which are General Administration, Human Resource Management and Information Technology and Communication. General Administration provides support to Council by making sure that secretariat services are provided, Registry/ Records provides for central maintenance of information within the Municipality and public participation. Human Resource management ensures staff capacity, development and Labour relations for staff discipline. Information Technology and communication ensures that Municipal office is accessible to the community at large. Finally legal service to be capacitated.

General principles of Batho Pele are observed and complied with.

-----  
**N.N. Sibisi**  
**Executive Director**

## DEPARTMENTAL STRUCTURE



## 1. PROGRAMME ACTIVITY AND FUNCTIONALITY

COUNCIL SUPPORT	STRATEGIC OBJECTIVE	TO WHO?	HOW?	RESPONSIBILITY
	Render General Admin. Support Service	Elected Councillors	In house	Manager: General Administration
	Provide Legal Service	Elected Councillors Council Employees	Outsourced	Director: Corporate Services
	Encourage Public Participation	Between Municipality and Members of the Public	In house	Manager: General Administration
	Provide Office Accommodation	Council Employees	Own property and rentals	Manager: General Administration

<b>COUNCIL SUPPORT</b>	<b>STRATEGIC OBJECTIVE</b>	<b>TO WHO?</b>	<b>HOW?</b>	<b>RESPONSIBILITY</b>
	Render Main Registry Service	Elected Councillors	In house	Manager: General Administration
	Land Use and Disposal (Contracts)	General Public	In House	Manager: General Administration

<b>HRM</b>	<b>STRATEGIC OBJECTIVE</b>	<b>TO WHO?</b>	<b>HOW?</b>	<b>RESPONSIBILITY</b>
	Administer transformation processes and formulate policies	Elected Councillors Council Employees	In house	Manager: Human Resources
	Administer and advice on human resource administration matters	Elected Councillors Council Employees	In house	Manager: Human Resources
	Manage the collective bargaining process and promote labour peace	Council Employees  Council Employees	In house	Manager: Human Resources
	Deal with grievances, disputes and disciplinary action	Elected Councillors Council Employees	In house	Manager: Human Resources

HRD	STRATEGIC OBJECTIVE	TO WHO?	HOW?	RESPONSIBILITY
	Promote and facilitate human resource development	Elected Councillors Council Employees	In house External	Manager: Human Resources

ITC	STRATEGIC OBJECTIVE	TO WHO?	HOW?	RESPONSIBILITY
	Provide and Manage Information Technology	Elected Councillors and Employees	In house	Manager: Information Technology and Communication
	Provide and Manage Communication			Manager: Information Technology and Communication

DIRECTORATE  
CORPORATE  
SERVICES

**Administration**

Cleaning of offices,  
Distribution of stationery,  
Records and archives,  
Maintain public and internal  
Notice boards, customer  
care center.  
Switchboard services and  
reception reprographic  
Services  
Manage letting of Town Hall.  
Fleet Management and  
Messenger services. Council  
support.  
Rules of order  
Implementation,  
Issue out agendas and  
notices. Arrange  
Civic functions.

**Legal Services**

Service level  
agreements and other  
contractual obligations.  
Overall Legislative  
compliance.  
Legal advice.  
Recording of  
Minutes.

**Human Resources**

Staff provisioning, job  
profiling, training,  
Development.  
Industrial relations,  
Performance  
Management.  
Employee assistance  
Programme.  
Employment equity,  
Retention and  
succession  
Planning.  
Health and  
safety/workman's  
compensation.  
Personnel administration,  
Payroll

**IT services**

Networking.  
Software and  
Hardware  
Maintenance.  
Virus  
Protection  
And IT  
Support.  
Systems administration

## 2. STRATEGIC OBJECTIVES

**To render efficient and effective administrative support services to the organisation.**

- Administrative support to Council and its Committees
- Review and update of bylaws, policies and Council resolutions
- Rationalisation of contracts
- Administer the lease agreements between Council and lessees of Council Property
- Manages office accommodation
- Implement office automation in all departments
- Provide Telephone support to all Departments
- Manage Council's electronic document management function
- Manages and provides messenger services between all departments
- Review delegations/rules of order and procedures of Council
- Improve public participation
- Provide vehicle management service
- Provide security service

### DESCRIPTION OF ACTIVITY

The services provided by the sub-directorate are as follows:

- General Administration
- Secretariat
- Legal Support
- Land Disposal and Leasing
- Information Technology
- Public Participation
- Vehicle Management
- Facilities Management

All the above services, with the exception of legal support and security services are currently rendered in-house by the sub-directorate.

## **CHALLENGES FACED**

Outdated lease agreements and contracts;

Insufficient office accommodation;

Non-filling of positions to perform functions with special reference to vehicle management function;

The budget for facilities management is insufficient to address the needs identified as far as maintenance of buildings is concerned. Only re-active management can be applied. For the period under review, only urgent maintenance could be undertaken at the Corporate Services and Main Buildings of Council.

## **PROPOSED REMEDIES**

Review of contracts and transfer the function to the correct custodian.

Make recommendations to Council for more office space.

Ensure that the budget is available and advertise vacant posts

Increase budget allocation for building maintenance.

## **KEY ACHIEVEMENTS**

During the period under review the BIZHUB copier in the Corporate Services Building, was programmed in order to be able to send emails directly from the machine to recipients within the building. This will enable Council Support to email documents to Exco Councillors having offices in the building.

## **OFFICE AUTOMATION**

The new format of binding has proved to be a major success and all documents of the Municipality are now bound at Corporate Services. The new copier was installed and during operations in the first months, major problems were experienced. Due to diligent management and interaction with the Service Provider the services rendered to Council and its Committees were not interrupted and these problems with the machine eventually solved.

## **VEHICLE MANAGEMENT**

All Council vehicles were fitted with a tracking device to aid in their protection and usage in the management of overtime. Vehicle management still needs attention as there is no dedicated staff employed to perform this function. The incumbent from Registry seconded to perform this function has deceased and crisis management had to be done to appoint another clerk to act in the position to perform this function which is within the limits performed satisfactorily

## **LEGAL SERVICES**

There is currently no legal unit in the Municipality and this imposes a risk, it exposes the municipality to financial exploitation. Since the provision of the Legal personnel has been provided it is important that it is prioritised.

Currently the Municipality uses the independent firm of Attorneys for all the matters instituted or defended by the office. This is another risk in that matters that could be resolved easy then handled by attorneys who charges huge amounts of money hence if Legal personnel was available within the municipality this could be resolved

## **PUBLIC PARTICIPATION:**

The appointment of a Community Liaison Officer (CLO) and Ward Committee Clerk assisted in improving communication with communities in various wards. Due to operational reasons the Ward Committee Clerk had to be relieved of his duties and the Community Liaison Officer is working under very difficult circumstances and facing many challenges trying to perform the function as it should be done. Filling of an Administration Clerk is critical to enhance service delivery.

During the year under review 42 Ward Committee meetings took place. Ward Committees were involved in the compilation of the IDP and the Budget of the Municipality.

In advancing participatory democracy the CLO ensured that members of the Ward Committees attended various workshops on Community Based Planning, the Indigent Policy as well as ongoing ward committee training. A successful ward committee training for a week was embarked upon and ward committee members attending this training, were accommodated at Stillwater Motel and training took place at Cecil Emmett Hall.

## COUNCIL SUPPORT:

The Municipality is comprised of 44 elected Councillors representing 22 wards. From the 44 seats the African National Congress (ANC) has 17 seats, the Inkatha Freedom Party (IFP) has 16 seats, the National Freedom Party (NFP) has 7 seats, the Democratic Alliance (DA) has 3 seats and Owethu Residents Association (ORA) has 1 seat.

The Council operates as a Collective System with a Mayor and Executive Committee appointed by Council. The members of the Executive Committee are all delegated as full time Councillors. During the Year under review Council elected a Chief Whip which was appointed as a full time Councillor in terms of Legislative guidelines.

In terms of the Local Government Structures Act reads with Municipal Electoral Act a vacancy existed in Ward 22 as a result of the resignation of a Ward Councillor and the by-election was conducted in Lakeside area for Ward 22 on the 26<sup>th</sup> of March 2014. Honourable Councillor BA Mtshali won the election and was sworn in as a Councillor of the Abaqulusi Municipality on the 31 March 2014.

The following Portfolio Committees Council are functional to ensure an oversight role by Council and these committees were established in terms of legislative obligation:

- **Corporate Services**
- **Community Services**
- **Technical Services**
- **Finance**
- **Development Planning**

Further committees that exist and functional are:-

- **Local Labour Forum**
- **Training Committee**

Portfolio Committees were appointed in June 2011 and meet every month as per schedule approved by Council. If a special need arises, the chairperson calls for a special meeting to be convened.

Portfolio Committees are appointed by Council and all Political Parties represented in Council is represented on Portfolio Committees, except for Owethu, with only 1 representative, making it impossible to serve on all Portfolio Committees.

Representation of Councillors on Portfolio Committee with party affiliation:

### CORPORATE SERVICES PORTFOLIO COMMITTEE

NAME AND SURNAME	POLITICAL PARTY
CLLR. BS ZWANE (CHAIRPERSON)	ANC
CLLR. MJ SIBIYA	IFP
CLLR. MM KUNENE	IFP
CLLR. AM NKOSI	IFP
CLLR. TE VILAKAZI	IFP
CLLR. TM NDLOVU	ANC
CLLR. HV KHUMALO	ANC
CLLR. B.A. MTSHALI	ANC
CLLR SB ZWANE	ANC
CLLR. SR NKOSI	DA
CLLR. S.N. KHUMALO	NFP

### TECHNICAL SERVICES PORTFOLIO COMMITTEE

NAME & SURNAME	POLITICAL PARTY
CLLR. A.D. MKHULISE (CHAIRPERSON)	NFP
CLLR. A.M MASONDO	ANC
CLLR. X. HLELA	ANC
CLLR. D.J MAHLASE	ANC
CLLR. J.W MTHEMBU	IFP
CLLR. J.S MNCUBE	IFP
CLLR. H.D NTSHANGASE	IFP
CLLR. HANCKE B	DA
CLLR. M.E ZUNGU	NFP

## COMMUNITY SERVICES PORTFOLIO COMMITTEE

NAME & SURNAME	POLITICAL PARTY
CLLR. I.S.M. HADEBE (CHAIRPERSON)	NFP
CLLR. M.M MAVUSO	OWETHU
CLLR. H.E HEYNS	DA
CLLR. M.B KHUMALO	IFP
CLLR. C.N MOLEFE	IFP
CLLR. M.A MAZIBUKO	IFP
CLLR. P.P MKHWANAZI	ANC
CLLR. D.P MAZIBUKO	ANC
CLLR. M.S NTSHANGASE	ANC
CLLR. S.M VILAKAZI	NFP

## DEVELOPMENT PLANNING PORTFOLIO COMMITTEE

NAME & SURNAME	POLITICAL PARTY
CLLR. P.N KHABA (CHAIRPERSON)	ANC
CLLR. T. RADEBE	ANC
CLLR. B. NTOMBELA	ANC
CLLR. G. NKOHLA	ANC
CLLR. HANCKE B	DA
CLLR. M.L MDLALOSE	NFP
CLLR. B.L ZWANE	IFP
CLLR. M.P WILLIAMS	IFP
CLLR. M.E MASONDO	IFP

## FINANCE PORTFOLIO COMMITTEE

NAME & SURNAME	POLITICAL PARTY
CLLR. P.N KHABA (CHAIRPERSON)	ANC
CLLR. G.M DLAMINI	IFP
CLLR. R.B MHLUNGU	IFP
CLLR. Z.S BUTHELEZI	IFP
CLLR. I.S.M HADEBE	NFP
CLLR. H.E HEYNS	DA
CLLR. B.A. MTSHALI	ANC

## MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)

NAME & SURNAME	POLITICAL PARTY
CLLR. M.E ZUNGU(CHAIRPERSON)	NFP
CLLR. M.M MAVUSO	OWETHU
CLLR. S.R NKOSI	DA
CLLR. ZS BUTHELEZI	IFP
CLLR T NDLOVU	ANC
CLLR T V RADEBE	ANC
CLLR B NTOMBELA	ANC
CLLR S M VILAKAZI	NFP
CLLR V.F. NSIBANDE	NFP

## EXECUTIVE COMMITTEE

NAME & SURNAME	POLITICAL PARTY
Cllr. PN Khaba – Mayor - Chairperson	ANC
Cllr. I.S.M. Hadebe – Deputy	NFP
Cllr. GM Dlamini	IFP
Cllr. MB Khumalo	IFP
Cllr. BL Zwane	IFP
Cllr. SB Zwane	ANC
Cllr. HE Heyns	DA
Cllr. A.D. Mkhulise	NFP

During the year under review Council and its support structures met as follows:

<b>EXECUTIVE COMMITTEE JULY 2012 TO JUNE 2013</b>	
Ordinary meetings	8
Special meetings	11
<b>COUNCIL JULY 2012 TO JUNE 2013</b>	
Ordinary meetings	8
Special meetings	8

<b>PORTFOLIO COMMITTEES JULY 2012 TO JUNE 2013</b>	
<b><u>CORPORATE SERVICES</u></b>	
Ordinary meetings	2
Special meetings	1
<b><u>LLF</u></b>	
Ordinary meetings	1
Special meetings	
<b><u>TRAINING COMMITTEE</u></b>	
Ordinary meetings	Nil
Special meetings	1
<b><u>COMMUNITY SERVICES</u></b>	
Ordinary meetings	7
Special meetings	1
<b><u>DEVELOPMENT PLANNING</u></b>	
Ordinary meetings	4
Special meetings	0
<b><u>TECHNICAL SERVICES</u></b>	
Ordinary meetings	4
Special meetings	1
<b><u>FINANCE</u></b>	
Ordinary meetings	3
Special meetings	2
<b><u>MPAC</u></b>	

Ordinary meetings	2
Special meetings	2

<b><u>WARD COMMITTEE MEETINGS</u></b>	<b>42</b>

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
To ensure that council and its committees fulfil their executive and legislative functions and play an effective oversight role over administration by June 2017	To strengthen the capacity of Council and its committees to play an oversight role	Partially Done			Manager General Administration./CLO/Chief Records Officer
	Mainstream administrative support (provision of stationery and secretarial support)	Done	Attended Portfolio Committee meetings. Prepared Agendas and distributed same to Councillors for the Council meeting to be held on 25 July 2013. Prepare and distribute agenda for Exco meeting.	None	
	Adopted rules of Order and orders of delegations	Not done	Completed draft and forwarded to Office of the MM and Administrator.	None	
	Draft and publish council annual programme of the 2014/15.	Not Done	Annual program not adopted		
	To ensure municipal compliance with archives	Not Done	Ensure compliance in 2014/2015		

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
	legislation by June 2014  Draft and implement operation plan for record keeping to ensure municipal compliance with archives legislation by June 2013	Not done  Not done	In use and applicable.		
To provide the sustainable and clean environment for municipal buildings by June 2017.	To ensure cleanliness of Municipal buildings and maintenance by June 2014	Done	Monitoring Schedule presented to Cleaners.	None	Manager General Administration/Chief Records Officer
To ensure that communities participate in the overall planning (IDP) legislative (Bylaws) and oversight (PMS) by June 2017	Adopted and implementation of ward committee policies.  Facilitate adoption of 2013/2014 annual ward plan.	Not Done  Not Done	draft policies to be adopted and implemented in 2014/2015  Draft ward plan to be adopted in 2014/2015	None  None	Manager General Administration/CLO

## PUBLIC PARTICIPATION AND CONSULTATION

Number of Mayoral Imbizos conducted and implementation of issues raised	Number of public hearings conducted	Number of customer satisfaction surveys conducted
Budget meetings conducted at 6 clusters, comments by community members addressed in the compilation of the budget	1 budget hearing with business fraternity and Ratepayers association.	None

## WARD COMMITTEES ESTABLISHMENT AND FUNCTIONALITY

Percentage of members attending meetings	Availability of minutes of ward committees	Written proof of tabling resolutions to council	Availability of minutes of feedback meetings with communities	Availability of ward committee activity reports
95%	Yes	None so far	Yes	None so far.

## COMMUNICATION STRATEGY

Developmental stage of communication strategy	Adoption of the strategy by the Council	Human Resources availability to the communication activities.	Infrastructural resources available for communication activities
Strategy has been completed – now outdated.	Was adopted by Council	Not available only one staff member in the section.	None

**BYLAWS INTRODUCED DURING 2009**

NEWLY DEVELOPED	REVISED	PUBLIC PARTICIPATION CONDUCTED PRIOR TO ADOPTION BYLAWS	DATES POF PUBLIC PARTICIPATION	BY-LAWS GAZETTED	DATE OF PUBLICATION
Pollution Control		YES	2009	Yes	12 June 2009
Pounds		YES	2009	Yes	12 June 2009
Public Roads		YES	2009	Yes	12 June 2009
Public Amenities		YES	2009	Yes	12 June 2009
Tariff Policy		YES	2009	Yes	12 June 2009
Street Trading		YES	2009	Yes	12 June 2009
Storm water management		YES	2009	Yes	12 June 2009
Property Encroachment		YES	2009	Yes	12 June 2009
Parking		YES	2009	Yes	12 June 2009
Keeping of Animals		YES	2009	Yes	12 June 2009
Water		YES	2009	Yes	12 June 2009
Environmental		YES	2009	Yes	12 June 2009
Municipal Public Transport		YES	2009	Yes	12 June 2009
Cemeteries and Crematoria		YES	2009	Yes	12 June 2009
Electricity		YES	2009	Yes	12 June 2009
Financial	2013				
Credit Control and Debt Collection	2013				
Outdoor Advertising		YES	2009	Yes	12 June 2009

## **HUMAN RESOURCES VISION**

To invest in human capital, cater for employee welfare and unemployed youth

## **HUMAN RESOURCES MISSION**

To render services in a competitive manner, fighting illiteracy, uplifting employee morale & displaying a positive image of Abaqulusi to our community

## **LEGAL FRAMEWORK**

- Constitution of the Republic of South Africa, 1996
- MFMA
- Municipal Structures Act
- Labour Relations Act
- Municipal Systems Act
- Skills Development Act 97 of 1998
- Qualifications Authority Act 58 of 1995
- The Municipality has complied with all of the legal requirements with regard to employment

## **EMPLOYMENT EQUITY**

The Employment Equity Plan expired in September 2011 but we are in a process to review the plan and elect a new Employment Equity Committee. One of the priorities of the Department will be to assist Management in ensuring that as far as possible the requirements of the act and the reports are instituted, also the establishment of the Occupational Health & Safety Committee to assist in safety matters.

## **PENSION FUND MEDICAL AID**

Medical Aid queries are handled smoothly together with pension claims, however there are some delays in the payment of some of the pension claims. Pension Fund Administrator has been approached to seek clarity on the causes of the delays that result to non-payment. It is further evident that shortage of staff personnel in pension claims contributes to the slow pace of pension pay out.

## INTRODUCTION TO HUMAN RESOURCE DEVELOPMENT

Human Resources Development is a division of the municipality, which is charged with the responsibility of ensuring that both employees and prospective employees are properly capacitated to meet and execute the mandate of the Local Municipality.

Again HRD is a melting pot of ideas and sharpening of strategies of all employees by increasing their capacity to meet challenges and to develop macro perspectives while thinking strategically beyond the confines of their immediate line functions. It is through training and capacity development where employees are able to match their skill levels in synchrony with the Integrated Development Plan which has been, and will continue being, a primary guiding document of this municipality.

## LEARNERSHIPS

The Skills Development Act and the South African Qualifications Authority Act provide for the practical learning to be the integral part of the theoretical learning for any qualification to meet the requirements of the National Qualifications Framework. This therefore, calls for organisations and employers to afford learners with experiential learning opportunities.

The division has through this programme been able to place students in various departments, i.e. Technical Services, Finance and Corporate Services to obtain on the job training on relevant fields such as electrical engineering, finance and general administration.

There was tiling and Carpentry program which has 60 learners and those learners were identified in the wards through the assistance of the ward councilors.

In marketing there were 42 learners recruited from all over Abaqulusi Municipality and they were housed in the Municipal building for theoretical lessons and practicals were allocated within Standard Bank, Spa super market, Elerrines stores, Ace Mica and Mtn.

In business administration there were 12 learners who are employed and 15 unemployed. In business practice (small business people) we had 20 learners whom had their own small business enterprises and they received theoretical information lessons within Abaqulusi Municipality and practicals were through their businesses practises.

In Management there were 19 learners who were employees and 30 learner unemployed.

In Project Management we had 30 unemployed learners and 10 employed learners.

## **HUMAN RESOURCE POLICIES**

The Human Resources Policies were approved by Council on 19 April 2011, the policies need to be reviewed continuously on annual basis. The Municipal Employee Assistance Programme needs to provide funds for this and it is hoped that by the end of the 2012/13 financial year that these will be available to ensure smooth running of Employee Assistance Programme.

## **JOB EVALUATION**

The Task Grade or job evaluation results is a challenge because it was never implemented in Abaqulusi Municipality and currently there are negotiations taking place at the provincial level relating to this matter.

## **HUMAN RESOURCES STATISTICS**

Statistical information enables the Municipality to provide information on key human resources issues such as appointments; movements; resignations; dismissals; employment equity etc. Statistics are provided to measure performance of the Municipality and to monitor the reaching of goals as set down by the organization. In terms of employment equity and filling of vacant positions, it has made a significant progress during the financial year.

## FULL TIME STAFF PER DEPARTMENT

No.	Approved section 56 positions	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1.	Municipal Manager	1	Nil	1
2.	Director Corporate Services	1	1	1
3.	Director Community Services	1	1	1
4.	Director Technical Services	1	1	1
5.	Director Development Planning	1	1	1
6.	Chief Financial Officer	1	Nil	1
<b>TOTAL</b>		<b>6</b>	<b>4</b>	<b>2</b>

## TECHNICAL STAFF REGISTERED WITH PROFESSIONAL BODIES

Technical Service	Total number of technical service managers	Total number registered in the accredited professional body	Total number pending registration confirmation in the accredited professional body	Total number not yet registered in the accredited professional body
ECSA	3	3	Unknown	Unknown
SACPLAN		1	Unknown	Unknown

## LEVELS OF EDUCATION AND SKILLS

Total number of staff	Number of staff without Grade 12	Number of staff with Senior Certificates only	Number of staff with tertiary/accredited professional training
493	254	105	51

## LIST OF PENSION AND MEDICAL AIDS TO WHOM EMPLOYEES BELONG

Name of pension fund	Number of members	Name of medical aid	Number of members
Natal Joint Superannuation Fund	44	Key Health Medical Aid	34
Natal Joint Retirement Fund	41	Samwumed Medical Aid	32
Natal Joint Provident Fund	38	Hosmed Medical Aid	8
GEPF	28	Bonitas Medical Aid	33
Sala Pension Fund	301	LA Health Medical Aid	122

## SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

Statistical information enables the municipality to provide information on key Human Resources issues such as appointments, movements, resignations; dismissals; employment equity etc. Statistics are provided to measure performance of the Municipality and to monitor the reaching of goals as set down by the organization.

In terms of employment equity and filling of vacant positions, it has made a significant progress during the financial year.

Employees: Human Resources Services					
Job Level	Year-1		Year-0		
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No	No	No	No	%
0-3	176	449	183	266	59%
4-6	161	327	131	196	60%
7-9	75	103	67	36	35%
10-12	33	115	81	34	30%
13-15	5	24	5	19	79%
16-18	8	28	10	18	64%
19-20	0	0	0	0	0%
<b>Total</b>	<b>458</b>	<b>1054</b>	<b>477</b>	<b>577</b>	<b>55%</b>

**COMMENT ON THE PERFORMANCE OF HUMAN RESOURCE SERVICES OVERALL:**

Human Resources performance is a continuing process throughout the year. The intent is to communicate expectations, provide constructive feedback, document accomplishments, compare current performance against expectations and jointly formulate performance development plans.

**EMPLOYEE TOTALS, TURNOVER AND VACANCIES**

Employees					
Descriptions	Year 1	Year 0			
	Employee No	Approved posts No	Employee No	Vacancies No	Vacancies %
Water & Sanitation	149	380	151	231	61%
Electricity	52	91	52	39	43%
Waste Management	33	73	33	40	55%
Housing	4	6	5	2	33%
Roads & Storm Water	55	105	58	50	48%
Finance	51	67	51	16	24%
Planning (Strategic & Regulatory)	7	26	6	19	73%
Community & Social Services	23	61	23	38	62%
Environmental Services	10	61	11	51	84%
Health					
Public Safety	40	89	37	49	55%
Corporate Policy Officer & Other	38	95	49	57	60%
<b>Totals</b>	<b>462</b>	<b>1054</b>	<b>475</b>	<b>592</b>	<b>56%</b>
<b>Vacancy Rate: Year 2013-14</b>					
Designations	*Total Approved Posts No	*Vacancies (Total time that vacancies exist using fulltime equivalents) No	*Vacancies (as a proportion of total posts in each category) %		
Municipal Manager	1	1	100%		
CFO	1	1	100%		
Other S57 Managers (excluding Finance Posts)	4	0	0%		
Public Safety Officers	24	15	63%		
Fire fighters	5	5	100%		
Senior management: Levels 13-15 (excluding Finance Posts)	51	37	73%		
Senior management: Levels 13-15 (Finance Posts)	4	2	50%		
Highly skilled supervision: levels 9-12 (Excluding Finance posts)	226	142	62%		
Highly skilled supervision: levels 9-12 (Finance posts)	28	20	71%		
<b>Total</b>	<b>344</b>	<b>223</b>	<b>65%</b>		

Turn-Over Rate			
Details	Total Appointments as of beginning of Financial Year No	Terminations during the financial Year No	Turn-over Rate*
Year -2013/2014	8	24	0.66

<b>HR Policies and Plans</b>				
	<b>Name of Policy</b>	<b>Completed %</b>	<b>Reviewed %</b>	<b>Date adopted by council or comment on failure to adopt</b>
1	Affirmative Action	100%	100%	11 April 2011
2	Attraction and Retention			
3	Code of Conduct for employees	100%	100%	11 April 2011
4	Delegations, Authorisation & Responsibility			
5	Disciplinary Code and Procedures	100%	100%	11 April 2011
6	Essential Services			
7	Employee Assistance/ Wellness	100%	100%	11 April 2011
8	Employment Equity	100%	100%	11 April 2011
9	Exit Management			
10	Grievance Procedures	100%	100%	11 April 2011
11	HIV/Aids	100%	100%	11 April 2011
12	Human Resources & Development	100%	100%	11 April 2011
13	Information technology			
14	Job Evaluation			
15	Leave	100%	100%	11 April 2011
16	Occupational Health & Safety	100%	100%	11 April 2011
17	Official Housing			
18	Official journeys			
19	Official transport to attend funerals			
20	Official working hours and overtime	100%	100%	11 April 2011
21	Organisational rights	100%	100%	11 April 2011
22	Payroll Deductions			
23	Performance Management and Development	100%	100%	11 April 2011
24	Recruitment; Selection and appointment	100%	100%	11 April 2011
25	Remuneration scales and allowances			
26	Resettlement			
27	Sexual Harassment	100%	100%	11 April 2011
28	Skills Development	100%	100%	11 April 2011
29	Smoking			
30	Special Skills			
31	Work Organisation			
32	Uniforms and Protective Clothing			
33	Other			

## HUMAN RESOURCE DEVELOPMENT

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<b>Human Resources Development</b>   <b>Occupational Health &amp; Safety</b>  <b>Training</b>  <b>Grant claim</b>  <b>Learnership</b>  <b>In-service &amp; experiential training</b>	Draft and implement a five year work skills plan and training plan ( employee and in-service trainees learner ships) by June 2014	Not Done	 Five year plan to be drafted and implemented in 2014/2015	None	Human Resources Manager/Assistant Manager Development

## HUMAN RESOURCES MANAGEMENT

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<b>Human Resources Management:</b>   <b>Recruitment</b>  <b>Exits</b>  <b>HR support</b>  <b>Labour Relations</b>  <b>Employee Assistance Programme</b>  <b>Records Management</b>	 To facilitate review , adoption and implementation of Human Resource Management Policies by June 2014	Not Done	HR Policies to be Reviewed and adopted and be implemented in 2014/2015	No	HR Manager/Assistant Manager HR Management
	 To draft and implement a five year Employment Equity Plan by June 2014.	Not Done	To draft and implement the Employment Equity Plan in 2014/2015	No	HR Manager/Assistant Manager HR Management
	To ensure the smooth functioning of the Pension Claim process	Done	Liaised with the following families regarding outstanding documents for Pension Claims:-  Nj Thabede  P Mtshali  D Nkosi  FV Dlamini  <b>Medical Boarding Cases:</b>  Liaised with Pension Fund regarding medical boarding for Mr Xaba.  Sent Mr. SC Xaba to our doctor for Psychological medical assessment.  Sent Mr. VDS Ntuli to our doctor for medical assessment.  Mr MI Nxumalo for Medical boarding  Late Employees 10 employees passed on during the financial year.	No	HR Assistant Manager & HR Officer

			<p>Resignation 7 employees resigned within the financial year 1 contract expired</p> <p><b>Retirement</b></p> <ul style="list-style-type: none"> <li>✚ Attend to employees who have <b>General</b></li> <li>✚ Assisting pensioners with declaration forms daily.</li> <li>✚ Followed up pension claims with the relevant pension funds daily.</li> <li>✚ Ensure that an item is prepared to absorb Financial, Electrical and Cyber Cadets Interns.</li> <li>✚ Prepare handling-over report to Departments of re-deployed functions. Eg. Security, Special programs.</li> </ul>		
	<ul style="list-style-type: none"> <li>✚ To render HR support to all personnel with regard to Injury on Duty claims</li> </ul>	Done	<ul style="list-style-type: none"> <li>✚ Mr. L Schwab – Traffic Warden was injured on duty on 8 July 2013. (Inhaled smoke while putting out fire at dumpsite)</li> <li>✚ Took Mr. C Kruger to Richards Bay for IOD (Operation Mr PA Dlamini passed on during working hours</li> </ul>	No	Assistant Manager HR
	<ul style="list-style-type: none"> <li>✚ Ensure Efficiency in dealing with grievance procedures.</li> <li>✚ Promotion of sound labour relations and staff discipline</li> </ul>	Not done	<ul style="list-style-type: none"> <li>✚ Attended a meeting with the Department of Transport at Public Safety in the investigation of alleged misconduct of Mr. XP Simelane.</li> </ul>	No	HR Manager & HR Officer
		Done	<p>GENERAL</p> <ul style="list-style-type: none"> <li>✚ Attended a meeting regarding EPWP Programme.</li> <li>✚ Assisted the Director Community</li> </ul>		HR Assistant Manager & HR Officer's

			<p>Services with staff matters as well as a roster for shift workers (Street sweepers)</p> <ul style="list-style-type: none"> <li>✚ Attended to PayDay regarding the Time and Attendance system.</li> <li>✚ Attending to information needed by PayDay for the Post module.</li> <li>✚ Visited eMondlo, Hlobane and Louwsburg for Head Count. (Monday to Thursday)</li> <li>✚ Attended to correspondence on receipt thereof.</li> <li>✚ Drafted plan for Head Count.</li> <li>✚ Informed relevant departments regarding the head count.</li> <li>✚ Attending to telephonically enquiries.</li> </ul>		
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<b>LEGAL SERVICES</b>					
PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<b>To ensure timely accurate and dynamic legal support services that promotes adherence to policies by June 2017</b>	✚ To ensure that proper municipal legal functions are in place and implemented by June 2014	Not Done	To ensure Legal compliance and litigation monitoring is complied with by 2014/2015	No	Director Corporate Services

## INTRODUCTION TO INFORMATION

The ICT Section supports and maintains all IT Infrastructures of the municipality, and over the last year, we have been looking into a number of things to increase and better the IT Infrastructure of the municipality. IT has been a difficult year once again, as we have remained grossly understaffed. Workloads increase with the amount of staff using computers systems, and new updates coming through for the software that is on the servers. New projects have come in for the installation and integration of biometrics into the network increasing our workload once more. It has been a very challenging year with no capital budget to replace aging and breaking computer systems. The IT Section has only been able to be reactive and not proactive due to lack of staff and budget. Technical problems are continuously on the rise as well as regular software glitches as updates are done by the developers/service providers of some of our servers. Our last year 2013/2014 left us with a slightly larger maintenance budget, however the breakdown of the main UPS that keeps the consumers computers running with the servers, had been a hot debate, however, after discussing it with the CFO who understood the ramifications of not having a new industrial grade UPS in place, a 3<sup>rd</sup> of the maintenance budget was used to purchase it and have it manufactured.

## WEBSITE UPGRADE

Website functionality is a vital means of communication to the public and various other governmental institutions. We started by looking at various means of design. The website needed to be able to contain all the relevant information the public or other governmental institutions would need, but also provide a new look, a new vision and more functionality.

It was decided that a Joomla based design will provide the necessary functionality that our website provides tools that benefit our consumers when using the site.

A search function on our website is essential if it contains a large number of pages or extensive content. You could also add a variety of tools to provide site users with services that solve their needs and will maintain the 'stickiness' of our site - its ability to attract users back, time after time. The functionality of such a site that we have chosen would be great, providing customers with a variety of services.

With the enhanced website comes additional enhanced security with the introduction of credit card payments. We have also implemented a new server for the website, providing smoother, and better and faster usage abilities. Some of the areas to benefit from using this form of site design are as follows:

- **E-commerce processes:** there can be a wide variety of options here, depending on the budgets available. However, any solution needs to be robust and efficient to avoid abandoned shopping carts. Returning customers would also expect a fast checkout option.
- **Customer access areas:** secure zones for customers or registered users can enable a wide range of services to be provided, from subscriber access to additional content, account details such as order tracking, or other customer service functions and reports.
- **E-mail databases:** if your site collects e-mail details for email marketing or CRM purposes and uses a database to segment and mail customers and prospects, these systems can be provided to comply with the latest e-mail regulations.
- **News and PR management:** you can enhance the currency of your site by adding news feed services that will be of interest to your market sector, or if you publish press releases on a regular basis, you can manage these online and add to your site.
- **Image management:** if your website uses plenty of graphics, you can add an online management system to categorise and control the use of images on your site.
- **Affiliate programs:** e-commerce sites may want to run an affiliate marketing campaign and therefore, to control this in-house, you will need a reliable system to track and report on converted leads or sales, plus make payouts to affiliate partners.
- **Content advertising:** the main pay-per-click suppliers like Google AdWords and Overture provide an advertising service that can be integrated into your website to display relevant adverts and enable you to share in the click through revenues.

Some of the features would be for marketing purposes. These marketing tools will be available as part of this design for the marketing of the municipal regions and all its tourism destinations and various lodges, Spa's, reserves, game farms, and holiday lodges. The website has been completed, and awaits approval, but still requires a few photos of which between the Media Liaison and Tourism, is being sent for updates.

## SMART CITY CONCEPT

We have been researching the possibility of a “smart city” concept, creating a wireless net across the region, in so doing being able to provide wireless connectivity to all the users of the region. One of the parts to this type of project is the DAS (Distributed Antenna System). This is a network of spatially separated antenna nodes connected to a common source via transport medium that provides wireless service within a geographical area or structure. DAS uses fibre optic cable, coaxial cable, and antennas to enhance public safety, cellular, and various other internet and data signals within a geographical region or building. The DAS system is also much safer than many antenna systems. Please see attached DAS Health and Safety FAQ.

There are diverse range technology applications that support the wireless industry: Wireless Internet (Wi-Fi), Wi-Max, 2G, 3G, 4G, UMTS, HSDPA, GSM, GPS, GPRS, RF Frequencies Equipment, Broadband, Mi-Fi Hotspots, Push to Talk, Bluetooth, Proximity , IPTV, Multi Port Antenna, Omni Antennas, SHP Antennas, HF Antennas, Ground and Air Technical Antennas, MIMO, WMTS, CCTV, Microwave Equipment, PCS, DCS, TDMS, CDMA, WCDMA, AWS, IDEN, Wi-bro™ LTE, Paging Wireless communication devices, Solar Devices, Five Spot, Global Ready, V-Cast, UHF & VHF Antenna's and BRSAWS Antenna's and related hardware.

Once installed the wireless communication units and cell phone antenna will fill the cell coverage gaps that exist within Abaqulusi Municipality as well as creating a wireless mesh within. Known as gap fillers within the industry, the first tier providers such as MTN, Vodacom, 8.ta, Cell C I-Burst have all committed to roll out system throughout South Africa. This will all be a part of the "Smart City" concept. This would help boost the local economy and this will bring the AbaQulusi Region to the forefront of technology in the northern KZN regions.

As part of this project, additional research is being done to hold a technology show, to show off the latest and greatest technology the market has to offer. We hope to achieve these new heights and build a strong, more technologically advanced town.

This reduces the reliance on erecting costly and unsightly cell phone masts, and relies on existing Abaqulusi Municipality infrastructure. Abaqulusi Municipality can improve/reduce dropped calls from cell network and create a wireless mesh.

Added benefit is that units will give businesses within Abaqulusi Municipality the ability to offer WIFI to their clients for a small fee, therefore becoming WIFI hotspots.

## INFORMATION TECHNOLOGY

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<b>Information Technology:</b>  <b>Systems Maintenance</b>  <b>Policies &amp; Procedures</b>  <b>General IT Support</b>  <b>Planning on Upgrades</b>  <b>Implementation of Replacement Systems</b>  <b>Data Management and Storage</b>  <b>Network Management</b>  <b>Communications Management</b> <b>Network assessments and analysis of infrastructure for future planning, procedures and protocols.</b>	Provide accurate ,timely and reliable information technology support systems & services by June 2014	Not Done	Currently IT Section has the Maintenance to the Munsoft server has been done. Advertisements for quotes on computer equipment have been sent to SCM for publication in the newspapers and retrieval of quotes, and procurement.	More staff needed	ICT Manager
	 Biometrics System (T&A) integration with Payday, and ESS.	Not Done	 Payday and ESS are up and running  Biometrics system not yet implemented	More staff needed	ICT Manager / Senior ITO
	 Drafted and/or draft IT Policies (ahead of schedule)	Done	 IT policy drafted and to be adopted and implemented in 2014/2015	In progress / Done	ICT Manager
	 Workstation Systems Replacement Program	Not Done	Advertisements have been requested via SCM to be placed. Workstation replacements have been planned as soon as the equipment is procured.	More staff is needed/Being understaffed is hampering the IT Section from performing optimally.	ICT Section / ICT Manager
	 Data Backups & Server Backup Check	Done /Ongoing	 Server ISO imaged backup is still performing correctly on a daily basis.	No	ICT Manager/Senior Technician

	<ul style="list-style-type: none"> <li>T &amp; A Server</li> </ul>	Done	<ul style="list-style-type: none"> <li>Installed and running</li> </ul>	No	ICT Section
	<ul style="list-style-type: none"> <li>Networking Cables for biometrics units communication to server.</li> </ul>	Done	<ul style="list-style-type: none"> <li>Installation of new cables for the biometrics units to be installed and communicate to the T &amp; A Server.</li> </ul>	No	Senior Technician
	<ul style="list-style-type: none"> <li>General reporting, planning, admin, and meetings.</li> </ul>	Done	<p><b>GENERAL</b></p> <ul style="list-style-type: none"> <li>Attended to PayDay regarding the Time and Attendance system.</li> <li>Attending to information needed by PayDay for the Post module.</li> <li>Requested full comprehensive reports from senior IT officer regarding payday.</li> <li>Attended to correspondence on receipt thereof.</li> <li>Discussed staff issues with HR.</li> <li>Update departments on calling procedures including ICT Staff.</li> <li>Attending to telephonically enquiries.</li> <li>Attended Portfolio meeting</li> </ul>		ICT Manager

## CONCLUSION

As the Corporate Services Director I would like to thank the Corporate Services staff for their dedication and commitment and providing innovative ways of ensuring that our stakeholders receive the best quality of service. This was achieved under very difficult circumstances with critical staff shortages being experienced in all sections of the Department.

The work provided by the private sector from time-to-time is also acknowledged in assistance with the realization of the municipality's objectives. It is our endeavour, though, to cultivate internal and local talent rather than reliance to outsourcing for sustainability and growth.

.....  
**Ms N.N. Sibisi**  
**Executive Director: Corporate Services**

## **KPA 2 – BASIC SERVICE DELIVERY**

## INTRODUCTION TO TECHNICAL SERVICES



The Technical Services is charged with providing basic services in a sustainable manner to the people in Abaqulusi Municipality area. The department comprises of 5 functional areas i.e.

<b>SECTION</b>	<b>MANAGER</b>
<b>Water</b>	W Dlamini
<b>Sanitation</b>	W Dlamini
<b>Electricity</b>	K Tupper
<b>Roads and Storm water</b>	PJ Ndlovu
<b>Project Management Unit</b>	G Sibiya

The primary purpose of our existence and according the majority of our resources are directed in pursuit of these core mandates. The overall aim of the department is to provide at least a basic level of service to residents, particularly to the poorer communities in the rural areas, and not excluding the urban areas.

The achievement of universal access to water, sanitation, roads, storm water and electricity has drawn closer at a very progressive rate. TO achieve this, the department had directed significant resources to:

- a) Provided new water, sanitation, electricity, roads and storm water infrastructure
- b) Maintain rehabilitation and replace ageing infrastructure.

### LEGISLATION

- Municipal system act no 32 of 2000
- Municipal structure act no 117 of 1998
- White paper on local government of 1998
- Constitution of the republic act no 108 of 1996

## **INTRODUCTION TO WATER PROVISION**

As a water services provider, AbaQulusi municipality continues to provide quality drinking water and acceptable effluent discharges according to the National norms and standards.

The demographic of the AbaQulusi Municipality vary from dense formal urban settlement to scattered rural settlements and must be dealt with differently when planning for the provision of water services.

### **INFRASTRUCTURE DEVELOPMENT**

The implementation of the Massification project which commenced in September 2013 is in progress with a total expenditure of R6.190 Mil to date. The capital budget was mainly directed to upgrade and the rehabilitation of the bulk water infrastructure as well as replacement of ageing infrastructure. To that effect no water backlogs were eradicated; however the municipality provided means of access to water services by innovative programmes of accelerated water tankering.

The unaccountable water loss represents certain portions of Non-Revenue Water namely real losses and billing consumption, several other core aspects can be analysed to give a more appropriate understanding of water conservation initiatives to decrease non-revenue water.

The industrial consumption shows no growth at all while the total domestic consumption (excludes unbilled authorised consumption) Shows a decrease. This is attributed to inaccurate billing details and/or metering inefficiencies

## **TOP SERVICE PRIORITIES**

- Upgrading of the treatment plants for both water and waste water
- Refurbishment of pump stations and bulk lines
- Upgrading of Klipfontein Water Works

## **MEASURES TAKEN TO IMPROVE SERVICE DELIVERY TO COMMUNITIES**

- The Water Works were refurbished to improve the water quality.
- Electrical panels were upgraded to cope with the rising demand.
- Reduced water losses on the main bulk line.

## MAJOR SUCCESSES ACHIEVED TO DATE

- The upgrading of the Klipfontein and Bloemveld rising main funded by COGTA
- Refurbishment of plants funded by COGTA via Massification Project.

## CHALLENGES FACED

- Water leaks
- Tempering with water meters
- Ageing infrastructure
- Lack of resources
- Vacancies not filled
- Debt collection
- Establishment of a Customer Care Centre
- Insufficient storage capacity
- Lack of funding for Capital upgrades

## CONCLUSION

The water section only implemented the Massification project and no budgetary provisions made from Council funded projects. The aforementioned project has a specific target which was monitored as per the SDBIP. The targets in relation to the planning and designing of infrastructure were accomplished in line with the IDP; however the construction/implementation project was hindered mainly due to procurement procedures. Implementation of maintenance projects were further compounded by the vacancy rate that exist within the unit. Assets renewal is a huge development challenge

## INTRODUCTION TO SANITATION

The municipality is also responsible for the collection of wastewater produced. An infrastructure of network of sewers, waste water pump stations and wastewater treatment works is employed to achieve this. Treatment of waste water is crucial to the sustainability of any area and without it densely populated towns would simply not be possible.

The urban sanitation comprises a combination of waterborne sewerage linked to waste water treatment works. Most of the treatment facilities are owned by the district and managed by AbaQulusi municipality.

Assets renewal is a key development challenge in the area, capacity adequate and reliable infrastructure is essential to provide water borne sewerage to all household within the AbaQulusi Municipality. This priority is developed along the lines of financial availabilities and other relevant resources.

Reactively the sanitation unit attended t blocked sewer mains both during and after hours responded to all reported complaints within the 2013/2014 financial year. Delays in reactive maintenance compounded by the vacancy rate that exist within the unit.

## TOP SERVICE PRIORITIES

- Refurbishment of Klipfontein Waste Water Plant
- Upgrading of Emondlo Waste Water Plant.
- Installation of a sewer bulk line from The Low Cost houses in Extension 17 to Bhekuzulu pump station

## MAJOR SUCCESSES ACHIEVED TO DATE

- The upgrading of the Klipfontein and Bloemveld rising main funded by COGTA
- Refurbishment of plants funded by COGTA via Massification Project.

## CHALLENGES FACED

- Storm water connected to sewer
- Uncommission Dislodging tanks at Klipfontein Works
- Ageing infrastructure
- Silting of pipes at eMondlo section A
- Lack of resources

- Vacancies not filled
- Debt collection
- Establishment of a Customer Care Centre
- Lack of funding for Capital upgrades

### GENERAL MAINTAINANCE – WATER AND SANITATION

- The progress on general maintenance done is recorded on monthly basis, Herein is the report for June 2014
- The maintenance team is as follows

VRYHEID TOWN	
<b>Trompie Prinsloo ( Foreman)</b>	Reticulation Water and sanitation
Rowland Marx (Plumber)	
Chris Kruger (Plumber)	
VRYHEID TOWN	
Brian Ellis	Water and Sewerage Treatment Plants
BHEKUZULU LOCATION	
Jerome Mhlongo (Plumber)	
Thembinkosi Khanyile (Plumber)	
LAKESIDE TOWN	
JTXulu (Plumber)	
CORONATION	
Jonathan Dlamini (Foreman)	Reticulation and Plants
HLOBANE	
Dave Drysdale (Foreman)	Reticulation and Plants
LOUWSBURG	
Dave Drysdale (Foreman)	Reticulation and Plants
EMONDLO	
DM Dludlu (Foreman)	Reticulation and Plants

## WATER AND SEWER REPORT

<b>WATER WORKS</b>	<b>WATER PURIFIED</b>
Klipfontein	Meter not working
Bloemveld	Meter not working
Emondlo	215 ml
Hlobane	18.3 ml
Coronation	56.6 ml
Louwsburg	25.7 ml
<b>SEWERAGE WORK</b>	<b>WATER PURIFIED</b>
Klipfontein	Meter not working
Emondlo	197 ml
Hlobane	18ml
Coronation	15.6 ml
<b>MANTAINANCE : WATER NETWORK</b>	
<b>TOWN</b>	<b>CALL OUTS</b>
Vryheid	<b>Not available</b>
Emondlo	65
Hlobane	35
Coronation	47
Louwsburg	41
Nkongolwane	10
<b>MANTAINANCE: SEWERAGE WORKS</b>	
<b>TOWN</b>	<b>CALL OUTS</b>
Vryheid	Not available
Emondlo	78
Hlobane	31
Coronation	51
Louwsburg	Not available
Nkongolwane	10

### WATER 2012/2013 BUDGET FOR MASSIFICATION PROJECTS

Bhekuzulu Sewer Pump Station	R 560 515.20
Bloemveld Water Works	R 746 130.00
Coronation Water Treatment Works	R 1 549 944.00
Hlobane Water Works	R 1 410 750.00
Louwsburg Water Works	R 1 931 160.00

**R 6 198 499.20**

## **INTRODUCTION TO ELECTRICITY**

The electricity unit is licenced by the National Electrical Regulator of SA (NERSA) to supply electricity to 38 % of the total customers in the municipal areas of jurisdiction and the remaining areas is supplied by Eskom. The Electrical unit operates under the Electricity regulator Act 2006

The Electricity Unit generates approximately 36% of the total revenue of the municipality 10% of the income for the electricity unit comes from our large consumers (Industrial and commercial) and 90% from our residential customers the municipality purchases electricity in Bulk from Eskom.

## **TOP 3 SERVICE DELIVERY PRIORITIES**

- Electrify Extension 17 (Industrial Area Low Cost Housing Project)
- Maintenance in all areas of Abaqulusi in line with the funding availability
- To electrify all outstanding areas within the municipality boundaries that are in the licensed Eskom areas

## **MEASURES TAKEN TO IMPROVE PERFORMANCE**

- A audit on all electrical meters to be carried out
- Electricity maintenance plan to be prepared
- Additional of Training of staff
- Shortage of finances
- Appointment of all vacant positions
- Speed up the appointment of service providers for the supply of materials
- Business plan to source additional funding

## **MAJOR EFFICIENCIES ACHIEVED**

- A Load mananagment installation funded by Eskom was carried out by an external contractor to improve the loading of the Town and to ensure that that load shedding does not take place. The project is completed at a 30% level up and until 30 June 2014

## **SUCCESSSES ACHIEVED**

- Maintenance on network were carried out during the fianncial year to ensure that the community has a efficient, effective and a safe environement

## CHALLENGES FACED

The electricity section is facing many challenges:

- The backlogs on the repairs, maintenance, refurbishment and replacement of electricity infrastructure.
- High demand for electrification in informal settlements
- Protection of revenue from theft and tampering
- High electrical losses
- The revenue losses are mainly due to technical losses, illegal connection, unbilled metered consumers, unmetered authorised consumers and tampering with meters
- Difficulty in attracting and retaining qualified and competent technical staff. The shortage of technical staff continues to affect services delivery
- Upgrading of street lights
- The theft of cables and vandalism of electrical infrastructure was on the increase during 2013/2014

To eradicate the huge backlogs Abaqulusi municipality has brought a consultant to deal with the electrification through a turnkey program over the next 3 financial years.

## PROPOSED REMEDIES

- On-going tender for the auditing of meters to be advertised and strict monitoring controls to be implemented in this tender to ensure compliance
- Refurbishment and maintenance programmes for the equipment
- Training to be implemented
- Vacant posts to be advertised asap
- Customer education

## MUNICIPALITY IDENTIFIES AND RESPONDS TO THOSE COMMUNITIES THAT ARE LIVING IN POVERTY AND ARE DEFICIENT IN THIS BASIC SERVICE

- Councillors were requested to attend meetings with our Technical department and submit complaints of their areas which are currently being followed up

## PERFORMANCE IN ELECTRICITY SERVICES

No.	Indicator name	Total number of customer expected to benefit	Target set for customer reached during the month	Percentage of achievement during the month
1.	Percentage of households with access to electricity services	93.5%	6.5%	0%
2.	Percentage of indigent households with access to free basic electricity services	14.5%	Consumers >150Kwh	25%
3.	Percentage of indigent households with access to free alternative energy sources	0%	0%	0%
<b>TOTAL</b>		108%	6.5%	25%

## PERFORMANCE IN ROAD MAINTENANCE

No.	Indicator name	Total number of customer expected to benefit	Estimated backlogs	Target set for customer reached during the month	Percentage of achievement during the month
1.	Percentage of households without access to gravel or graded roads	60%	40%	1%	1%
2.	Percentage of road infrastructure requiring upgrade	80%	80%	1%	0%

3.	Percentage of planned new road infrastructure actually constructed	2%	80%	1%	1%
4.	Percentage of capital budget reserved for road upgrading and maintenance effectively used.	0%	0%	0%	0%
<b>TOTAL</b>					

## POLICY ENVIRONMENT

NAME OF POLICY	STATUS	IMPLEMENTATION DATE
Indigent Policy	Active/implemented	1 July 2013
Road and storm water by laws	Active/ to be reviewed	12 June 2009

## **ROADS AND STORM WATER SECTION**

This section includes roads and storm water drainage.

The roads section performs the following activities for the provision of efficient road network.

- a) Road planning and design
- b) Road construction and maintenance
- c) Road infrastructure condition monitoring
- d) Road safety and improvements
- e) Storm water management

### **INTRODUCTION TO ROADS**

The backlog of roads that need upgrading, road safety measures, road infrastructure rehabilitation and maintenance continues to be a major challenge for the municipality in the current financial year going forward: there are still huge backlogs for construction of new roads and upgrading of gravel roads in rural areas. These areas continue to grow.

Inadequate funding for bulk services increasingly becoming a retarding factor for development. The municipality continues to use external sources of funds to fund its programmes and projects due to internal budgetary constraints such as MIG.

However, assets renewal (i.e. road rehabilitation, major defects patching, surface overlays etc.) remains unaltered due to financial constraints.

Development of potholes has increased in our roads over the few years because of fatigue to road infrastructure.

Meaningful upgrade of gravel roads have been achieved in the 2013/2014 financial year. However, the abovementioned achievements are insignificant to the existing municipal backlogs of gravel roads.

The rehabilitating pavements (i.e. renewal of road assets) have been stagnant over the past few years. A minimum of approximately R150mil is required to catch up on assets renewals. Many major road areas are in dire need of base repairs, major patching and overlay; as a result it is the order of the day.

Gravel road maintenance has also slowed down because the municipality does not own the key plant or equipment to undertake this exercise. The roads section is now reliant on hiring plant or use of private contractors to undertake this exercise.

## **CHALLENGES FACED**

- Unavailability of material from stores
- Graders demanded to cut new roads and work where dozers should work
- Too much request to do soccer field
- Long distanced travelled by graders

## **PROPOSED REMEDIES**

- Stores to order material before its finished
- Section to focus on maintaining of constructed roads.
- Community services to have their grader for soccer fields
- Satellite depots required to keep graders close to where they are working

## **COMMENT ON THE PERFORMANCE OF ROADS OVERALL**

The four largest capital projects are Emondlo roads and storm-water (Ngwane road), Bhekuzulu phase 6B, Emadoshini and Tholwethu gravel road, all were constructed with the approved budget. All these roads funded by municipal infrastructure grant, the internal budget is mainly used for maintenance and salaries.

## **INTRODUCTION TO STORMWATER DRAINAGE**

This section deals with management of stormwater networks system in terms of upgrade and maintenane to discharge the storm water in a safe manner and to also prevent flooding of properties.

Currently, thissection is focusing on maintnenace to prevent flodding of properties.

## INTRODUCTION TO PROJECT MANAGEMENT UNIT

This section consist of Projects Manager and Projects coordinator who are responsible for managing projects.

The following projects were undertaken during 2013/14 financial year under review. Some are continuations from the previous year:-

### **CAPITAL PROJECTS**

#### **a. External grant funding (MIG)**

##### **1. UPGRADING OF EXISTING GRAVEL ROAD- LOUWSBURG – WARD 01**

Consultants	:	DLV Engineers
Contractor	:	Wonder Dream Projects cc
Awarded Amount	:	R7 770 705.69
Expenditure to date	:	R1 192 900.26
Completed	:	20%
Completion date	:	09 December 2014
Revised Completion date	:	n/a

The project is the tarring of 1.6km Louwsburg road in Ward 01  
The re-tender closed on the 26 February 2014 and is on procurement processes.  
Contractor was introduced to the community on the 23<sup>rd</sup> of April 2014 and started the site establishment and site clearance on the 29/04/2014. Contractor is busy with the box cutting of the road.

##### **2. EMADOSHINI ALL WEATHER SERVICED ROAD – WARD 13**

Consultants	:	Delca Systems
Contractor	:	Glash Trading
Awarded Amount	:	R6 631 380.23
Expenditure to date	:	R6 073 156.43
Completed	:	95%
Completion date	:	30 June 2014

The project is the paving of 1.350km eMadoshini road in Ward 13  
The contractor busy laying the paving bricks and dropping the sewer manholes. Project will be completed in the end of July 2014.

### **3. THOLWETHU GRAVEL ROAD – WARD 04**

Consultants	:	Delca Systems
Contractor	:	Pure Magic Trading 22 cc
Awarded Amount	:	R3 850 688.22
Expenditure to date	:	R2 564 035.56
Completed	:	85%
Completion date	:	30 July 2014

The project is the gravelling of 5km Tholwethu road in Ward 04  
Contractor is busy with the compaction of the final layer wearing course and laying the drainage pipes. At present there are no challenges and the progress is good.

Project will be completed by the end of July 2014

### **4. NGWANE TAR ROAD PHASE 2 – WARD 18**

Consultants	:	Delca Systems
Contractor	:	Impilo Enterprises
Awarded Amount	:	R3 100 188.33
Expenditure to date	:	R2 618 054.41
Completed	:	90%
Completion date	:	30 June 2014
Revised completion date	:	30 July 2014

The project is the tarring of 0.9km Ngwane road phase 2 road in Ward 16 and 18  
There was a delay due to the community need the road to cater for the buses and the design had to be changed to accommodate the heavy traffic and it was widened as well. The contractor is now busy with the final layer of G2 material. Project will be completed in the end of July 2014

### **5. BHEKUZULU PHASE 6B BUS ROUTE – WARD 22**

Consultant	:	Worley Parsons Engineers
Contractor	:	Wonder Dream Projects
Awarded Amount	:	R 10 476 175.95
Expenditure to date	:	R 9 241 425.47
Completed	:	100%
Completion date	:	30 April 2014

Initially there was a problem with the supplying of G2 and G1 material and that had caused delays in the project, as the contract receives material in a very slow pace.

#### **6. KHOKHOBA GRAVEL ROAD – WARD 16**

Consultants	:	Delca Systems
Contractor	:	Competition construction cc
Awarded Amount	:	R4 971 020.10
Expenditure to date	:	R 3 345 290.46
Completed	:	85%

The project is the gravelling of 4.7km in Ward 16. It was advertised in December 2012 and awarded in March 2013. It commenced on the 2<sup>nd</sup> of April 2013 and original to be completed by the 16 September 2013.

Contractor is busy processing the layer works and laying drain pipes. The progress was very slow due to the fact that the contractor is having the cash-flow problem and they are on penalties now. The new anticipated completion date is the end of April 2014.

Contract had been terminated and the quotation to get another contractor to complete the projects will be made urgently after the completion of the outstanding work measurement.

#### **b. External Grant Funding (COGTA)**

#### **7. Thusong centre – ward 18**

Consultants	:	Vela VKE Engineers
Contractor	:	Serengeti Projects cc
Awarded Amount	:	R7 475 952.00
Expenditure to date	:	R2 130 730.75
Completed	:	60%
Completion date	:	30 September 2014

The site inspection took place on the 13 November 2013 and closed closing on the 21 November 2013 and the contractor was awarded on the 14 February 2014.

On the 30<sup>th</sup> March 2014 contractor was introduced to the community and the project started on the 31<sup>st</sup> March 2014 to be completed by the end of September 2014.

The contractor is busy putting the roof, plastering and plumbing

**c. External Grant Funding (DoE)**

**8. ELECTRIFICATION OF EAST-MINE VILLAGE AND ALPHA VILLAGE – WARD 03 & 06**

Consultant	:	Gibb
Contractor	:	Sizamekaar Construction Ltd
Awarded Amount	:	R9 497 024.53
Expenditure to date	:	R8 199 575.09
Completed	:	95%
Start date	:	17 July 2013
Completion date	:	18 April 2013
Revised Completion date	:	30 July 2014

A total of approximately 600 houses are to be electrified and the total project is funded by Department of Energy. The contractor was awarded and introduced to the community on the 11 July 2013 and the original projected completion date is the 18 April 2014. There was a delay due by the privately owned portion of land and it was resolved. Construction is 100% complete, waiting for the outage dates which are as follows: 17, 24 and 30 July 2014.

**9. ELECTRIFICATION OF CIBILILI VILLAGE – WARD 03**

Consultant	:	Gibb
Contractor	:	Solethu Energy Pty Ltd
Awarded Amount	:	R9 065 361.84
Expenditure to date	:	R4 030 783.28
Completed	:	60%
Start date	:	25 September 2013
Completion date	:	30 April 2014
Revised Completion date:	:	30 July 2014

The contractor was awarded on the 02/09/2013 and the technical kick-off meeting held on the 25/09/2013, the contract is for 24 months and its initial completion date was the end of April 2014. The contractor is busy digging and planting the poles. There was a slow progress initially due to the contractor lack of capacity and now there is a sub-contractor which is

helping to improve the progress. There is still a shortage of plant and equipment on site which has an effect on progress. Meters are being collected from Eskom and the new completion date

### SUMMARY OF PROJECTS AS AT 30 JUNE 2014

Category	No. of Projects current report
Project on hold	1
Awaiting design report	0
Tender stage	0
Awaiting for bid evaluation recommendations	0
Awaiting for bid adjudication award	0
Handover of site to contractor	7
Work in progress	4
Practical completion	3
Completed	1
<b>Total</b>	<b>9</b>

### CHALLENGES FACED

- Contractors lack of capacity
- EIA approval
- Availability of road build materials
- Weather condition
- Contractors cash-flow problems

## PROPOSED REMEDIES

- Monthly and weekly meetings
- Write a report to Department of Agriculture and Environmental Affairs
- Use the alternative design
- Contractors be paid within 30 days after claim

## ELECTRICITY

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<p><b>Access basic electricity-</b> Maintenance robots at 12 intersection in Vryheid by 30 June 2014</p> <p>BUDGET R200 000</p>	<ol style="list-style-type: none"> <li>1. Intersection of Stretch and South</li> <li>2. Intersection of East and Church</li> <li>3. Intersection of Van Riebeeck and Mark</li> <li>4. Intersection of Utrecht and East</li> <li>5. Intersection of Utrecht and Landrost</li> <li>6. Intersection of Republic and Church</li> <li>7. Intersection of Utrecht and High</li> <li>8. Intersection of Church and High</li> <li>9. Intersection of Mark and High</li> <li>10. Intersection of Mark and President</li> <li>11. Intersection of Church and President</li> <li>12. Intersection of President and Utrecht</li> </ol>	Done	Photos	None	KG Tupper
<p>Access basic electricity Maintenance of 24 transformers in Vryheid, Emondlo,</p>	<ol style="list-style-type: none"> <li>1. Elandsberg 11KV line</li> <li>2. Rural East 11KV line</li> <li>3. Nooitgedacht line</li> <li>4. Zaailaagte line 11KV,</li> </ol>	<p>Done</p> <p>Not done</p>	<p>Photos and Maintenance forms</p>	<p>None</p> <p>It will be done in the 2014/2015</p>	KG Tupper

<p>Bhekuzulu, Lakeside, Hlobane and Coronation by 30 June 2014</p> <p>R750 000</p>	<p>links 82 and after links 245 and beyond</p> <p>5. Bhekuzulu and Vryheid <b>(Not done due to the urgency where the switchgear arrived from the manufacturer and had to be used at the Hlobane substation)</b></p> <p>6. Mondlo and Vryheid <b>(Not done due to recurring storms)</b></p> <p>7. Inkamana line</p> <p>8. Brecher/Hlobane/Vryheid East/Mondlo</p> <p>9. Mason local Transformer</p> <p>10. Sanbonani local transformer</p>	<p>Not done</p> <p>Done</p> <p>Done</p> <p>Done</p> <p>Done</p>		<p>financial year None</p> <p>It will be done in the 2014/2015 financial year</p> <p>None</p> <p>None</p> <p>None</p>	
<p>Access basic electricity: Maintenance of 4 major substation in Vryheid, Bhekuzulu,</p>	<p>1. <b>Anderson Substation (a bushing was purchased and installed by the maintenance staff, but there still seems to be a tracking problem which will require the attention of a specialized service provider)</b></p>	<p>Done</p> <p>Done</p> <p>Done</p> <p>Done</p>	<p>Photos</p>	<p>None</p> <p>None</p> <p>None</p> <p>None</p>	<p>KG Tupper</p>

<p>Lakeside, Coronation by 30 June 2014</p> <p>R1 000 000</p>	<p>2. Van der Stel Substation 3. President Substation 4. NCD Substation</p>				
<p>Access basic electricity: Maintenance to General infrastructure for 6 mini substation in Vryheid, Lakeside, Bhekuzulu, Emondlo and Coronation by 30 June 2014</p> <p>R500 000</p>	<p>1. Bears Mini Substation</p> <p>2. Franco Marina Substation (<b>the cable work has been installed but the work is not completed due to the Mini substation which was only delivered at the end of June 2014. This mini substation will be installed and completed in the new financial year</b>)</p> <p>3. Edward and Heeren Minisub</p> <p>4. Nyala and Afrikaner (<b>Not done due to strike action and this mini substation needs to be replaced and orders have been submitted to a service provider which will take approximately 16 weeks to delivery</b>)</p> <p>5. Afrikaner and Landrost</p>	<p>Done</p> <p>Not done</p> <p>Done</p> <p>Not done</p> <p>Done</p>	<p>Photos</p>	<p>None</p> <p>Tenders should be advertised &amp; approved on an annual basis</p> <p>None</p> <p>Tender has been approved</p> <p>None</p>	<p>KG Tupper</p>

<b>Access basic electricity:</b> LT Electricity Mains replacement of 12 km of bare overhead line to insulated overhead lines in Vryheid, Emondlo, Bhekuzulu by 30 June 2014  R1.500 000	1. Replacement of bare conductor to aerial bundle conductor (ABC) in Afrikaner street between High and Landrost	Done	Photos and maintenance forms	None	KG Tupper
		Done		None	
	2. Replacement of bare conductor to aerial bundle conductor (ABC) in Uitlander street between Emmett and Park	Done		None	
	3. Replacement of bare conductor to aerial bundle conductor (ABC) in Heeren street between Edward and Park	Not done (no bundle conductor available in stores as the tender expired for the supply of cables and has been re-advertised)		Tender to be advertised and approved on an annual basis	
	4. Replacement of bare conductor to aerial bundle conductor (ABC) in Commission street between Emmett and West				
	5. Replacement of bare conductor to aerial bundle conductor (ABC) in Smal street between Republic and President				
	6. Replacement of bare conductor to aerial bundle conductor (ABC) in Brecher street between West and High				
7. Replacement of bare conductor to aerial bundle conductor (ABC) in Commission street between West and	Done	None			

	<p>Deputation</p> <p>8. Replacement of bare conductor to aerial bundle conductor (ABC) in Smal street between Republic and Landrost</p> <p>9. Replacement of bare conductor to aerial bundle conductor (ABC) in Smal street between Park, ,Republic and Landrost</p> <p>10. Replacement of bare conductor to aerial bundle conductor (ABC) in Mason street between Mark and Heeren</p>				
<p><b>Access basic electricity:</b> 5 km of overhead line to be inspected and maintained in the Vryheid, Emondlo, Bhekuzulu and Hlobane area by 30</p>	<p>1. Elandsberg line between links 162 and 166</p> <p>2. Nooitgedacht line and Rural East</p> <p>3. Rural East line between links 244 and R13)</p> <p>4. Brecher line <b>(It was supposed to be done in the second quarter but only completed in the fourth quarter)</b></p> <p>5. Scotshill line at links 178</p> <p>6. Lakeside overhead line</p>	<p>Done Done Done</p> <p>Done</p> <p>Done Done</p> <p>Not done</p>	<p>Photos and maintenance forms</p> <p>Photos</p> <p>Photos</p> <p>Due to outstanding training to be</p>	<p>None</p> <p>None</p> <p>None None</p> <p>Yes, training must be advertised and done on an annual</p>	<p>KG Tupper</p>

June 2014 R500 000	7. Vrede/Cliffdale line		done for Crane Truck and Cherry Picker operators	basis in terms of the law	
<b>Access basic electricity:</b> Maintenance and repairs to street lighting in the Vryheid, Emondlo, Bhekuzulu and Hlobane area and drafting of a maintenance plan by 30 June 2014  R1 000 000	First Quarter=267 lights repaired Second Quarter=171 light repaired Third quarter=186 lights repaired Fourth quarter=150 lights repaired  TOTAL=774	Done	Maintenance forms	Yes, training must be advertised and done on an annual basis for Cherry picker training in terms of the law	KG Tupper

## WATER AND SANITATION

PRIORITY	WEEKLY TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<p>Access to basic water services- Upgrading of water treatment plants – 3 and 1 pump station in abaqulusi by the end of December 2013</p> <p style="text-align: center;">BUDGET R6.1 Mil</p>	<ul style="list-style-type: none"> <li>•continuation of the refurbishments, the claim submitted.</li> <li>•Tracking of progress, claims submitted by Consultants for work done,</li> </ul> <p>(expenditure to date is <b>R6, 190,000 Million</b>)</p>	<b>Done</b>	<p>The project is 100% complete project,</p> <p>The funding has been exhausted. ZDM is assisting on additional works being done,</p> <p>Consultants will be inviting Abaqulusi technical team to do the inspections on 30<sup>th</sup> July 2014.</p>	No intervention required	Dlamini WC

## ROADS AND STORM WATER

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<b>Access Roads-</b> To repair 6000 m <sup>2</sup> potholes on tar roads by 30 June 2014  BUDGET R 2 MIL	<b>Access Roads-</b> To repair 6000 m <sup>2</sup> potholes on tar roads by 30 June 2014  BUDGET R 2 MIL	DONE	Photos		PJ Ndlovu
<b>Access Roads-</b> Installation of 200m storm water channels in Vryheid, Bhekuzulu, Lakeside, Emondlo, Louwsburg, Hlobane and Coronation by the end of 30 June 2014 with internal funds BUDGET R500 000	<b>Access Roads-</b> Installation of 200m storm water channels in Vryheid, Bhekuzulu, Lakeside, Emondlo, Louwsburg, Hlobane and Coronation by the end of 30 June 2014 with internal funds BUDGET R500 000	DONE	Teams were busy with other activities such as drain cleaning, Drive-way repairs, and Side walk repairs	Target for the year is already achieved	PJ Ndlovu
Access Roads- Widening of roads in Bhekuzulu area by 30 June 2014  BUDGET R800 000	Access Roads- Widening of roads in Bhekuzulu area by 30 June 2014  BUDGET R800 000  Construction commencing	NOT DONE	The project became more expensive than the estimated budget.	Consultants are busy with tender documents, the project will now be done under MIG in the new financial year.	PJ Ndlovu

<b>Access Roads-</b> General reactive Maintenance to be done in AbaQulusi areas BUDGET  R 700 000 by 30 June 2014	<b>Access Roads-</b> General reactive Maintenance to be done in AbaQulusi areas BUDGET  R 700 000 by 30 June 2014	DONE	EXPENDITURE  R 3 980 276.99	Re-active maintenance	PJ Ndlovu
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<b>PRIORITY AREA</b>	<b>ACTUAL ANNUAL</b>	<b>PRIORITY AREA</b>	<b>ACTUAL ANNUAL</b>	<b>PRIORITY AREA</b>	<b>ACTUAL ANNUAL</b>
Asphalt roads repairs	3823 m <sup>2</sup> 1 <sup>st</sup> Q	Drainage cleaning	3877 m 1 <sup>st</sup> Q	Kerb laying	84 m 1 <sup>st</sup> Q
Repair potholes 2000m <sup>2</sup>	2983 m <sup>2</sup> 2 <sup>nd</sup> Q	Storm-water drainage 5400 m	1875.9 m 2 <sup>nd</sup> Q	120m	43 m 2 <sup>nd</sup> Q
	4221.17 m <sup>2</sup> 3 <sup>rd</sup> Q		8988 m 3 <sup>rd</sup> Q		0 m 3 <sup>rd</sup> Q
	5171.32 m <sup>2</sup> 4 <sup>th</sup> Q		18895 m 4 <sup>th</sup> Q		0 m 4 <sup>th</sup> Q
Gravel road repairs	0.34 km 1 <sup>st</sup> Q	Side walk repair	360 m <sup>2</sup> 1 <sup>st</sup> Q	Drive way repair	29 m <sup>2</sup> 1 <sup>st</sup> Q
Gravelling of Roads 2.4 km	0 km 2 <sup>nd</sup> Q	Storm-water drainage 144 m <sup>2</sup>	94 m <sup>2</sup> 2 <sup>nd</sup> Q	Drive way 72 m <sup>2</sup>	31 m <sup>2</sup> 2 <sup>nd</sup> Q
	8,56 km 3 <sup>rd</sup> Q		39.5 m <sup>2</sup> 3 <sup>rd</sup> Q		4 m <sup>2</sup> 3 <sup>rd</sup> Q
	8.6 km 4 <sup>th</sup> Q		0 m <sup>2</sup> 4 <sup>th</sup> Q		0 m <sup>2</sup> 4 <sup>th</sup> Q
Installation of storm-water drainage	75.3 m 1 <sup>st</sup> Q	Blading	141 km 1 <sup>st</sup> Q	Brick work	48 m <sup>2</sup> 1 <sup>st</sup> Q
Storm-water	43.3 m 2 <sup>nd</sup> Q	180 km	159 km 2 <sup>nd</sup> Q	120 m <sup>2</sup>	97.6 m <sup>2</sup> 2 <sup>nd</sup> Q

drainage 48 m				
	<b>30.5 m 3<sup>rd</sup> Q</b>		<b>267.87 km 3<sup>rd</sup> Q</b>	<b>3.62 m<sup>2</sup> 3<sup>rd</sup> Q</b>
	<b>52.1 m 4<sup>th</sup> Q</b>		<b>262.08 km 4<sup>th</sup> Q</b>	<b>14.18 m<sup>2</sup> 4<sup>th</sup> Q</b>

**PROJECT MANAGEMENT UNIT**

PRIORITY	QUARTERLY TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<p><b>Access to basic service delivery:</b> <b>Roads-</b> To construct a tar road of 1.6 km long in Louwsburg Ward 1 by 30 June 2014  BUDGET R6.5 mil</p>	<p>A Complete concrete and tar road in Louwsburg</p>	<p>Not Done</p>	<p>Project was re-tendered and awarded on the 30<sup>th</sup> March 2014</p>	<p>Awarded contractor be paid within thirty days to boost their cash-flow challenges.</p>	<p>SG Sibiya</p>
<p>Access to basic service delivery: <b>Roads-</b> To construct 2km of tar road in ward 13 – Emadoshini by the 30 June 2014  BUDGET R6 mil</p>	<p>Implementation stage, completion and close out</p>	<p>Not Done</p>	<p>Weather condition affected the production and the additional manholes needed to be dropped. Photos</p>	<p>Contractor be paid within thirty days to boost their cash-flow challenges.</p>	<p>SG Sibiya</p>
<p><b>Access to basic service delivery:</b> <b>Roads-</b> To construct a 5 km of gravel road in Ward 4 by 30 June 2014  BUDGET R3.5 mil</p>	<p>Implementation stage, completion and close out</p>	<p>Not Done</p>	<p>Weather condition affected the progress, the completion will be the end of July 2014, Photos</p>	<p>Contractor be paid within thirty days to boost their cash-flow challenges.</p>	<p>SG Sibiya</p>

Access to basic service delivery: Roads- To construct a 2km tar road in ward 18 by 30 June 2014 BUDGET R7 mil	A Complete concrete and tar road in Emondlo	Not Done	Road was widened to be the bus route due to the community request. Photos	Contractor be paid within thirty days to boost their cash-flow challenges.	SG Sibiya
Access to basic service delivery: Roads- To construct 2.1km tar roads in Ward 22 – Lakeside by end of September 2013 BUDGET R5M	Complete	Done	Photo's	n/a	SG Sibiya
Access to basic service delivery: Roads- To construct a 4.7 km of gravel road in Ward 16 by August 2013 BUDGET R1 mil	Complete	Not Done	Photos. The contractor is seating in 80% progress and the contract was terminated.	SCM to fast-track the awarding of the new contractor to finish the outstanding work.	SG Sibiya

Access to basic service delivery: Thusong Centre- To construct Thusong Centre in Emondlo (Ward 18) by 30 June 2014  BUDGET R5.9 mil	Close out and hand over	Not Done	There was an initial delay in tender and the project will be completed by the end of September 2014	Awarded contractor be paid within thirty days to boost their cash-flow challenges.	SG Sibiya
Access to basic service delivery: Electricity- To electrify 600 household in East mine and Alpha village by 30 June 2014  BUDGET 8mil DE	Close out and hand over	Done	Photos	n/a	SG Sibiya
Access to basic service delivery: Electricity- Electrification of 500 houses at Cibilili/ Khambi/ KwaNgenetsheni by 30 June 2014	Close out and hand over DE  R8 mil	Not Done	The awarded contractor is progressing very slow and is lacking the capacity. Photos	The weekly meetings are held with the contractors to fast track the project progress	SG Sibiya

## CONCLUSION

The annual performance report of the Technical Department reflects the performance of the sections during the 2013/2014. It is evident that performance across the department, and at all levels, was largely influence by the intervention in terms of Section 139(1)(b) of constitution. As is reflected in the report of the services delivery and budget implementation Plan, a large proportion of capital projects had been met, and even exceeded as compared to non-achievable. This is vast improvement from previous financial years.

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**S. Chetty**  
**Executive Director: Technical**

## **KPA 2B – BASIC SERVICE DELIVERY**



This Report has been prepared to provide a brief summary of the activities undertaken at Community Services Department during 2013/14 financial year. The activities implemented were from various sections of the Department which are: Environmental Services, Social Services and Public Safety. The main focus of the Department is to ensure that the services rendered are responsive to the needs of the community members residing within AbaQulusi area of jurisdiction. In pursuance of this the department has engaged other sector departments to share the developmental goals so that the department can be highly successful in improving the lives of the people.

Following will be an explanation of the levels and standards of each section and the organizational structure. An overview of each section, challenges and remedial actions are explained in detail thereafter:-

### **1.1. Solid Waste**

Waste management, another aspect that the municipality has vastly improved on includes refuse removal, landfill site establishment recycling and street cleaning has led to the forging of important partnerships with environmental stakeholders wherein employment opportunities have identified. For example the employment of Youth Jobs in Waste, EPWPs through funding received from Cogta and CWP also employed by Cogta

### **1.2. Municipal Cemeteries**

Environmental Services play a vital role in assisting communities with burials and to maintain records of burial of all cemeteries. In order to ensure that there is sufficient space for future burials, the Municipality has requested the services of external Service Providers to conduct an Environmental Impact Assessment for the extension of our cemeteries

## **Organizational Structure under Environmental Services**

The Municipality had employed about 29 general workers for refuse section who are responsible for cleaning the CBD as well as the streets coming into town (Vryheid), among the 29 general workers 2 of them are in charge of cleaning the public ablution facilities i.e. Post Office Park and Station rank. In Louwsburg there is only one (1) general worker who is in charge of cleaning the town.

There are two (2) driver/supervisors who are responsible for supervising and monitoring of operations at Refuse section.

In cemeteries there are twelve general workers and one cemetery caretaker. Seven for Vryheid cemetery, two for Hlobane cemetery, two for Nkongolwane, and one for Emondlo.

## **2. Level And Standards of Social Services Section**

### **2.1. Libraries**

Under Abaqulusi Municipality there are 3 fully functioning libraries which are Vryheid, Bhekuzulu and Mondlo libraries. There is another library which was burnt down at Louwsburg, however the Department of Arts and Culture is planning to give us a mobile library unit that the community can use in the meantime.

Our records indicate that most of our libraries have been very busy and they are experiencing a large number of people who come to utilize our facilities. Computer lessons are also done in order to improve the skills of our community members.

### **Organizational Structure under Libraries**

There is only one Librarian in the whole Municipality.

Mondlo library: Have only two Library Assistants, there is no Librarian no Assistant Librarian.

Bhekuzulu library: they don't have a Librarian and a cleaner they only have Assistant Librarian and Library Assistant.

Vryheid Library: have only two Library Assistants instead of four

We also don't have a Senior Librarian who will be responsible for all the Libraries

### **2.2. Museum**

There are two Museums that are well maintained but currently we need to establish the Museum Committee that will assist the Curator in promoting our local history

### **Organizational Structure under Museum**

For now there is only One Acting Curator and a cleaner and this for both museums.

The museums are in need of One Curator and One Cleaner.

### **2.3. Sports, Municipal Halls ,Parks and Swimming Pool**

This section deals with upgrading and maintaining of Sports facilities within Abaqulusi Municipality area. This section also deals with sports events working together with other stakeholders like Abaqulusi Sports Council, Zululand District Municipality, Arts and Culture and Sports and Recreation Department.

Grass is cut and prepared for sporting activities during week days .This service is done by Quantum Leap, EPWP and Municipal officials. A monitoring plan has been designed to monitor Quantum Leap.

### **Organizational Structure under Caravan Parks, Municipal Parks, Municipal Halls, Swimming Pool and Sports**

There is only one sports facility Officer, Two Hall Caretakers, and Nine General workers.

There is no Manager, Sports Officer, and Cleaner at swimming pool, No Lifeguard at swimming pool. There is a need for five general workers for the eastern town Halls

### **3. Level and Standards of Public Safety**

The main functions of this component includes road safety education and law

Enforcement (traffic and bylaws).This includes ensuring road worthiness, executing road blocks, and ensuring safety at local events. Licensing and controls of animals as well as public nuisance is enforced through bylaws by the Traffic Officers. Drivers' License Testing Centre and Motor Licensing, these two Sections deals with drivers licenses and learners licenses, renewals of licenses and conversation of foreign drivers licenses. Motor Licenses deals with vehicle license renewals.

## **Organizational Structure under Public Safety**

Under Public Safety law Enforcement we have: One Superintendent, One Assistant Superintendent, nine traffic officers and five traffic wardens.

In the DLTC the staff compliment is: One Assistant Superintendent (Management Representative), two clerks and one cleaner and one pit assistant.

In administration there is: One Assistant Superintendent and one Data Processor.

In Public safety we are short staff by: One Manager, Secretary, Two Examiners, Two Clerks, Five traffic Officers, Two Disaster Officers, two Control Room Operators, One Security Officer.

### **3.1 Disaster Management**

The Disaster Management Act 57 of 2002, requires all spheres of government, all sector departments, community and business working together to reduce the risk of disasters and to ensure that arrangements are in place to minimize the impact of disasters within the community .It is for this reason that we as local municipality have our own arrangements in terms of prevention, responding and recovering from disasters. However we currently do not have a fully functional Unit but this function is performed by Traffic Officers who attend to disaster incidents both minor and major with an aim of providing relief to the affected communities. Further to that the Municipality ensures that all disaster call outs are attended to and coordination of necessary intervention. However this could be better performed if there is a fully functional Disaster Management Unit, Disaster Advisory Forum. Despite limited resources (staff shortage and equipment) the Department has manage to develop its Disaster Management Plan, and the date for the establishment of Disaster Advisory Forum has been scheduled. Once again the development of the sector plan is in progress.

### **3.2 Security Services**

The main responsibility of this section is to ensure that the municipal assets are safeguarded however there are major challenges that have been encountered with regards to security services.

## **ENVIRONMENTAL SERVICES**

### **SOLID WASTE MANAGEMENT**

- The provision of refuse removal service is limited to formal towns and there are no formal refuse removal services in rural parts of the Municipality. This service is undertaken by the three Service Providers that collect waste in Vryheid town, eMondlo, and Eastern towns.
- The collection of refuse by the three service providers is at the satisfactory level and the monitoring is done on daily basis by the supervisors and the Foreman. There are monthly meetings that are held with the service providers, however there are also challenges that are encountered by the Department.

### **CHALLENGES FACED**

- Non-implementation of the shift system.
- Shortage of staff in small towns
- Business owners are not adhering to the collection schedule

### **PROPOSED REMEDIES**

- Implementation of the shift system
- Liaise with Corporate Service regarding the filling of vacant positions
- Educating Business owners to take out their refuse at the scheduled times
- To capacitate communities by conducting awareness campaigns on waste issues

### **LANDFILL SITES**

Currently there are no legal landfill sites in Abaqulusi, however there are 3 licenses for closure of kwaMnyathi, Louwsburg and Coronation dumpsites. The Municipality is currently undertaking the project of establishing the new legal regional Vryheid landfill site for the whole of Abaqulusi which was initiated in 2010. Plenary meetings have been held with the implementing agent (Gravitas) regarding the progress of the project. The recruitment and training of temporal general workers has been finalized.

### **CHALLENGES FACED**

- The implementing agent is delaying the project of developing the new landfill sites
- Refuse collected in small towns is being dumped in the Vryheid dumpsite

### **PROPOSED REMEDIES**

- To fast track meetings with Gravitax in finalizing the project
- Establishment of transfer stations with recycling sheds at Mondlo, Hlobane and Louwsburg

### **RECYCLING**

Municipality is not directly involved with recycling however there are private companies that do recycling within AbaQulusi. They recycle items like cardboard, tin, bottle and plastic.

### **CHALLENGES FACED**

- Separation of waste at source is done at a small scale by private companies, which is contrary to the Polokwane Declaration which states that there should be minimization of refuse that ends up in the landfill by 2020.
- The Municipality does not supply different colours of refuse bags to residents and businesses to separate waste at source.

### **PROPOSED REMEDIES**

- The plan is to formalize the recycling companies at AbaQulusi who will work in the newly established landfill site once it is completed and also those companies which will separate waste at the Transfer Stations once they are established.
- Meanwhile support the informal recyclers who are assisting in minimizing waste that end up in the landfill.
- Conduct awareness campaigns to communities on the separation of waste at source utilizing the EPWPs from Youth Jobs in Waste.

## CEMETERIES

There are six (6) Cemeteries at Abaqulusi Municipality, they are Vryheid, Hlobane, Bhekuzulu, Mondlo, Nkongolwane, and Louwsburg cemeteries. There are also other cemeteries that need to be under the care of the Abaqulusi Municipality and those are Coronation and KwaMnyathi cemeteries, however these two cemeteries were included in the grass cutting which was addressing the backlog in our cemeteries in the 3<sup>rd</sup> Quarter and EPWP workers were utilized.

## CHALLENGES FACED

### Fencing

All our six (6) cemeteries are not properly fenced.

### Extension of Cemeteries

The life span of the four cemeteries i.e. Coronation, Hlobane, Nkongolwane and Louwsburg are nearing the end and therefore there is a plan in place to extend them.

### Staff Shortage

There is only one Cemetery Caretaker for the whole of Abaqulusi and it makes it very difficult for him to efficiently run all the cemeteries.

Vryheid has only seven (7) general workers and the cemetery is quite big, when considering that the communities of Bhekuzulu and greater Vryheid are now burying in Vryheid Cemetery.

Mondlo has only one general worker for that vast cemetery. Graves are dug by Inqolobane Civil which is contracted with the Municipality.

Hlobane and Nkongolwane have two (2) general workers in each cemetery respectively.

Coronation, kwaMnyathi and Louwsburg have no general workers at all the communities of these areas had been complaining to the Municipality about lack of service delivery.

## **Burial Fees**

Nkongolwane cemetery has two (2) general workers but the community is not charged burial fees.

## **Cemetery Security**

Vryheid Cemetery has security during the day only. As a result there had been reported cases of vandalism on tombstones wall of remembrance as well as burglary and theft from the change rooms and tools rooms.

## **PROPOSED REMEDIES**

### **Cemetery fencing**

- Fencing will be done for Coronation and Louwsburg Cemeteries in the (2014/2015) Financial Year

### **Cemetery maintenance**

- To continue maintenance of cemeteries utilizing the EPWP e.g. grass cutting, grave numbering and back filling of collapsed graves

### **Extension of Cemeteries**

The procurement process to extend Coronation, Hlobane, Nkongolwane and Louwsburg cemeteries was commenced in 2013 and we are waiting for the finalization of the process to appoint consultants to do an Environmental Impact Assessment in these cemeteries.

### **Staff shortage**

To liaise with Corporate Services to fill all the budgeted vacant posts in cemeteries as soon as the beginning of the Financial Year (2014/2015)

### **Burial Fees**

To review the cemetery tariffs across all cemeteries especially where there are cemetery workers in order to recover some revenue.

### **Security in all cemeteries**

To ensure 24 hour security at Vryheid Cemetery.

## SOCIAL SERVICES

### LIBRARIES

One of the main targets in this section is to support educational and recreational needs for the community of AbaQulusi by providing necessary material such information retrieval from the internet, books, magazines, newspapers, audio visual material and educational toys.

### CHALLENGES FACED

- Losing books due to patrons not returning their library material
- Shortage of staff

### PROPOSED REMEDIES

- To request Traffic Department to assist Library section in serving notices to difficult patrons regarding unreturned books.
- Communicate with Corporate services regarding staff recruitment

## ANNUAL STATISTICAL REPORT YEAR 2013/2014 FOR LIBRARIES

### NEW MEMBERS ENROLLED

<b>Vryheid Library</b>	<b>Adult</b>	<b>Young Adult</b>	<b>Juvenile</b>	<b>Total</b>
<b>1<sup>st</sup> Quarter</b>	254	10	27	291
<b>2<sup>nd</sup> Quarter</b>	128	08	23	159
<b>3<sup>rd</sup> Quarter</b>	247	22	41	310
<b>4<sup>th</sup> Quarter</b>	236	06	32	274
<b>Total</b>	865	46	123	1034
<b>Grand Total</b>	<b>1034</b>			

<b>Bhekuzulu Library</b>	<b>Adult</b>	<b>Young Adult</b>	<b>Juvenile</b>	<b>Total</b>
<b>1<sup>st</sup> Quarter</b>	10	10	19	39
<b>2<sup>nd</sup> Quarter</b>	17	08	23	48
<b>3<sup>rd</sup> Quarter</b>	17	11	20	48
<b>4<sup>th</sup> Quarter</b>	17	07	26	50
<b>Total</b>	61	36	88	185
<b>Grand Total</b>	<b>185</b>			

<b>E-Mondlo Library</b>	<b>Adult</b>	<b>Young Adult</b>	<b>Juvenile</b>	<b>Total</b>
<b>1<sup>st</sup> Quarter</b>	16	26	21	63
<b>2<sup>nd</sup> Quarter</b>	26	20	09	55
<b>3<sup>rd</sup> Quarter</b>	54	36	11	101
<b>4<sup>th</sup> Quarter</b>	30	21	13	64
<b>Total</b>	126	103	54	283
<b>GRAND TOTAL</b>	<b>283</b>			

<b>NEW MEMBERS ENROLLED FROM JULY 2012-JUNE 2013</b>	<b>Adult</b>	<b>Young Adult</b>	<b>Juvenile</b>	<b>Total</b>
<b>Vryheid Library</b>	865	46	123	1034
<b>Bhekuzulu Library</b>	61	36	88	185
<b>Mondlo Library</b>	126	103	54	283
<b>Total</b>	1052	185	265	1502
<b>Grand Total</b>	<b>1502</b>			

### MEMBERSHIP FOR LIBRARIES

<b>1<sup>st</sup> Quarter</b>	<b>July 2013</b>	<b>August 2013</b>	<b>September 2013</b>
<b>Vrheid Library</b>	6772	6879	6973
<b>Bhekuzulu Library</b>	1728	1739	1758
<b>E-mondlo Library</b>	6414	6437	6463

<b>2<sup>nd</sup> Quarter</b>	<b>Oct 2013</b>	<b>November 2013</b>	<b>December 2013</b>
<b>Vryheid Library</b>	7046	7056	7087
<b>Bhekuzulu Library</b>	6473	6491	6492
<b>E-Mondlo Library</b>	1691	1702	1715

<b>3<sup>rd</sup> Quarter</b>	<b>January 2014</b>	<b>February 2014</b>	<b>March 2014</b>
<b>Vrheid Library</b>	7089	7011	7034
<b>E-Mondlo Library</b>	6517	6571	6589
<b>Bhekuzulu Library</b>	1723	1743	1680

<b>4<sup>th</sup> Quarter</b>	<b>April 2014</b>	<b>May 2014</b>	<b>June 2014</b>
<b>Vrheid Library</b>	7128	7287	7351
<b>E-Mondlo Library</b>	6617	6640	6653
<b>Bhekuzulu Library</b>	1689	1701	1730

### CIRCULATION FOR LIBRARIES

Vryheid Library	Circulation of printed object	Circulation of audio visual object	Total
1 <sup>st</sup> Quarter	14717	62	14779
2 <sup>nd</sup> Quarter	12437	88	12525
3 <sup>rd</sup> Quarter	13741	52	13793
4 <sup>th</sup> Quarter	13040	58	13098
<b>Total</b>	<b>53935</b>	<b>260</b>	<b>54195</b>
<b>Grand Total</b>	<b>54195</b>		

Bhekuzulu Library	Circulation of printed object	Circulation of audio visual object	Total
1 <sup>st</sup> Quarter	5947	706	6653
2 <sup>nd</sup> Quarter	4385	501	4886
3 <sup>rd</sup> Quarter	4547	478	<b>5025</b>
4 <sup>th</sup> Quarter	6187	409	<b>6596</b>
<b>Total</b>	<b>21066</b>	<b>2094</b>	<b>23160</b>
<b>Grand Total</b>	<b>23160</b>		

Mondlo Library	Circulation of printed object	Circulation of audio visual	Total
1 <sup>st</sup> Quarter	4547	465	5012
2 <sup>nd</sup> Quarter	2390	386	2776
3 <sup>rd</sup> Quarter	2492	216	2708
4 <sup>th</sup> Quarter	3657	395	4052
<b>Total</b>	<b>13086</b>	<b>1462</b>	<b>14548</b>
<b>Grand Total</b>	<b>14548</b>		

### TOTAL CIRCULATION FOR ALL LIBRARIES FROM JULY 2013 TO JUNE 2014

July 2013-June 2014	Circulation of printed object	Circulation of audio visual object	Total
<b>Vryheid</b>	<b>53935</b>	<b>260</b>	<b>54195</b>
<b>Bhekuzulu</b>	<b>21066</b>	<b>2094</b>	<b>23160</b>
<b>Mondlo</b>	<b>13086</b>	<b>1462</b>	<b>14548</b>
<b>Total</b>	<b>88087</b>	<b>3816</b>	<b>91903</b>
<b>Grand Total</b>	<b>91903</b>		

### MONIES FOR VRYHEID LIBRARY

	Fine	Membership	Copies	Lost book	Total
<b>1<sup>st</sup> Quarter</b>	R3248.00	R1145.00	R5623.80	R1757.55	R11774.35
<b>2<sup>nd</sup> Quarter</b>	R2808.00	R 755.00	R6059.56	R 977.50	R10600.06
<b>3<sup>rd</sup> Quarter</b>	R2116.00	R1472.20	R4050.30	R 584.08	R 8222.58
<b>4<sup>th</sup> Quarter</b>	R2921.60	R1595.00	R5609.55	R1274.60	R11400.75
<b>Total</b>	R11093.60	R4967.20	R21343.21	R4593.73	R41997.74
<b>Grand Total</b>	<b>R41997.74</b>				

### MONIES FOR BHEKUZULU LIBRARY

	Fine	Membership	Copies	Lost book	Total
<b>1<sup>st</sup> Quarter</b>	R0.00	R0.00	R253.00	R0.00	R253.00
<b>2<sup>nd</sup> Quarter</b>	R0.00	R0.00	R115.00	R0.00	R115.00
<b>3<sup>rd</sup> Quarter</b>	R0.00	R0.00	R 96.00	R0.00	R 96.00
<b>4<sup>th</sup> Quarter</b>	R0.00	R0.00	R183.00	R0.00	R183.00
<b>Total</b>	R0.00	R0.00	R647.00	R0.00	R647.00
<b>Grand Total</b>	<b>R647.00</b>				

### MONIES FOR MONDLO LIBRARY

	Fine	Membership	Copies	Lost book	Hall hire	Total
<b>1<sup>st</sup> Quarter</b>	R0.00	R 315.00	R1760.00	R 70.00	R 61.00	R2206.00
<b>2<sup>nd</sup> Quarter</b>	R0.00	R 275.00	R 925.00	R 43.30	R 00.00	R1243.30
<b>3<sup>rd</sup> Quarter</b>	R0.00	R 505.00	R1521.00	R 268.29	R 70.00	<b>R2364.29</b>
<b>4<sup>th</sup> Quarter</b>	R0.00	R 325.00	R1405.00	R 0.00	R 235.80	<b>R1965.80</b>
<b>Total</b>	R0.00	R1420.00	R5611.00	R 381.59	R 366.80	R7779.39
<b>Grand Total</b>	<b>R7779.39</b>					

### TOTAL AMOUNT FOR ALL LIBRARIES FROM JULY 2012- JUNE 2013

	Fine	Membership	Copies	Lost book	Hall hire	Total
<b>Vryheid</b>	R11093.60	R4967.20	R21343.21	R4593.73	R 0.00	R41997.74
<b>Bhekuzulu</b>	R 0.00	R 0.00	R 647.00	R 0.00	R 0.00	R 647.00
<b>E-Mondlo</b>	R 0.00	R1420.00	R 5611.00	R 381.59	R 366.80	R 7779.39
<b>Total</b>	R11093.60	R6387.20	R27601.21	R4975.32	R 366.80	R50424.13
<b>Grand Total</b>	<b>R50454.13</b>					

### MUSEUMS

There are two Museums that are well maintained and neat but we need to establish the Museum Committee to promote Museum history of the area and to assist the Curator in promoting local history.

#### MUSEUM ANNUAL STATISTICS 2013/2014

July 2013	<b>55</b>
August 2013	<b>166</b>
September	<b>170</b>
October 2013	<b>69</b>
November	<b>107</b>
December	<b>35</b>
January	<b>37</b>
February	<b>74</b>
March	<b>122</b>
April	<b>72</b>
May	<b>45</b>
June	<b>139</b>
<b>Museum Total</b>	<b>1091</b>

### **Meeting hosted at the Museum**

- Zizamele Khondlo Monument meeting (monthly)
- Abomama bezimbali zabaQulusi (monthly)
- Tygerkloof Trust meeting (19/08/2013)
- Arts and Culture (05/09/2013)
- Attended the launch for Forceful removal of people from kwaBhanya to eMondlo (02/12/2013)
- Kwabanakile Primary School (21/11/2013)

### **Museum Educational Tours for School visits**

- Mthunzini Primary School from Louwsburg ( 16/08/2013)
- Dwarsrand Primary School from Louwsburg ( 05/09/2013)
- Langkrans School (19/09/2013)
- Tour guided eGoqo Primary School (15/11/2013)
- Tour guided St Michael School visit (28/11/2013)

## **CARAVAN PARKS**

Grass is cut and prepared for sporting activities during week days .This service is done by Quantum Leap, EPWP and Municipal officials. A monitoring plan has been designed to monitor Quantum Leap.

There are two Municipal caravan parks within the municipality, which are not well maintained.

## **CHALLENGES FACED**

- There are people who have become permanent residents and who do not pay.

## **PROPOSED REMEDIES**

- Request Development Planning to issue the notice to vacate
- Proper management of the Caravan Park

## **PARKS**

There are 11 parks in town, 01 in Bhhekuzulu, 01 in Hlobane and 01 in Vaalbank. All parks are maintained by Quantum Leap but they need fencing to control access at the gates. All the Municipal grounds are maintained by Quantum Leap

## **CHALLENGES FACED**

- Parks need to be upgraded
- Parks are not fenced
- There are no enough refuse bins

## **PROPOSED REMEDIES**

- Fencing with palisade fence

## **HALLS**

This section deals with halls maintenance. There are 08 halls within Abaqulusi Municipality which are: Cecil Emmett (Vryheid), King Zwelithini (Bhekuzulu), Mondlo, Lakeside, Hlobane, Louwsburg, Coronation and Nkongolwane. Other halls were constructed by Zululand District Municipality but were not officially handed over to Abaqulusi Municipality. However there are meetings arranged to discuss the issues mentioned above

## **CHALLENGES FACED**

- Vandalism of halls
- There are halls that are within Abaqulusi Municipality but they belong to Zululand District Municipality
- Shortage of furniture e.g. tables and chairs

## **PROPOSED REMEDIES**

- Renovation of Municipality halls is needed.
- Purchasing of chairs and tables for all halls
- Proper monitoring plan of people hiring municipal halls
- There is a scheduled meeting with ZDM regarding the transfer of other halls to Abaqulusi

## **SWIMMING POOL**

There is one swimming pool within the municipal area.

## **CHALLENGES FACED**

- The swimming pool is well maintained but the structure is very old.

## **PROPOSED REMEDIES**

It requires major renovations

## **SPORTS**

Sports and Recreation Department will finalize the appointment of the Project Manager and the Municipality will then appoint the Service Provider for the upgrading of Cecil Emmett sports facilities.

## **CHALLENGES FACED**

- Inadequate sports facilities
- Vandalism of sports facilities
- Shortage of staff
- Lack of communication with Education and Sports and Recreation Departments

## **PROPOSED REMEDIES**

- Sports facilities needs to be upgraded e.g. Cluster B
- Develop new sports facilities in other areas e.g. Cluster A ( ward 1-3)
- Engage the relevant departments in our planning meetings

## **PUBLIC SAFETY**

Public Safety consists of Traffic Management, Policing, Fire Protection, Disaster Management, Licensing and Security Services

The main functions of this component includes road safety education and law enforcement(traffic and bylaws).This includes ensuring road worthiness, executing road blocks, and ensuring safety at local events.

## **LAW ENFORCEMENT**

The main focus under Law Enforcement is issuing summons and serving warrants in accordance to the Road Traffic Act, By-laws and the Criminal Procedure Act

- To undertake funeral escorts, marathon, cycle races, high profile dignitaries and marches.
- Community policing and Crime Prevention
- Patrolling (foot and vehicle patrols)
- General Traffic Control, road blocks and point duties.
- Traffic projects e.g. involvement of the public
- Speed and alcohol law enforcement
- Traffic policing operations and executing Municipal By-laws
- Attending accidents and complaints
- We also assist with firefighting, disaster management and examining of drivers licenses

## **CHALLENGES FACED**

- Shortage of staff
- There is no control room
- There is no standing order policy
- Lack of adequate resources (speed cameras, road signage etc)

## PROPOSED REMEDIES

- To liaise with Corporate Services for the filling of posts
- Control room specification has been submitted to SCM
- Speed camera specification has been submitted to SCM

## LAW ENFORCEMENT ANNUAL STATISTICS

<b>LAW ENFORCEMENT ANNUAL STATISTICS</b>		
Law Enforcement target	<b>11 200</b>	
Tickets issued	<b>11 989</b>	Tickets issued value <b>R 13 514 545.00</b>
Tickets paid	<b>902</b>	To the value of <b>R 4602300.00</b>
Warrants paid	<b>441</b>	
Warrants value	<b>R 248650.00</b>	
Arrests done	<b>48</b>	
Camera notices issued	<b>593</b>	
Camera fines paid	<b>162</b>	Camera fines value <b>R 57 500</b>
SMS sent to offenders	<b>1024</b>	
<b>ACCIDENTS ANNUAL STATISTICS</b>		
Vryheid	<b>97</b>	
Hlobane	<b>55</b>	
Gluckstadt	<b>50</b>	
Roadblocks	<b>20</b>	
Funeral escorts	<b>39</b>	
VIP escorts	<b>10</b>	
Motorcades	<b>05</b>	
Marches	<b>07</b>	

## ROAD SAFETY

Road safety within Abaqulusi area in schools is done regularly and also in the main roads for example Lakeside East Street, Hlobane Road near Bhekuzulu location and Republic Street. Educational programs in schools concentrating on visibility and behavior is also conducted. Reduction of speed limits in areas of high pedestrian activity. Regular Road Safety Awareness campaigns are done in conjunction with Department of Transport. Other priority is to ensure that all road signs and markings adhere to required standard.

## CHALLENGES FACED

- Shortage of staff
- lack of resources e.g. vehicles and road safety equipment
- high rate of accidents

## PROPOSED REMEDIES

- liaise with Corporate Services regarding the filling of posts
- To promote road safety around Abaqulusi Municipality
- The main focus is on training scholar patrols and conduct awareness campaigns in schools and communities around Abaqulusi area.
- Requested an extra vehicle for road safety
- To train and utilize EPWP workers in road signs and markings

## ROAD SAFETY ANNUAL STATISTICS

ROAD SAFETY ANNUAL STATISTICS 2013/2014	
Scholar patrols	04
Road Safety Awareness	05
Marking and Intersections	114

## **DRIVERS LEARNERS TESTING CENTRE (DLTC)**

The main objective of the Driving Licenses is to service the Abaqulusi area and the surrounding area as well.

These are the functions that are taking place at this Licensing office:

- Renewal of drivers licenses, conversion of foreign drivers licenses, eye testing, drivers licenses tests,
- Learners licenses testing, professional drivers' permits application and renewals.
- Driving schools instructors' certificates renewals and renewals of instructors' certificates.
- Testing of applicants for instructor permits
- Attending meetings with Department of Transport
- Dealing with Department of Transport Help desk and I.T Section
- Attend to complaints from the public.

## **CHALLENGES FACED**

- Shortage of staff
- Lack of budget (DLTC)
- Office space is small
- Drivers licenses and learners licenses applicants going to other testing stations for testing
- Driving school operators (owners) have a concern with the current examiners and are actually willing to take their applicants to other testing stations, this is due to the none appointment of the 2 additional examiners.

## PROPOSED REMEDIES

- To liaise with Corporate Services to appoint more staff (examiners and clerks)
- Do marketing strategies to get more people to come and book their drivers and learner license tests.
- Do more workshop/in service training with driving school operators and examiners.
- Train all staff members according to training plan (skills development) and facilitate rotation of Examiners
- Budget of DLTC to be separate from Public Safety

## DLTC ANNUAL STATISTICS

<b>DLTC ANNUAL STATISTICS 2013/2014</b>	
<b>DRIVING LICENSE</b>	
No. of tested	<b>1567</b>
No of passed	<b>608</b>
No of failed	<b>969</b>
F.T.A	<b>143</b>
No. of tests deferred	<b>23</b>

<b>DLTC STATISTICS</b>	
<b>LEARNERS LICENSE</b>	
No. of tested	<b>3093</b>
No of passed	<b>1719</b>
No of failed	<b>1374</b>
F.T.A	<b>171</b>
<b>TOTAL DLTC INCOME</b>	<b>R767260.00</b>

## MOTOR LICENSING

This section deals with the following:

- Renewals of vehicles licenses (Private /Business)
- Change of ownership of vehicles
- Deregistering of vehicles
- Dealer vehicle licensing and registering (Toyota, VW etc)
- Issuing of permits
- Issuing of Traffic Registering certificate
- Registration of manufactures, businesses and VTS to MTS

## CHALLENGES FACED

- Shortage of staff
- Conditions of the building is bad because the roof is leaking and the termites are eating up furniture and files

## PROPOSED REMEDIES

- Liaise with Corporate Services regarding employment of more staff
- Building renovations

### MOTOR LICENSING ANNUAL STATISTICS 2013/2014

Local Income	<b>R 2 279 586.47</b>
KZN	<b>R 6 340 181.00</b>
RTMC	<b>R 450 252.00</b>

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## **DISASTER MANAGEMENT FIRE AND RESCUE**

The key objectives of the Disaster Management includes: Fire fighting, fire inspections, disaster assessments and Rescue Services.

## **CHALLENGES FACED**

- There is no fully functioning unit that is responsible for Disaster Management but this function is performed by the Traffic Officers by conducting disaster assessments and provides relief assistance to the affected people.
- No fully functional Disaster Management Centre
- There is no Disaster Relief Policy
- Insufficient and adequate resources and vehicles e.g. fire equipment
- No Disaster Advisory Forum
- Shortage of staff

## **PROPOSED REMEDIES**

- A meeting has been scheduled for the 08<sup>th</sup> of August 2014 for the establishment of Disaster Advisory Forum
- Terms of reference for the establishment of the Advisory Forum has been developed
- Liaise with Corporate Services regarding the appointment of staff dedicated for Fire and Disaster
- Development of Disaster Relief Policy
- To establish and maintain institutional disaster management capacity and to implement effective risk reduction activities.
- To prepare for and respond to disasters and coordinate disaster recovery
- To coordinate all disaster incidents within Abaqulusi Municipality and to liaise with major role players.

## DISASTER ANNUAL STATISTICS

### DISASTER ANNUAL STATISTICS 2013/2014

<b>DISASTER ANNUAL STATISTICS 2013/2014</b>	
<b><u>Disaster Assessment</u></b>	
Strong winds	20
Fires	65
Heavy rains	92
Disaster and Fire Awareness	01
Fire Inspections	19
<b>Total Assessment</b>	<b>197</b>

## SECURITY SERVICES

There are two (2) security companies that are contracted to the Municipality which are: ADM and Sharks Security.

## CHALLENGES FACED

- Risks analysis was not properly done.
- No proper monitoring
- No person responsible for monitoring security

## PROPOSED REMEDIES

- Conduct risk analysis in all Municipal sites
- Finalization of Security Monitoring plan
- Liaise with corporate service regarding the appointment of a person responsible for security monitoring

## POLICY ENVIRONMENT

### **Waste Management**

No Landfill site management Plan

### **Cemeteries**

No Cemetery management Plan

### **Social Services**

Municipal Halls Policy not yet approved

### **Public Safety Section**

Standing Orders to be reviewed

No Fire management plan

### **Disaster Management**

No Disaster Relief Policy

No Disaster Sector Plan



PRIORITY	OBJECTIVE	DONE/NOT DONE	REASON/PORTFOLIO OF EVIDANCE	RESPONSIBLE PERSON(S)
<b>HOUSING</b>				
Housing Sector Plan	<ul style="list-style-type: none"> <li>To update the existing plan compiled in 2009 by 30 June 2013</li> </ul>	NOT DONE	It was submitted to Exco and awaiting for by Council	Senior Housing Admin Officer Director Community Services
Vryheid Ext 16 Housing Project	<ul style="list-style-type: none"> <li>Build 2500 units of which 903 units to be by 30 December 2013</li> </ul>	ON GOING	Partial houses have been handed and others in the process.	Senior Housing Admin Officer
Bhekumthetho Housing Project approved by Dept. of Human Settlements	<ul style="list-style-type: none"> <li>Building of ± 3000 units for informal settlements of which 1000 units to be completed by 30 June 2016</li> </ul>	ON GOING	The project has commenced.	Senior Housing Admin Officer
Gluckstadt Housing Project	<ul style="list-style-type: none"> <li>To build 1115 units to be completed by 30 June 2018</li> </ul>	NOT DONE	Has not commenced as yet.	Senior Housing Admin Officer
<b>PUBLIC SAFETY</b>				
Communication Centre	<ul style="list-style-type: none"> <li>For ease accessibility by the public</li> </ul>		Transferred to Corporate Services	Director Community CFO
Speed Equipment	<ul style="list-style-type: none"> <li>To promote road safety</li> </ul>	Done	Promoting of Road Safety done within the Abaqulusi Municipality however no speed equipment was purchased.	Service Provider Manager Public Safety SCM
Road Safety Awareness	<ul style="list-style-type: none"> <li>To educate the community about road safety</li> </ul>	Done in conjunction with Tourism	Photos from Tourism	Manager Public Safety Development Planning

Incentives for payment of outstanding traffic fines	<ul style="list-style-type: none"> <li>To promote the culture of paying traffic fines</li> </ul>	Done	Approval from Director Public Prosecution 50% incentives was given to all offenders, advertisements were done.	Manager Public Safety
Transfer of Security Services to Community Services	<ul style="list-style-type: none"> <li>Protection of Municipal Assets</li> </ul>	NOT DONE	Will be done in the new financial year as a matter of urgency.	Director Community
Establishment of Fire and Disaster section	<ul style="list-style-type: none"> <li>Fire Prevention and Disaster Management</li> </ul>	NOT DONE	There is no Fire and Disaster Unit within the Municipality	Director Community
<b>SOCIAL SERVICES</b>				
Establishment of Sports Facilities at Cecil Emmett	<ul style="list-style-type: none"> <li>To identify sports talents and promote wellness</li> </ul>	DONE	Done through SALGA Games and Mayoral Cup.	Director Community
Management of Community Hall	<ul style="list-style-type: none"> <li>To regulate the usage of the Community Halls</li> </ul>	DONE	Halls are in use. Booking Registers in place.	Director Community
<b>ENVIRONMENTAL SERVICES</b>				
Establishment of a regional Landfill site	<ul style="list-style-type: none"> <li>To comply with the National Environmental Waste Management Act</li> <li>To promote safe environment</li> </ul>	NOT DONE	However Correctional Measures are in place, and will be dealt with in the new financial year.	Manager: Environment Services Director Community
Adopt a spot Project	<ul style="list-style-type: none"> <li>To ensure safe and healthy environment</li> <li>Land beautification</li> </ul>	Done	Submitted to Portfolio and will be forward to all relevant committees.	Director Community Services & Manager: Environment Services

	<ul style="list-style-type: none"> <li>Implementation of adopt a spot per ward</li> </ul>			
Greening	<ul style="list-style-type: none"> <li>To ensure all low-cost housing are greened ( indigenous tree and fruit tree's )</li> </ul>	NOT DONE	Still at conceptual stage	Director Community Services
Environmental calendar day celebration	<ul style="list-style-type: none"> <li>To celebrate all relevant calendar days</li> </ul>	NOT DONE	Arbour week celebration planned for September	Director Community Services
Event waste management plan	<ul style="list-style-type: none"> <li>To establish event waste management plan within the municipality</li> </ul>	NOT DONE	Is being planned	Director Community Services
Renovations of Public Toilets at Post Office	<ul style="list-style-type: none"> <li>To ensure healthy environment</li> </ul>	DONE	3 Toilets were repaired	Manager: Environment Services Director Community
Provision of ablution facilities and change rooms for Vryheid cemetery.	<ul style="list-style-type: none"> <li>To ensure safe environment for the workers and the public</li> </ul>	NOT DONE	No connections – Liaise with Technical Department.	Manager: Environment Services Director Community
Cleaning of cemeteries	<ul style="list-style-type: none"> <li>To comply with National Environmental Management Act</li> </ul>	Done	Service Provider assisted in the cutting of Trees and Municipal Employee carried out cleaning duties.	Manager: Environment Services Director Community
Provision of dumpsite machinery	<ul style="list-style-type: none"> <li>To comply with minimum requirements of disposal by landfill</li> </ul>	NOT DONE	However Correctional Measures are in place, and will be dealt with in the new financial year.	Director Community & Manager: Environment Services

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	ACTUAL ACHIEVED/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<b>1.1. TO PROVIDE A LEGAL LANDFILL SITE FOR THE WHOLE OF ABAQULUSI MUNICIPALITY BY JUNE 2017</b>	To facilitate the establishment and the operational activities of the AbaQulusi Landfill Site by June 2014	Not done	<p>-The project to establish a Regional Landfill Site for AbaQulusi Municipality was introduced in July 2010 by the National Department of Environmental Affairs. There had been some delays on the part of the implementing agent to start with the project.</p> <p>-Numerous plenary meetings have been held between Gravitas, the Municipality and the Department of Environmental Affairs.(minutes and correspondences)</p> <p>-Recruitment of landfill site workers has been completed and the next step is personnel training and the company to come in to clear the site which will be in July 2014.</p> <p>Presently, there are hired</p>	<p>-To fast tracking of the commencement of the project of establishing a legal regional landfill site at AbaQulusi Municipality in the next financial year (2014/2015)</p> <p>-</p>	<p>-Manager : Environmental Services</p>

		<p>machines on site which are doing daily maintenance on site e.g. the digging of trenches, burying waste and cover it with soil. (photos)</p> <p>-Signage leading to and on site was erected, unfortunately they had been stolen.(photos)</p> <p>-The Landfill Site Management Plan was put on hold and will be done together with the Service Provider once the old site has been properly rehabilitated and the new extended site has been established.</p> <p>-The KZN Department of Environmental Affairs returned the Abaqulusi IWMP document for implementation at AbaQulusi pending the endorsement by the MEC. - The reason was that there was a backlog in the process of approving all the IWMP documents for the KZN Municipalities. (IWMP Document)</p>		
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<p><b>1.2. TO REDUCE THE 36% BACKLOG OF REFUSE REMOVAL TO THE PEOPLE OF ABAQULUSI BY 100% BY JUNE 2017.</b></p>	<p>-To gradually extend the service of refuse removal to all the people of AbaQulusi Municipality.</p>	<p>Done</p>	<p>-Ithala Game Reserve has been included in the schedule of the Service Provider for the Eastern Towns.</p> <p>-Proposals to remove refuse from Encome Prison have been submitted and awaiting SCM to finalize the procurement process.</p>	<p>-To make provision to cover the other areas of AbaQulusi in the refuse removal service</p>	<p>-Manager Environmental Services</p>
	<p>-To monitor all Refuse Removal Service Providers and to provide all residents of AbaQulusi with basic service of refuse removal.</p>	<p>Done</p>	<p><b><u>-REFUSE REMOVAL</u></b></p> <p>-Presently there are three Service Providers who are removing waste i.e. Aqua-Transport for Mondlo, Dolphin Coast for Vryheid and greater Vryheid and Zamakhumalo for the AbaQulusi Eastern towns e.g. Louwsburg, Kwa-Mnyathi, Hlobane, Coronation Vaalbank and Cliffdale.</p> <p>-Regular monitoring of service providers is done by Supervisors and Solid Waste Foreman.</p> <p>Monthly meetings are held to sort out problems with the service and to provide a way forward in the provision of uninterrupted and smooth</p>	<p>To continue with close monitoring of refuse removal services in AbaQulusi</p>	<p>-Manager Environmental Services</p>

		Not done	service delivery.		
		Done	<p><b><u>PROVISION OF SKIP BINS TO TOWNSHIPS THAT ARE PRONE TO ILLEGAL DUMPING.</u></b></p> <p>Procurement of skip bins was done but later withdrawn due to the insufficiency of funds. The tender was then re-advertised and the number of skips was reduced.</p> <p>Awaiting the finalization of the procurement process.</p>		
		Done	<p><b><u>AWARENESS AND CLEANING CAMPAIGNS</u></b></p> <p>-A programme of action has been drafted to utilize personnel from DEA Jobs in Waste to educate communities on waste issues. For example Refuse Removal Collection Schedules, Adopt--A-Spot Programme, Greening of opens spaces and Recycling.</p> <p>-Introduction of Awareness campaigns on waste issues was introduced to the local</p>		

		<p>schools as well in Ngoje School.</p> <p><b><u>ADOPT-A-SPOT PROGRAMME</u></b></p> <p>-Out of fifteen (15) applications sent to Development Planning Department to adopt different spots in Bhekuzulu, ten (10) applications were approved. A memo has been sent to EXCO for information.</p> <p>- There after applicants will sign the agreements with the Municipality to adopt the spot.</p> <p><b><u>REMOVAL OF ILLEGAL DUMPS.</u></b></p> <p>- A programme for removing illegal dumps was drafted and presented to the Portfolio Committee for our Councilors' approval.</p> <p>-On the 19<sup>th</sup> of September 2013 a cleaning Campaign was done at Phase 16 (Sasko low-cost houses). Educational talks were also given to the residents and it was later followed by liter picking and cleaning of the area.</p>		
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			<p>-Using Municipal and hired TLB and Tipper trucks illegal dumps from the following areas:</p> <p>-New Stands (EmaRasteni Area)</p> <p>-New Bhekuzulu near the car wash and Taxi Rank.</p> <p>-An Old Bhekuzulu (Ward 11) vacant site near Mavuso's church.</p> <p>-Volunteers (21) from Ward 11 were given talks on how to handle their waste and flyers distributed. .Lakeside Park at the terminal of Oak Street.</p>		
	To celebrate events on the Department's Environmental Calendar	Done	<p><b><u>ARBOR CELEBRATION</u></b></p> <p>-On the 4<sup>th</sup> of September 2013 AbaQulusi Municipality planted trees, together with officials from Government Departments e.g. the National Department of Environmental Affairs, Agriculture, Forestry and Fisheries as well as school children from Mondlo Junior Secondary School. Twenty indigenous trees were planted at the entrance road to the Vryheid dumpsite and ten were planted at Mondlo old</p>		<p>-Manager Environmental Services -Officials from the Department of Environmental Affairs</p>

			<p>dumpsite.</p> <p>-Again on the 17<sup>th</sup> of September the Department of Agriculture and Forestry helped the Municipality by planting a further fifteen trees at Mondlo Old dumpsite.</p>		
<p><b>2.TO ENSURE PROPER MANAGEMENT OF ABAQULUSI CEMETERIES</b></p>	<p>To draft and implement the cemetery Maintenance Plan by June 2014</p>	Done	<p>The maintenance plan was submitted to Director Community Services for approval.</p> <p><b><u>CEMETERY GRASS CUTTING</u></b></p> <p>-Brush cutters were purchased. - Started with grass cutting in all our cemeteries and EPWP workers were utilized.</p> <p><b><u>GRAVE NUMBERING</u></b></p> <p>Strong plastic grave numbers were purchased and numbering has commenced at Vryheid, Mondlo and Hlobane cemeteries.</p>	<p>To continue with the implementation of the Cemetery Maintenance Plan</p>	<p>-Acting Director Community Services -Manager Environmental Services</p>
		Not done	<p><b><u>CEMETERY FENCING</u></b></p> <p>Proposals to fence Coronation Cemetery were submitted to SCM and we are awaiting the finalization of the procurement process by SCM.</p>		
		Not done			

			<p><b><u>ENVIRONMENTAL IMPACT ASSESSMENT</u></b></p> <p>Proposals to do EIAs at Hlobane, Coronation, Nkongolwane and Louwsburg Cemeteries were submitted to SCM and awaiting the finalization of the procurement process by SCM. .</p>		
<p><b>3. TO ENSURE THAT THE MUNICIPALITY HAS THE CAPACITY TO CONDUCT ITS OWN ENVIRONMENTAL IMPACT ASSESSMENTS BY JUNE 2017.</b></p>	<p>Solicit funding to capacitate the Internal Environmental Unit and to commence with the training in the next financial year</p>	<p>Not done</p>	<p>A training plan was submitted to Corporate Services regarding the training of personnel at Environmental section. However, it could not be implemented because it was not adopted.</p>	<p>- An internal budget of R900 000.00(Vote 140/260820) has been set aside for Training Courses in the next financial year (2014/2015)</p> <p>.</p>	<p>-Manager Environmental Services</p>

## PUBLIC SAFETY

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<ul style="list-style-type: none"> <li>Establishment of the operation of the VTS by June 2014.</li> </ul>	<ul style="list-style-type: none"> <li>Application and enrolling of examiners for 2 of the 4 existing examiners of vehicles to Traffic Training College for refresher course by June 2014</li> <li>To purchase park homes and fully operational DLTC for the Traffic Section by June 2014</li> </ul>	<ul style="list-style-type: none"> <li>Not done</li> <li>Not done</li> </ul>	<ul style="list-style-type: none"> <li>No training was done, due to non-approval of training plan</li> <li>Management took a resolution to relocate Public services to Community Services building</li> </ul>	<ul style="list-style-type: none"> <li>To liaise with Corporate Services to appoint Examiners</li> <li>To relocate Public Safety</li> </ul>	<ul style="list-style-type: none"> <li>Management Representative</li> </ul>

<ul style="list-style-type: none"> <li>• Security Services (To ensure Municipal assets are protected and general security risks.</li> </ul>	<ul style="list-style-type: none"> <li>• Development of the Security Monitoring Plan by 30<sup>th</sup> June 2014</li> <li>• To draft a Security Risk Assessment by the 30<sup>th</sup> of June 2014</li> </ul>	<ul style="list-style-type: none"> <li>• Not Done</li> <li>• Done</li> </ul>	<ul style="list-style-type: none"> <li>• Drafted Plan not yet finalized</li> </ul>	<ul style="list-style-type: none"> <li>• To facilitate the finalization of the drafted plan</li> <li>• To facilitate the review of the risk assessment</li> </ul>	
<ul style="list-style-type: none"> <li>• To develop a Disaster Management Plan by June 2014</li> </ul>	<ul style="list-style-type: none"> <li>• To approve the implementation of Disaster Management plan by June 2014</li> </ul>	<ul style="list-style-type: none"> <li>• Done</li> </ul>	<ul style="list-style-type: none"> <li>• Awaiting for the approval</li> </ul>		<ul style="list-style-type: none"> <li>• Assistant Superintendent</li> </ul>
<ul style="list-style-type: none"> <li>• Driving License Testing Centre</li> </ul>	<ul style="list-style-type: none"> <li>• Learners- and driving licenses were examined.</li> </ul>	<ul style="list-style-type: none"> <li>• Done</li> </ul>		<ul style="list-style-type: none"> <li>• To liaise with Corporate Services for the appointment of additional Traffic Officers to improve service</li> </ul>	<ul style="list-style-type: none"> <li>• Management Representative</li> </ul>

<ul style="list-style-type: none"> <li>• Road Safety Promotion</li> </ul>	<ul style="list-style-type: none"> <li>• To conduct traffic awareness campaigns to improve road safety to reduce fatalities and conflicts in Abaqulusi area by June 2014</li> <li>• Law enforcement to promote Road Safety in Emondlo, Louwsburg, Hlobane and Vryheid by the 30<sup>th</sup> of June 2014</li> </ul>	<ul style="list-style-type: none"> <li>• Done</li> <li>• Done</li> </ul>	<ul style="list-style-type: none"> <li>• Monthly reports</li> <li>• Monthly reports and festive season and Easter holiday law enforcement plan</li> </ul>	<ul style="list-style-type: none"> <li>• To conduct Road Safety campaigns and to reduce fatalities and conflicts to Abaqulusi area</li> <li>• To establish satellite offices</li> <li>• To liaise with Corporate Services for the appointment of additional Traffic Officers</li> </ul>	<ul style="list-style-type: none"> <li>• Assistant Superintendent</li> </ul>
<p>Vehicle Licensing &amp; Registering</p>	<ul style="list-style-type: none"> <li>• Vehicles were licensed and registered.</li> </ul>	<ul style="list-style-type: none"> <li>• Done</li> </ul>		<ul style="list-style-type: none"> <li>• Marketing our services</li> </ul>	<ul style="list-style-type: none"> <li>• Acting Manager Public Safety</li> </ul>

## LIBRARY SERVICES

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<b>Library maintenance and renovations</b>	<i>Draft and implement maintenance plan by June 2014</i>	Done	Maintenance plan	None	Librarian
	<i>To support educational and recreational needs for the community of Vryheid by providing necessary materials for educational purposes by 2014</i>	Done	91903 library object circulated in Vryheid, Bhekuzulu and Mondlo libraries.	None	Librarian
	<i>To provide the sustainable and clean environment in all existing libraries by June 2014</i>	Done	The monitoring schedule has been given to cleaners, to endure that cleaning is done accordingly	None	Librarian

	<i>To empower 480 community members with basic computer skills by June 2014</i>	Done	<p>-In Vryheid Library a total number of 311 people were trained in year 2013/2014</p> <p>-In Mondlo Library a total of 219 people trained in year 2012/2013</p> <p><b>Total=530</b></p> <p>They were all trained in :</p> <ul style="list-style-type: none"> <li>*MS Word.</li> <li>*MS Excel</li> <li>*Internet</li> <li>*E-mails</li> <li>* Information Retrieval</li> </ul>	To give Cyber cadets permanents positions since they have been working temporally for years	-Cyber cadets
	<i>Facilitation of information retrieval</i>	Done	122 no. of projects done in 2013/2014	None	-Librarian -Library staff

	<p><i>Reflect on international, national and local trends &amp; events by doing 12 displays by June 2014</i></p>	<p>Done</p>	<p>12 displays were done on the following topics</p> <ol style="list-style-type: none"> <li>1.Literacy week</li> <li>2.Women's month</li> <li>3.Heritage month</li> <li>4.International breast cancer</li> <li>5.Stop violence against women</li> <li>6.Madiba</li> <li>7.Liprocy</li> <li>8. Breast Cancer</li> <li>9. Cancer</li> <li>10. Celebrating World book month</li> <li>11.Africa Day</li> <li>12.June 16</li> </ol>		<p>Librarian and all library staff</p>
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## MUSEUM

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<ul style="list-style-type: none"> <li>To ensure promotion of Abaqulusi history</li> </ul>	<ul style="list-style-type: none"> <li>To establish the Museum Advisory Committee by June 2014</li> <li>Draft and implement operational and maintenance plan by June 2014</li> <li>Museum Statistics for 2013/2014</li> </ul>	<ul style="list-style-type: none"> <li>Not done</li> <li>Done</li> <li>Done</li> </ul>	<ul style="list-style-type: none"> <li>Terms of reference had been completed and the advert in the local media for interested members to the committee be advertised in July</li> <li>Departmental operational and Maintenance plan copy</li> <li>Visitors statistics and photos attached</li> </ul>	<ul style="list-style-type: none"> <li>Election of the Museum Advisory committee</li> </ul>	<ul style="list-style-type: none"> <li>Acting Curator</li> <li>Director Community Services</li> <li>Acting Curator</li> <li>Director Community Services</li> </ul>

	<ul style="list-style-type: none"> <li>• Monuments Preserving and maintenance</li> </ul>	<ul style="list-style-type: none"> <li>• Not done</li> </ul>	<ul style="list-style-type: none"> <li>• Monument had been built and is to be installed by Amafa AkwaZulu Natali and proclaimed as a heritage site before end of August 2014</li> </ul>		
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## MUNICIPAL HALLS

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<ul style="list-style-type: none"> <li>• To ensure proper upgrading of at least 2 existing halls by June 2014</li> </ul>	<ul style="list-style-type: none"> <li>• Conduct assessment of existing halls</li> <li>• Draft maintenance plan</li> <li>• Solicit funds to upgrade halls</li> <li>• Facilitate review and adoption of halls policy</li> </ul>	<ul style="list-style-type: none"> <li>Done</li> <li>Done</li> <li>Not done</li> <li>Not done</li> </ul>	<ul style="list-style-type: none"> <li>• Reports</li> <li>• Photos (copy of the plan)</li> <li>• No funding available to upgrade parks in the last financial year</li> <li>• Awaiting for policy workshop</li> </ul>	<ul style="list-style-type: none"> <li>• To upgrade halls</li> <li>• Monitoring the implementation plan</li> <li>• Draft request for funding</li> <li>• Halls policy to be workshoped to the councilors before adoption</li> </ul>	<ul style="list-style-type: none"> <li>• Care taker</li> </ul>

## CONCLUSION

In conclusion, the year 2013/2014 has been a balanced mix of success and challenges, as the community service department we will continue striving to deliver on core mandate of service delivery to the community of AbaQulusi.

.....  
**A.B. MNIKATHI**  
**DIRECTOR: COMMUNITY SERVICES**

.....  
**DATE**

## **KPA 3 – LOCAL ECONOMIC DEVELOPMENT**



This serve to present the performance of the department in this financial year 2013/2014. In presenting this report, the department would like to indicate that in the financial year concerned the department started the year on very weak grounds in that:

- There was no director in the department in the department,
- There were and still are no managers heading the different units in the department,
- Most of the units in the department had and still have significant vacancies at critical posts,
- There were and still are significant space shortages to accommodate staff to perform their functions, and
- Working equipment for the various department were not procured in time resulting in struggles within the department.

Despite these challenges, the department has continued to proceed to provide the needed service required by the municipality and the community of Abaqulusi. In providing this service, the department has stood out despite these odds.

In the teams endeavor to serve, the community units within the department achieved the following outstanding results in that we meet almost all of the targets identified and done it with great diligence. Although the challenges look surmount, the courage and dedication of the team overcome all of this.

This report serve to present for the consideration of the Municipal Manager, Council and the Community the remarkable work that the department has achieved in the mentioned financial year concerned.

As prescribed in the Integrated Development Plan for the financial year concerned and detailed in the Service Delivery and Budget Implementation Plan the Key Performance Areas for the Department are the following:

- Spatial Planning and Environment,
- Local Economic Development, and
- Service Delivery.

In pursuing to achieve the objectives indicated above from the IDP and as indicated in the Key Performance Areas in the SDBIP, the department has achieved what it set out to achieve and that is confirmed in the evidence provided under the attached annexures in the body of evidence provided.

## FUNCTIONS OF THE DEPARTMENT

The Development Planning Department is made up of three (3) units, namely the Town Planning, Local Economic Development and Housing units. These units form the bases of the functional responsibilities of the department. Each of these units have in this financial year carried out their responsibilities with exceptional diligence and success.

### 1.1 TOWN PLANNING UNIT

The Town Planning Unit consists of three (3) sections, the Land Use Management, Building Control and Geographic Information sections.

The Town Planning Unit as established is constituted as follows:

<b>TOWN PLANNING UNIT:</b>		
<b>Town Planning Section:</b>	<b>Approved Staff:</b>	
<i>Responsibility:</i>	<i>Manager</i>	<i>vacant</i>
<ul style="list-style-type: none"> <li>• <i>Land Use Management</i></li> <li>• <i>Spatial Planning</i></li> <li>• <i>Development Control</i></li> </ul>	<i>Snr Planner</i>	<i>temporary</i>
	<i>Snr Planner</i>	<i>filled</i>
	<i>Tech Planner</i>	<i>filled</i>
	<i>Dev Control Officer X</i>	<i>vacant</i>
<b>Building Control Section:</b>	<b>Approved Staff:</b>	
<i>Responsibility:</i>	<i>Building Control Officer</i>	<i>vacant</i>
<ul style="list-style-type: none"> <li>• <i>Plan examination</i></li> <li>• <i>Building Inspection</i></li> <li>• <i>Building Control</i></li> </ul>	<i>Snr Building Inspector</i>	<i>contract</i>
	<i>Building Inspectors x4</i>	<i>vacant</i>
	<i>Plan examiner</i>	<i>proposed</i>
<b>Geographic Information Section</b>	<b>Approved Staff:</b>	
<i>Responsibility:</i>	<i>GIS Officer</i>	<i>filled</i>
<ul style="list-style-type: none"> <li>• <i>Register all land data</i></li> <li>• <i>Update Schemes</i></li> <li>• <i>Compile spatial information</i></li> <li>• <i>Disseminate spatial information</i></li> </ul>	<i>Ass GIS Officer</i>	<i>vacant</i>

There are currently five (5) vacancies within the town planning unit and these are in the process of being filled. The position of the Manager Town Planning was advertised last year and will soon be filled.

## LAND USE MANAGEMENT

LAND USE APPLICATIONS: The total applications submitted and considered in this financial year are the following:

### *Comments on Applications:*

TYPE OF APPLICATION	NO RECEIVED	APPROVED	NOT APPROVED
Land Use Applications(2013/2014):	37	25	12
Building Plans(2012/2013 backlog):	9	0	0
DFA(2012/2013):	N/A	0	0
DFA(2011/2012 backlog):	N/A	0	0
<b>TOTAL:</b>		<b>0</b>	<b>0</b>

## BUILDING MANAGEMENT:

Report:

- The function of development management is a function that is linked to the land use management responsibilities of planning. This function relates to site inspections to determine compliance with the approved land issues and pursuing land use contraventions where possible. This function is currently undertaken by our town planners and Shared Services.
- Due to staff shortages related to this function there has been limited success in dealing with contraventions.
- Another critical challenge related to this function it is not catered for on the approved diagram.

BUILDING PLANS: The total building plans submitted and considered in the financial year 2012/2013 are the following:

**Considered Building Plans:**

TYPE OF APPLICATION	NO RECEIVED	APPROVED	PENDING
Building plans	43	43	0
<b>SUB-TOTAL:</b>	<b>43</b>	<b>43</b>	<b>0</b>

**SUCCESSSES**

The Town Planning unit has in this financial year stabilized in that as a department the unit is in the process of developing a wall-to-wall town planning scheme to be finalized in the 2014/15 financial year.

The department is also in the process of reviewing its Spatial Development framework in line with the draft-planning scheme. In relation to the Spatial Planning and Land Use Management Act, Act 16 of 2013 the unit has prepared itself to implement the first applicable aspects of the legislation by September 2014 a preparation that was started in this financial year and now ready to be implemented.

**CHALLENGES**

The Town Planning unit has been experiencing commenting delays from some of the commenting authorities in the municipality. Efforts are underway to resolve this problem. In line with resolving a matter an agreement is drawn up and this is due to be signed by the commenting authorities.

The vacancies current in the department are critical and need to be filled if the department is to proceed effectively with any new responsibilities in the next financial year. Office space is another critical challenge that need to be overcome in the next financial year.

**PROPOSED REMEDIES**

We are in the process of resolving the critical problems but need all critical positions to be filled for us to proceed with taking this municipality forward.

**1.2 LOCAL ECONOMIC DEVELOPMENT**

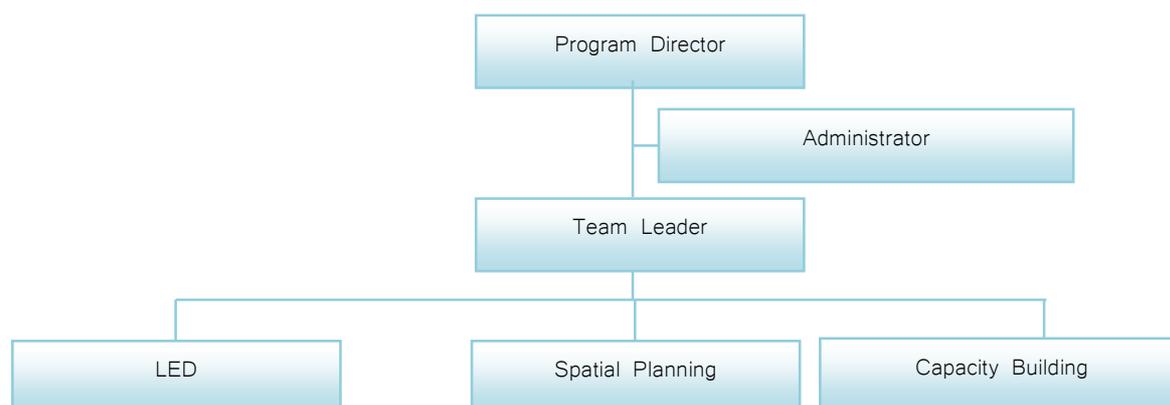
The Local Economic Development Unit is the largest unit within the department; this unit consists of three (3) sections, the LED, Special Projects and Municipal Estates units.

The Local Economic Development Unit as established is constituted as follows:

<b>LED AND SPECIAL PROJECTS UNIT:</b>		
<b>Local Economic Development Section:</b>	<b>Approved Staff:</b>	
<i>Responsibility:</i>	<i>Manager</i>	<i>vacant</i>
<ul style="list-style-type: none"> <li>• <i>Local economic planning</i></li> <li>• <i>Local project initiation</i></li> <li>• <i>Tourism and Marketing</i></li> </ul>	<i>Snr LED Officer</i>	<i>vacant</i>
	<i>LED Officer</i>	<i>filled</i>
	<i>LED Officer</i>	<i>vacant</i>
	<i>LED Officer</i>	<i>vacant</i>
<b>Special Projects Section:</b>	<b>Approved Staff:</b>	
<i>Responsibility:</i>	<i>Manager</i>	<i>vacant</i>
<ul style="list-style-type: none"> <li>• <i>Youth programs</i></li> <li>• <i>Woman programs</i></li> <li>• <i>Disabled programs Special projects</i></li> </ul>	<i>Snr Officer</i>	<i>vacant</i>
	<i>Officer</i>	<i>vacant</i>
<b>Estates Management:</b>	<b>Approved Staff:</b>	
<i>Responsibility:</i>	<i>Ass Manager</i>	<i>vacant</i>
<ul style="list-style-type: none"> <li>• <i>Prepare all leases</i></li> <li>• <i>Manage all existing leases</i></li> <li>• <i>Update existing leases</i></li> </ul>		

There are currently eleven (11) vacancies within the LED unit and one filled position, the position of the officer LED. The position of Manager Town Planning was advertised last year and will soon be filled.

In assisting the unit, ALEDI was established and it functions under the following organogram:



The Terms of reference for the unit were identified as follows:

- **Inception Phase** (3 months) – this is the commencement of the project by the reviewing of relevant information available, finalising programme structures and the kind of projects

to be undertaken, project methodology, the criteria to be used for the Project Development Fund and its operations, a three-year work-plan and first annual work-plan, convene or constitute the first PSC meeting.

- **Implementation Phase** (30 months) – this phase focuses on the implementation of programme as detailed in the first, second and third annual work-plans.
- **Close Out Phase** (4 months) – this phase focuses on transferring the assets of the PMU to Abaqulusi Municipality. It is set as 3 months in the Terms of Reference but will effectively be 4 months as the contract has been signed for 37 months.

The projects that were pursued by the P.M.U unit are the following:

- Hlobane/Coronation precinct plan,
- Louwsburg precinct plan,
- eMondlo precinct plan,
- Mining town revitalization, and
- Vryheid revitalization which include:
  - Mason street upgrade
  - Démonia street upgrade and
  - Demona park upgrade

The identified mining town precinct plan projects are intended to stimulate economic regeneration within the areas identified. The identified precinct planning process will yield key projects in these areas around which the economy of these towns can be generated.

### SUCCESSSES

The LED unit due to the vacancy rate has not stabilized in this financial year, however despite the vacancy rate in the unit, with the assistance of the Abaqulusi Local Economic Development Initiative have achieved significant mile stones for the municipality. The department is also in the process of reviewing its Local Economic Plan in line with the District 2030 Economic Plan currently under preparation.

### CHALLENGES

The vacancies current in the department are critical and need to be filled if the department is to proceed effectively with any new responsibilities in the next financial year. Office space is another critical challenge that needs to be overcome in the next financial year.

### PROPOSED REMEDIES

We are in the process of resolving the critical problems but need all critical positions to be filled for us to proceed with taking this municipality forward.

### 1.3 HOUSING UNIT

The Housing Unit is the smallest unit within the department; but large in that it runs the biggest and the most significant capital projects within the department. The unit has total staff establishment of five (5, the following is the establishment:

<b>HOUSING UNIT:</b>		
<b>Responsibility:</b>	<b>Approved Staff:</b>	
• <i>Beneficiary Management</i>	<i>Manager</i>	<i>vacant</i>
• <i>Project Management</i>	<i>Snr Administrator</i>	<i>filled</i>
• <i>Forum Management</i>	<i>Admin Clerk X 3</i>	<i>filled</i>

There is currently one (1) vacant post in the department and it is the post of the Manager Housing.

#### SUCCESSSES

The Housing unit within difficult circumstances has managed to achieve a lot ensuring that within this financial year 1000 units are completely built and handed over to their beneficiaries. About 500 title deeds were processed and handed over to owners.

The department is also in the process of reviewing its Housing Plan and is in the process of preparing its policy framework.

#### CHALLENGES FACED

The position of manager and the realignment of the project section in technical to cater for proper project management is critical.

There is however, a critical need for the unit to improve on its process in the preparation of the title deeds for the community.

#### PROPOSED REMEDIES

We are in the process of resolving the critical problems but need to feel the position of Manager Housing.

### 1.4 OVERALL PROGRESS ON THE DEPARTMENT

Despite the vacancies that are experienced in the department in 2013/14 financial year the department managed to achieve most of the targets determined in the SDBIP. The critical challenges that we are facing are just challenges we as a department are looking to work through these challenges with the opportunities that we can find.

The department has in this financial year set itself a course to fully comply with all legislation and we have achieved this and will reinforce this in the 2014/15 financial year.

## **FUNCTIONAL RESPONSIBILITIES**

### **CREATION OF MARKET AND PUBLIC CONFIDENCE**

The Abaqulusi Local Economic Development initiative (ALEDI), was initiated by the municipality in collaboration with the Provincial Department of Economic Development.

In line with this initiative the municipality has initiated a marketing and public confidence initiative. This initiative is aimed at creating:

Business confidence in the economy of the municipality, and Public confidence in the municipality.

As part of this initiative the department is planning:

- To prepare a marketing strategy for the municipality,
- An investment promotion and retention strategy,
- A manual of the economic and investment climate in the municipality and
- A Mining Town Regeneration Strategy.

### **COMPARATIVE AND COMPETITIVE ADVANTAGES FOR INDUSTRIAL ACTIVITIES**

Industrial development within the Abaqulusi Local Economic environment is the strongest in the rest of the District Municipality. For the future of the municipality this sector of the economy was once key in the determining the growth direction of the municipality.

The recent decline in this sector has first been as a result of the decline in the mining sector in the area to which this sector was heavily reliant. The second decline came as a result of the recent economic decline in the world markets.

Despite the industrial sector having suffered a decline there has been some resilience in this sector in that a significant presence of this sector still operates within the municipality. This presence has developed a certain edge, a study aimed at determining the comparative and comparative advantages of these sectors are critical.

## ENTERPRISE DEVELOPMENT

A strategy for promoting economic growth and reducing poverty in AbaQulusi Municipality by building private enterprises, membership organizations to represent them, and competitive markets that are stronger and more inclusive.

## SOCIAL INVESTMENT PROGRAM

AbaQulusi Municipality has Social Investment Programmes in place as the SMME's and Informal Traders Training Program to alleviate poverty and create job opportunities.

## CHALLENGES REGARDING LED STRATEGY IMPLEMENTATION

- The insufficient capacity and funding to review the LED Strategy.
- Backlogs in implementation of the identified LED Projects and hence targeted timeframes are not met.
- Challenges in identifying land suitable for commercial purposes.
- There is a lack of interest and investment from Developers.
- The AbaQulusi Local Municipality are resistant in releasing land for Business / Commercial Land.

## SPATIAL PLANNING

The Spatial Development Framework of the municipality was prepared in 2008 and is still in operation. The time has however come for this framework plan to be reviewed and the municipality currently in the process of reviewing the contextual information on the report.

In line with the review process the Department of Rural Development have initiated the development of precinct plans for Hlobane/Coronation, Louwsburg and eMondlo Centres.

These precinct plans and the Vryheid Urban Design Framework are structured to provide critical contextual information aimed at providing critical information for the review of the SDF.

To consolidate and finalize the SDF review process the department of Cooperative Government has contributed funding in order to ensure that the Environmental plan for the municipality is initiated and finally concluded.

The current spatial plan is used to assess all applications in the municipality and will continue to be used until the review plan is completed and approved by the municipality.

#### Major Challenges In Spatial Planning Services And Remedial Actions

The GIS Hardware and Software have been obtained however due to financial constraints the necessary consumable such as paper and ink to ensure the smooth functionality of the GIS Unit.

The shortage of staff creates challenges of the full operation town planning unit and their responsibilities especially with regards to illegal developments.

The other challenge we are facing is that our SDF is up for review and to correct this situation we have initiated a review to be completed by the end on June 2014.

### **TOWN PLANNING**

Land Use Planning within the municipality is currently undertaken within the context of the KwaZulu Natal Development Planning Act (PDA) of 2008 and the Ordinance. All applications currently undertaken under the Development Planning Act (PDA) are processed within the required timeframes of the Development Planning Act (PDA) which is 90 days and the planners in the municipality are competent in using this legislation.

The Ordinance is also used as a vehicle for some applications as the PDA does not create a platform for certain town planning application to be processed. In October 2014 the Spatial Land Use Management Act 16 of 2013 will be fully implemented and will repeal the Town Planning Ordinance.

There is no significant planning backlog in the municipality and all planning applications currently outstanding for consideration are as a result of outstanding information from the respective applicants. Delays in concluding applications are a result of the respective portfolios not taking place as scheduled.

Building approvals in the municipality are also proceeding well however there is significant capacity required in the municipality in both development control and building inspections. Despite these challenges the municipality is proceeding with dealing with all contraventions.

### **TOWN PLANNING SERVICES DELIVERY STRATEGY AND MAIN ACTORS**

In terms of the Abaqulusi Local Authority, the Portfolio Committee for Town Planning and Executive Committee has the delegated authority to consider and approve such plans.

However before the applications are considered, the department and its registered town planners are required by law to make recommendations. The standards and the quality of decision making within the planning and building control decision are very high.

The challenges faced by the department relate to staffing and office equipment. In dealing with this challenge we have presented a list of critical posts for immediate consideration for advertising.

## BUILDING INSPECTION

**Report:** The function of building inspections is related to the development management function of the municipality. This function relates to the inspection of the construction work that has been approved in terms of the applicable legislation. The inspections are there to determine compliance with the approved plans as per the legislative requirements.

The inspections involve assessing each construction site from the establishment of the construction camp to the final finishes of the building. Once the final inspection process is completed and the building is certified as habitable the occupational certificate is then awarded. We have currently challenges due to staff shortages.

Our inspector deals with the rest of the municipality and is assisted by a person from the shared services unit Mr. Mngoma who was recent appointed. Despite this personnel challenge the municipality is making very good progress in ensuring that development in the municipality is allowed to forge ahead with limited constrains.

## FUNCTIONS OF THE DEPARTMENT

**Remedial Actions:** The appointment of more building inspectors will assist in improving our development control function in the municipality.

A clear programme and systems will be developed for this function in the first quarter of the 2013/2014 financial year.

## LEGISLATIVE AND POLICY ENVIRONMENT

### 2.1.1 Town Planning:

#### National Legislation:

Constitution Of the Republic of South Africa Act, 1998  
Development Facilitation Act, 1996  
National Environmental Management Act, 1998  
Planning Professions Act, 2002  
Subdivision of Agricultural Land Act, Act, 1970  
Ingonyama Trust Amendment Act, 1997  
Spatial Planning and Land Use Management Act, 2013

#### Compliance:

Fully  
Fully  
Fully  
Fully  
Fully  
Fully  
Fully

**Provincial Legislation:**

KwaZulu Natal Town Planning Ordinance, 1942  
Gauteng Provincial Planning and Development Act, Act

**Compliance:**

Fully

Fully

**Municipal Policies:**

Vryheid Town Planning Scheme 2008  
Spatial Development Framework Plan 2008

**Compliance:**

Fully

Fully

**2.1.2 Building Control:**

**National Legislation:**

National Building Act, 1970  
National Building Regulations

**Compliance:**

Fully

Fully

**2.1.3 Housing:**

**National Legislation:**

National Housing Act,  
National Housing Codes 1 to 10

**Compliance:**

Fully

Fully

**Municipal Policy:**

Municipal Housing Plan

**Compliance:**

Fully

**2.1.4 Local Economic Development:**

**National Legislation:**

National Business Licensing Act, 1991  
National Development Plan 2030

**Compliance:**

Fully

Fully

**Provincial Legislation and Policies:**

Provincial Growth and Development Strategy 2030  
Provincial Informal Economy Policy

**Compliance:**

Fully

Fully

<b>PRIORITY</b>	<b>ANNUAL</b>	<b>DONE/NOT DONE</b>	<b>REASON/PORTFOLIO OF EVIDENCE</b>	<b>REQUIRED INTERVENTIONS</b>	<b>RESPONSIBLE PERSON(S)</b>
<b>Spatial Development Framework</b>	To ensure that AbaQulusi Local Municipality has a comprehensive SDF in place by June 2014	Done	<b>ANNEXURE 1</b> Attached SDF Document	None	<b>Development Planning\PMU and CoGTA</b>
	To Develop Local Area Plans (Precinct Plans by December 2013	Done	<b>ANNEXURE 2</b> Attached Precinct Plans	None	
	To develop, Adopt and implement an UDF for Vryheid Town by December 2013	Done	<b>ANNEXURE 3</b> Attached UDF & precinct plans	None	
<b>Land Use Management</b>	Reviewing and updating existing draft LUMS by December 2013	Done	<b>ANNEXURE 4</b> Attached LUMS Documents	None	<b>Development Planning\PMU &amp; DRDLR</b>
<b>Geographic information systems</b>	Updating of the GIS Hardware and Software	Done	<b>ANNEXURE 5</b> Attached Software License and Invoice	None	<b>Development Planning\PMU\DPSS (ZDM) GIS Unit</b>
<b>Local Economic Development</b>	To implement the regeneration Strategy for the Mining Towns by June 2014	Done	<b>ANNEXURE 6</b> <b>Refer to Annexure 2</b>	None	<b>Development Planning\PMU\ Service Provider</b>
	To develop Vryheid Truck City By June	Done	<b>ANNEXURE 7</b>	None	

	2014				
	Revitalization of Vryheid Town by June 2014	Done	ANNEXURE 8 Vryheid Town Revitalization Report	None	
	To develop Commercial Centre in eMondlo by June 2014	Done	ANNEXURE 9 eMondlo Precinct Plan	None	
	To implement the Louwsburg Town Centre Revitalisation Strategy by June 2014	Done	ANNEXURE 10 Louwsburg Precinct Plan	None	
	Investigate the feasibility of a Special Purpose Vehicle (SPV) to manage flagship projects identified by the PMU under ALEDI, Secure stakeholder support and adoption of the recommendations by the Municipality by August 2013	NOT DONE	ANNEXURE 11	To proceed with in the 2014/15 financial year	
<b>Building Control</b>	To ensure that build plans are submitted for all proposed developments, Building Inspections must be carried out and warning letters for all unauthorized buildings must be issued	Done	ANNEXURE 12 Building Inspector's Registers	None	<b>Development Planning Building Inspectorate</b>

<b>Tourism</b>	<ul style="list-style-type: none"> <li>Review the municipality's Tourism Plan annually</li> </ul>	Done	ANNEXURE 13 Zululand District Municipality Tourism Plan	None	<b>Development Planning/Tourism</b>
	To conduct Tourism and Marketing Campaigns annually	Done	ANNEXURE 14 Visitors Books Register, Newspaper Clippings and Photos.	None	
	Tourism Meetings quarterly	Done	ANNEXURE 15 Minutes, Agenda and Attendance Register	None	
<b>Housing</b>	To Review the Municipality's Housing Sector Plan by June 2014	Done	ANNEXURE 16 Abaqulusi Municipal Housing Plan	None	<b>Development Planning Director and Senior Admin Officer: Housing</b>
	To ensure the establishment and functionality of Housing Forums by June 2014	Done	ANNEXURE 17 Housing Forum Minutes and Agendas	None	
	To Implement the Projects in the Housing Plan by June 2014Sector	Done	ANNEXURE 18 Housing Report	None	
<b>GIS</b>	Distributing spatial information to the community	Done	ANNEXURE 19 Refer to Annexure 4	None	Manager Planning and GIS officer

<b>Building Control</b>	Building inspections	Done	ANNEXURE 20 Refer to Annexure 12	None	Manager Planning and Building inspector
	Issuing of building contravention notices.	Done	ANNEXURE 21 Refer to Annexure 12	None	Manager Planning and Building inspector

## **ONCLUSION**

This annual report from the Development Planning Department is presented for consideration in line with the IDP and the SDBIP for the department for the affected financial year. In presenting this annual report the team confirms that the challenges identified need to be addressed urgently as the work load in the coming financial year will increase in compliance with SPLUMA.

The targets determined for the department were in line with the IDP and as determined they were achieved almost completely by the department, were the department have failed to achieve the targets it was due to staff and resource shortages and these have been moved over to the next financial year.

**G. MAKHUBU**

**ACTING DIRECTOR DEVELOPMENT PLANNING**

## **KPA 4 – FINANCIAL VIABILITY**

## INTRODUCTION TO FINANCIAL SERVICES



The Financial Services Department experienced difficulty during the year under review. The department faced many challenges most of which were the lack of Human Resources and a qualified audit opinion on the Annual Financial Statements. The employment of staff has continued to be problematic during this year, with the Finance Department under pressure due to a critical shortage of staff. The position of the CFO was not permanently filled.

Abaqulusi Municipality's financial priorities are to ensure a financially viable and a sustainable Municipality. The Municipality's financial sustainability is also measured on its capacity to generate sufficient and reliable revenues to finance short, medium and long-term financial obligations in response to the acceleration of service delivery.

The financial position of Abaqulusi Municipality is fairly sound and sustainable as is evident by the liquid ability towards its short and long term obligations. We have a stable and sustainable financial environment that has the necessary ability to deliver the service to all residents of Abaqulusi, which in turn adds to the credibility and sustainability of the Municipality. We have good financial management and budgetary control measures and mechanisms that the result in a well-managed control environment.

In order for the Municipality to maintain and improve its financial position, certain risks need to be managed and financial management practices need to be monitored and improved strongly.

## REVENUE

Revenue in total increased in the current year compared to the previous year by R55, 1 million which represents 16, 2% growth. Rates increased by 19, 8% compared to the prior year. Revenue from service charges grew by R15, 4 million or. 13, 1% compared to the prior year due to increased electricity and water consumption as well as the increase in tariffs. Government grants and subsidies grew by R23, 6 million which represents 25% compared to the previous year.

Whilst there were new electrical connections implemented in the current financial year, there has been a significant increase in the applications for free basic services which posed a challenge in terms of the equitable share allocation for free and basic services. The theft of electricity and illegal connections still poses as a big threat to the municipality's ability to grow revenue, an audit of meters commenced in May 2013 this should indicate areas where the municipality should focus in strengthening controls to reduce illegal connections and electricity theft.

## EXPENDITURE

The budget for 2013/2014 was adopted on 29<sup>th</sup> May 2013. The Budget was taken to all Communities during May 2013. The monthly reporting requirements are putting more and more pressure on the department to ensure compliance. All finance policies were adopted with the budget.

Expenditure increased by 9, 7% compared to the prior year, this is mainly due to bulk purchases of electricity which increased by 7%. The municipality fully complied with GRAP 17 on Fixed Assets, which increased the depreciation by R56 million from the original budgeted amount to the adjustment budget amount.

As municipalities are a third tier of government and therefore closest to the communities, they are looked upon as the source of job creation, providers of housing, and service such a health, education, sport and recreation, agriculture, arts and culture as well as security. This places severe strain on the limited budget resources to provide services to the people to ensure their social and economic wellbeing is sustained. The municipality has concentrated on its core function which is to provide services such as water, electricity, sanitation and solid waste removal and to provide a service to all municipal departments. However, the provision of housing is also uppermost on the service delivery agenda.

## **CAPITAL EXPENDITURE AND FINANCING**

Expenditure on fixed assets incurred during the year amounted to R43, 7million which was mainly funded from Municipal Infrastructure Grant (MIG) and Department of Energy (DOE) grant funding.

The municipality spent most of the funds in terms of both the Municipal Infrastructure Grant (MIG) and the Department of Energy Grant (DoE) by June 2013. The unspent portion represent amounts committed as at 30 June 2013, an application for a rollover of these funds has been sent through to treasury.

## **EXTERNAL LOANS, INVESTMENTS AND CASH**

The municipality repaid a loan to the Development Bank of SA in April 2013 and has no further external loan commitments. The municipality also holds a portfolio of investments to the value of R41 million, as well as a positive bank balance of R11 million.

## **DEBTORS**

Debtors increased by 19,5% compared to the prior year, a provision for doubtful debts to the amount of R 27,3m has been accounted for in the current year for balances above 90 days. The collection rate at year end was at 89, 6% which is less than the previous financial year. However, with the downturn in the economy it is doubtful whether this rate will be maintained. The outstanding debts have not reduced as expected. A process is in place to address this matter. Most of the consumers in Abaqulusi are indigent with no ability to pay for services. This places extreme pressure on the budget and increases the debtors. Certain under developed areas have been identified for investigation of whether they are able to pay for services and whether the municipality is delivering adequate services in those areas.

## **CREDITORS**

Creditors increased by 29% compared to the prior year. All creditors are paid within 30 days of statement.

## **ANNUAL FINANCIAL STATEMENTS**

The Annual Financial Statements for 2013/2014 will be prepared in the correct GRAP format.

## **FINANCIAL OVERVIEW**

Abaqulusi Municipality's financial priorities are to ensure a financially viable and a sustainable Municipality. The Municipality's financial sustainability is also measured on its capacity to generate sufficient and reliable revenues to finance short, medium and long-term financial obligations in response to the acceleration of service delivery.

The financial position of Abaqulusi Municipality is fairly sound and sustainable as is evident by the liquid ability towards its short and long term obligations. We have a stable and sustainable financial environment that has the necessary ability to deliver the service to all residents of Abaqulusi, which in turn adds to the credibility and sustainability of the municipality. We have good financial management and budgetary control measures and mechanisms that result in a well-managed control environment.

The Municipality has managed to spend about 97% and 97% of the Municipality's capital and operational budget for the budget year 2013/2014, respectively

In order for the Municipality to maintain and improve its financial position, certain risks need to be managed and financial management practices need to be monitored and improved.

The key financial challenges confronting the Municipality can be summarised as follows:

Description: key challenges	Remedial Actions
The continuous growth of outstanding debtors.	<p>Certain interventions have been discussed such as blocking of the prepaid electricity as well as a portion of the income when prepaid electricity is purchased being taken for other outstanding services,</p> <p>Monthly deductions by agreements, handing over to Lawyers for collection.</p>
<p>Expansion of the revenue base.</p> <p>Capacitating of the financial directorate.</p> <p>To obtain an unqualified audit opinion.</p>	<p>Devise means of identifying and accessing of additional financial resources to enhance service delivery</p> <p>The organisational structure has been reviewed in order to Address the capacity issues and key positions urgently need to be advertised.</p> <p>Finance staff is attending courses that will assist in enabling the continuous improvement of understanding the changes in accounting standards and apply them accordingly. An Annual Financial Statement Committee has been established to address all audit queries timeously during the 2013/2014 audit</p>

The table below depicts a breakdown of operating revenue, government grants and subsidies for the year under review.

Financial Overview: Year 2013-14			
	Original budget	Adjustment Budget	R' 000
Details			Actual
Income:			
Grants	83 740	106 480	96 784
Taxes, Levies and tariffs	237 686	236 347	227 448
Other	42 281	35 979	37 957
Sub Total	363 707	378 806	362 189
Less: Expenditure	363 646	382 363	376 176
Net Total*	61	(3 557)	(13 987)

Total operating revenue amounts to R 394 million in 2013/2014, of which 66% is derived from property rates and municipal services, 2, 8% from other revenue streams and 30% from government grants and subsidies. The Municipality is highly dependent on grants and

subsidies for its operating activities and that the Municipality from its own funds, property rates and municipal services is not financially viable to render municipal services to its communities.

Total operating expenditure amounts to R 453 million in 2013/2014, of which 23% is incurred towards employee related costs, 17% on depreciation, 26% on bulk purchases and 28% on general expenses. It is clear that employee related costs and bulk purchases accounts for the majority of the total operating expenditure of the Municipality for the period under review.

Abaqulusi Municipality's operating activities for the 2013/2014 financial year realised an operating deficit of R 58, 9 million

The real monetary operating surplus for the period under review amounts to R 30 million after non-cash transactions (depreciation and provisions) and grants utilised for capital expenditure was taken into consideration. It is calculated as set out in the notes to the Annual Financial Statements (AFS) and as set out in the below table:

An assessment of the arrears on municipal property rates and municipal services charges was made by the Accounting Officer as required by section 121(3)(e) of the Local Government: Municipal Finance Management Act (MFMA). Provision for bad debts was made at year end according to paragraph xxx of Council's Accounting Policies as set out in the 2013/2014 AFS. The municipal property rates (trade receivables from non-exchange transactions) and municipal service charges (trade receivables from exchange transaction) arrears at year end as set out in note xx and xx of the AFS is as follows as set out in the table below.

An assessment of revenue collection from each revenue source was also made by the Accounting Officer as required by section 121(3) (f) of the MFMA. Revenue collection rates for the year under review by revenue source and vote are as follows:

#### TABLE

The revenue collection rates per customer group are set out in the table below. It is somewhat of a concern that the government departments' payment rate for the year under review was only xx%. If the government department paid all their billed amounts our collection rate for the year under review would have been xxx%.

## COMMENT ON CAPITAL EXPENDITURE:

### Variations between Actual and the Original and Adjustment Budgets

The original funding of R 9 million for the electrification was transferred during the Adjustment Budget as the municipality is assisting Eskom with the electrification of households in the Abaqulusi area serviced by Eskom. Therefore at the end of the project the houses will be handed back to Eskom and the infrastructure is not an asset to the municipality only an expense. Spending on capital from internal funding was also slow.

## AUDITOR GENERAL REPORT: YEAR 2013 (CURRENT YEAR)

The municipality received a qualified audit opinion due to material misstatements. Abaqulusi Local Municipality was audited by the Auditor-General (AG) of South Africa in terms of section 188 of the Constitution, section 4 of the Public Audit Act and section 126 of the MFMA. The Audit Report for the financial year under review is in **Annexure B** of this report.

## STATUTORY ANNUAL REPORT PROCESS

No	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period	July
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).	
3	Finalise the 4th quarter Report for previous financial year	
4	Submit draft year 0 Annual Report to Internal Audit and Auditor-General	
5	Municipal entities submit draft annual reports to MM	
6	Audit/Performance committee considers draft Annual Report of municipality and entities (where relevant)	August
8	Mayor tables the unaudited Annual Report	
9	Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor General	
10	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase	
11	Auditor General audits Annual Report including consolidated Annual Financial Statements and Performance data	September - October
12	Municipalities receive and start to address the Auditor General's comments	November
13	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor- General's Report	
14	Audited Annual Report is made public and representation is invited	
15	Oversight Committee assesses Annual Report	
16	Council adopts Oversight report	December
17	Oversight report is made public	
18	Oversight report is submitted to relevant provincial councils	
19	Commencement of draft Budget/ IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input	January

## INTRODUCTION FINANCIAL SERVICES

### **Measures taken to improve performance and the major efficiencies achieved by financial service during the year**

The municipality managed to compile a credible budget that was adopted on the 29<sup>th</sup> May 2013 together with the IDP and SDBIP.

All monthly, quarterly, half year and adjustment reports were submitted to EXCO, Council and Treasury within the deadlines.

Internal Controls were improved in the SCM and reports tabled to EXCO and Council. Stricter budget controls were implemented. Access to the sale of electricity was increased with additional vendors registering to sell prepaid electricity. Staff attended more training to ensure they have the necessary skills and ensure they are compliant in terms of the MFMA requirements. Assets, AFS and PMS committees were formed to ensure all issues identified during the 2013/2014 audit will be addressed and ensure improved compliance for the 2013/2014 audit in addressing an issued that could be raised by the Auditor General.

Four largest capitals projects and explain the variations from budget for net operating and capital expenditure. Confirm your year 5 targets set out in the IDP schedule can be attained within approved budget provision and if not then state how you intend to rectify the matter. Explain the priority of the four largest capital projects and explain variances from budget for net operating and capital expenditure. Also explain any likely variation to the total approved project value (arising from year 0 and/or previous year actuals, or expected future variations).

## INTRODUCTION TO PROCUREMENT SERVICES

During the financial year steps were taken to reduce the amount of deviations being submitted to Exco and Council. The centralising of the procurement for all departments was started and will be finalised at the beginning of the 2014/2015 financial year when the new Supply Chain module on the Munsoft Financial System will be implemented.

A report on all tenders/quotations awarded is now submitted monthly as part of the Section 71 report.

## FINANCIAL PERFORMANCE

This section contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of three components:

- Component A: Statement of Financial Performance
- Component B: Spending Against Capital Budget
- Component C: Other Financial Matters

**Explain how the municipality sought to contain inflationary pressures during the financial year**

**5 most expensive consultancy arrangements in year 0 and explain the costs, the reasons for the engagements and the results**

Bonakude – the Consultants were appointed to assist the municipality to address the qualified audit opinion received during the 2012/2013 financial year. The results will only be known on completion of the 2013/2014 audit.

Due to the qualified audit opinion KZN Treasury has appointed staff and Consultants to the municipality to assist in improving the audit outcome for the 2013/2014 financial year.

## STATEMENTS OF FINANCIAL PERFORMANCE

Overview of the financial performance of the municipality and focuses on the financial health of the municipality.

The table below depicts a breakdown of operating revenue, government grants and

Description	June YTD Budget R'000	June YTD Actual R'000	Variance Fav(Unfav)
<i>Property rates</i>	49 300	50 859	
<i>Service charges</i>	208 636	210 299	
<i>Investment revenue</i>	3 739	4 077	
<i>Transfers recognised - operational</i>	101 230	117 720	
<i>Other own revenue</i>	13 883	11 211	
<b>Total Revenue by Source</b>	<b>376 788</b>	<b>394 165</b>	
<i>Employee costs</i>	108 489	103 561	
<i>Remuneration of Councillors</i>	13 417	13 790	
<i>Depreciation &amp; asset impairment</i>	75 511	75 511	
<i>Finance charges</i>	203	203	
<i>Materials and bulk purchases</i>	125 890	120 082	
<i>Transfers and grants</i>	28 233	12 442	
<i>Other expenditure</i>	114 516	127 560	
<b>Total Operating Expenditure</b>	<b>466 056</b>	<b>453 149</b>	
<b>(SURPLUS)/DEFICIT</b>	<b>(89 269)</b>	<b>(58 983)</b>	

subsidies for the quarter under review.

## Summary Statement of Financial Performance

The revenue variance is explained by:

- Property rates – R 1,559,000 (one million, five hundred & fifty nine thousand rand) more than budget
- Service charges – R 1,663,000 (one million, six hundred & sixty three thousand rand) more than budget
- Government Grants and subsidies – Operating – R 16 million more than budget
- Government Grants and subsidies – Capital – an amount of R 7,2 million was taken away by National Treasury against the 3<sup>rd</sup> tranche of the Equitable Share
- Investment revenue – R 338,000 (three hundred & thirty eight thousand rand) more than budget
- Other Income – R 2,672,000 (two million, six hundred & seventy two thousand rand) less than budget.
- Employee costs – R 4,928,000 (four million, two hundred & twenty eight thousand) less than budget. Overtime costs for the month of June of R714,782 (seven hundred & fourteen thousand, seven hundred & eighty two rand) and the total for the year is R 8,995,514 (eight million, nine hundred & ninety five thousand, five hundred & fourteen rand). As at the end of June there is still no outcome on the implementation of shifts for the employees in the Technical Departments & Public Safety or the filling of critical vacancies. A schedule of overtime per employee is attached
- Repairs and Maintenance – R 3,161,986 (three million, one hundred & sixty one thousand, nine hundred & eighty six rand) has been spent on Repairs & Maintenance during June and for the year R 14,841,563 (fourteen million, eight hundred & forty one thousand, five hundred & sixty three rand).
- Bulk purchases – R 8,990,000 (eight million, nine hundred & ninety thousand rand) was paid to ESKOM during June and to date R 120,082,000 (one hundred & twenty million & eighty two thousand rand) has been paid to Eskom
- General expenses – S & T for the month of June was R 170,227 (one hundred & seventy thousand, two hundred & twenty seven rand) and to date R 1,992,145 (one million, nine hundred & ninety two thousand, one hundred & forty five rand).

- **Capital Expenditure report (Table C5)**

- The Capital expenditure report shown in Table C5 has been prepared on the basis of the format required by National Treasury’s electronic format and is categorised into major output “type”. The summary report indicates that:
- Summary statement of Capital Expenditure

Description	June YTD Budget R'000	June YTD Actual R'000	Variance Fav(Unfav) R'000
MIG	29,982	26,064	3,918
DoE	9,000	16,685	(7,685)
Own Funding	6,059	1,018	5,041

The status of year-to-date capital expenditure, compared to departmental Service Delivery Budget Implementation Plans (SDBIP) targets for the key infrastructure items as indicated in Annexure B are:

- Electrification – R 9,000,000
- Municipal Infrastructure – R 29,982,000

The budget for small capital funded from operating this financial year amounts to R6,059,000.

## AUDITOR GENERAL REPORT: YEAR 2013 (PREVIOUS YEAR)

The municipality received a qualified audit opinion. Abaqulusi Local Municipality was audited by the Auditor-General (AG) of South Africa in terms of section 188 of the Constitution, section 4 of the Public Audit Act and section 126 of the MFMA.

### **Measures taken to improve performance and the major efficiencies achieved by financial service during the year**

The municipality managed to compile a credible budget that was adopted in May together with the IDP and SDBIP.

All monthly, quarterly, half year and adjustment reports were submitted to EXCO, Council and Treasury within the deadlines.

Internal Controls were improved in the SCM and reports tabled to EXCO and Council  
Stricter budget controls were implemented

Access to the sale of electricity was increased with additional vendors registering to sell prepaid electricity

Staff attended more training to ensure they have the necessary skills and ensure they are compliant in terms of the MFMA requirements

Assets, AFS and PMS committees that were formed to ensure all issues identified during the 2012/2013 audit will continue in the 2013/2014 year to address issues the AG identifies and to continue improving compliance.

BILLING VERSUS PAYMENTS									
2013/2014									
DATE	Monthly Billing	Total Billing to date	Actual cash Received	Bad debt written off	PERIOD	Actual cash Received to date	Total consumer Outstanding balance	% YTD Collections	% Monthly Collections
							R 60 398 839.50		
23/07/2013	R 18 716 095.07	R 18 716 095.07	R 11 823 157.37		01/07/2013 TO 23/07/2013	R 11 823 157.37	R 67 291 777.20	63.17	63.17
20/08/2013	R 20 935 991.56	R 39 652 086.63	R 15 528 370.80		24/07/2013- 20/08/2013	R 27 351 528.17	R 72 699 397.96	68.98	74.17
19/09/2013	R 19 422 971.70	R 59 075 058.33	R 23 947 062.67		21/08/2013 - 19/09/2013	R 51 298 590.84	R 68 175 306.99	86.84	123.29
21/10/2013	R 20 112 638.50	R 79 187 696.83	R 17 291 008.20		20/09/2013 - 21/10/2013	R 68 589 599.04	R 70 996 937.29	86.62	85.97
19/11/2013	R 19 511 984.73	R 98 699 681.56	R 17 707 135.36		22/10/2013- 19/11/2013	R 86 296 734.40	R 72 801 786.86	87.43	90.75
19/12/2013	R 19 447 175.93	R 118 146 857.49	R 18 012 539.04		20/11/2013 - 19/12/2013	R 104 309 273.44	R 74 236 423.75	88.29	92.62
21/01/2014	R 20 794 941.69	R 138 941 799.18	R 15 767 132.08		20/12/2013 - 21/01/2014	R 120 076 405.52	R 79 264 233.36	86.42	75.82
20/02/2014	R 18 731 451.27	R 157 673 250.45	R 18 085 994.84		22/01/2014 - 20/02/2014	R 138 162 400.36	R 79 909 689.79	87.63	96.55
19/03/2014	R 19 586 440.14	R 177 259 690.59	R 16 601 534.40		21/02/2014- 19/03/2014	R 154 763 934.76	R 82 894 595.53	87.31	84.76
22/04/2014	R 20 666 749.09	R 197 926 439.68	R 17 913 693.70		20/03/2014 - 21/04/2014	R 172 677 628.46	R 85 647 650.92	87.24	86.68
20/05/2014	R 19 798 281.58	R 217 724 721.26	R 15 509 432.24		22/04/2014- 19/05/2014	R 188 187 060.70	R 89 936 500.26	86.43	78.34
30/06/2014	R 18 348 527.28	R 236 073 248.54	R 23 336 451.23		20/05/2014- 30/06/2014	R 211 523 511.93	R 84 948 576.31	89.60	127.18
	R 0.00	R 236 073 248.54	R 0.00			R 211 523 511.93	R 84 948 576.31		
	R 236 073 248.54		R 211 523 511.93	R 0.00				YTD	89.60
			R 211 523 511.93						

**KZN263 Abaqulusi - Table A1 Budget Summary**

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Financial Performance</b>										
Property rates	32 215	35 976	42 100	51 203	49 300	24 378	43 406	57 050	58 426	61 581
Service charges	150 360	166 316	185 879	214 183	211 308	120 626	179 024	239 984	247 972	263 454
Investment revenue	3 467	3 522	3 970	2 766	3 750	541	3 413	4 254	4 585	4 833
Transfers recognised - operational	72 328	91 192	94 003	92 080	123 721	199 116	111 526	106 545	120 021	122 100
Other own revenue	8 828	10 593	12 655	9 272	9 143	6 436	7 156	12 176	14 069	14 824
	267 196	307 600	338 608	369 504	397 221	351 097	344 525	420 009	445 073	466 792
<b>Total Revenue (excluding capital transfers and contributions)</b>										
Employee costs	83 263	88 369	101 302	118 775	108 489	46 973	86 869	110 424	213 883	227 566
Remuneration of councillors	9 992	11 264	12 093	14 348	13 417	5 913	11 649	15 495	15 246	16 222
Depreciation & asset impairment	16 848	69 785	71 760	19 411	75 511	9 706	42 608	20 770	86 544	92 231
Finance charges	125	126	2 325	-	-	-	-	-	-	-
Materials and bulk purchases	79 980	101 328	112 200	119 285	125 890	452	102 328	172 959	273 576	292 854
Transfers and grants	14 871	27 871	19 155	12 195	14 533	-	-	11 470	13 596	14 250
Other expenditure	71 252	89 727	94 015	103 627	106 429	93 678	1 125	119 216	206 000	207 612
<b>Total Expenditure</b>	276 331	388 471	412 849	387 642	444 269	156 722	244 579	450 334	808 845	850 735
<b>Surplus/(Deficit)</b>	(9 134)	(80 871)	(74 242)	(18 139)	(47 047)	194 375	99 946	(30 325)	(363 771)	(383 943)
Transfers recognised - capital	9 919	16 494	22 801	38 982	38 982	38 982	38 982	49 182	44 883	46 373
Contributions recognised - capital & contributed assets	5	-	-	500	200	-	71	750	825	908
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	(5 228)	(64 208)	(21 492)	19 158	(45 713)	200 267	45 618	(368 138)	(322 886)	(347 224)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	(5 228)	(64 208)	(21 492)	19 158	(45 713)	200 267	45 618	(368 138)	(322 886)	(347 224)
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	-	-	35 001	44 186	45 061	41 939	41 939	54 414	81 125	73 384
Transfers recognised - capital	-	-	34 944	38 982	38 982	38 982	38 982	43 158	44 883	46 373
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	556	5 204	6 079	2 958	2 958	11 256	36 242	27 011
<b>Total sources of capital funds</b>	-	-	35 500	44 186	45 061	41 940	41 940	54 414	81 125	73 384
<b>Financial position</b>										

Total current assets	42 795	86 549	105 651	81 500	105 650	103 200	–	88 200	88 200	88 200
Total non current assets	284 642	1 053 734	999 418	345 268	999 417	1 139 347	–	1 066 280	1 068 280	1 270 280
Total current liabilities	42 478	62 071	77 866	42 000	77 866	57 900	0	48 000	43 000	41 000
Total non current liabilities	34 533	87 801	97 092	45 000	97 092	99 500	–	105 000	108 000	109 000
Community wealth/Equity	250 210	990 411	930 110	334 885	930 110	2 354 074	–	1 001 480	1 005 480	1 208 480
<b>Cash flows</b>										
Net cash from (used) operating	17 743	25 931	38 498	45 150	24 238	24 238	94 910	(28 961)	(234 344)	(260 347)
Net cash from (used) investing	(26 914)	5 889	(17 415)	(54 266)	(35 735)	(35 266)	(20 364)	(39 182)	(44 883)	(46 373)
Net cash from (used) financing	2 896	–	(1 856)	1 000	1 000	135 583	470	480	480	480
<b>Cash/cash equivalents at the year end</b>	<b>3 938</b>	<b>35 758</b>	<b>54 984</b>	<b>7 965</b>	<b>5 584</b>	<b>179 540</b>	<b>91 098</b>	<b>(12 768)</b>	<b>(291 515)</b>	<b>(597 755)</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	49 917	62 668	83 211	47 365	54 985	88 225	–	70 000	72 000	74 000
Application of cash and investments	(2 479)	7 375	33 106	(34 949)	22 618	(19 002)	–	79 325	78 926	82 726
<b>Balance - surplus (shortfall)</b>	<b>52 396</b>	<b>55 292</b>	<b>50 105</b>	<b>82 314</b>	<b>32 367</b>	<b>107 227</b>	<b>–</b>	<b>(9 325)</b>	<b>(6 926)</b>	<b>(8 726)</b>
<b>Asset management</b>										
Asset register summary (WDV)	252 721	1 026 520	970 866	962 871	963 110	995 163	1 008 563	1 008 563	1 064 563	1 098 477
Depreciation & asset impairment	16 848	69 785	71 760	19 411	75 511	9 706	20 770	20 770	86 544	92 231
Renewal of Existing Assets	–	–	–	–	–	–	–	–	–	–
Repairs and Maintenance	12 916	15 661	15 921	20 263	18 828	18 511	28 803	28 803	90 845	95 595
<b>Free services</b>										
Cost of Free Basic Services provided	–	–	7 068	8 530	10 838	10 759	12 122	12 122	12 679	13 275
Revenue cost of free services provided	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000
<b>Households below minimum service level</b>										
Water:	–	–	45	45	45	45	45	45	45	45
Sanitation/sewerage:	16	16	16	84	84	84	84	84	84	84
Energy:	12	12	12	3	3	3	3	3	3	3
Refuse:	25	25	25	128	162	128	128	128	162	128

**KZN263 Abaqulusi - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)**

Standard Classification Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Standard</b>										
<b>Governance and administration</b>		<b>88 110</b>	<b>108 070</b>	<b>122 763</b>	<b>136 536</b>	<b>136 055</b>	<b>226 962</b>	<b>156 305</b>	<b>178 209</b>	<b>183 581</b>
Executive and council		3 185	3 731	6 161	6 897	6 901	–	8 517	8 888	9 296
Budget and treasury office		84 667	103 583	115 905	128 909	128 848	226 962	146 989	168 497	173 416
Corporate services		258	755	697	730	306	–	799	824	868
<b>Community and public safety</b>		<b>7 195</b>	<b>7 679</b>	<b>7 285</b>	<b>8 532</b>	<b>8 587</b>	<b>2 308</b>	<b>12 197</b>	<b>9 058</b>	<b>9 764</b>
Community and social services		601	1 957	2 034	3 524	3 683	278	6 088	4 049	4 485
Sport and recreation		33	25	41	47	29	10	51	41	44
Public safety		4 147	5 696	5 210	4 961	4 875	2 020	6 058	4 967	5 235
Housing		2 414	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
<b>Economic and environmental services</b>		<b>12 157</b>	<b>18 811</b>	<b>29 091</b>	<b>3 561</b>	<b>25 570</b>	<b>1 373</b>	<b>4 474</b>	<b>2 802</b>	<b>2 938</b>
Planning and development		185	184	995	208	22 163	25	582	490	500
Road transport		11 972	18 627	28 096	3 353	3 407	1 349	3 892	2 312	2 437
Environmental protection		–	–	–	–	–	–	–	–	–
<b>Trading services</b>		<b>169 382</b>	<b>189 628</b>	<b>202 617</b>	<b>221 183</b>	<b>227 308</b>	<b>101 390</b>	<b>246 984</b>	<b>254 975</b>	<b>270 454</b>
Electricity		118 036	137 183	134 392	150 245	156 081	69 812	165 419	165 802	174 566
Water		21 985	23 241	36 082	34 688	34 430	15 193	39 759	45 390	49 929
Waste water management		15 853	14 809	16 411	18 719	19 266	9 368	22 170	23 370	24 632
Waste management		13 508	14 396	15 732	17 531	17 531	7 017	19 636	20 413	21 326
<b>Other</b>	<b>4</b>	<b>80</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>Total Revenue - Standard</b>	<b>2</b>	<b>276 923</b>	<b>324 288</b>	<b>361 856</b>	<b>369 912</b>	<b>397 620</b>	<b>332 134</b>	<b>420 060</b>	<b>445 145</b>	<b>466 836</b>
<b>Expenditure - Standard</b>	<b>-</b>									
<b>Governance and administration</b>		<b>67 002</b>	<b>75 976</b>	<b>88 401</b>	<b>89 841</b>	<b>91 108</b>	<b>36 671</b>	<b>90 437</b>	<b>127 796</b>	<b>135 206</b>
Executive and council		35 193	39 238	47 255	39 773	41 596	16 451	45 332	57 238	60 551
Budget and treasury office		17 921	17 341	22 423	21 922	21 910	8 951	24 446	33 232	35 175
Corporate services		13 888	19 397	18 723	28 146	27 603	11 270	20 659	37 326	39 480
<b>Community and public safety</b>		<b>44 850</b>	<b>49 570</b>	<b>49 444</b>	<b>64 651</b>	<b>57 897</b>	<b>23 871</b>	<b>55 775</b>	<b>140 210</b>	<b>137 682</b>
Community and social services		26 295	29 891	31 068	42 340	41 000	16 841	23 189	75 898	80 190
Sport and recreation		3 359	2 792	2 895	3 836	3 608	1 402	3 840	4 483	4 759
Public safety		12 669	15 638	14 003	16 289	11 903	5 134	27 037	57 917	50 700
Housing		2 040	880	1 348	2 185	1 385	493	1 707	1 910	2 031
Health		486	370	129	1	1	1	1	2	2
<b>Economic and environmental services</b>		<b>28 958</b>	<b>59 148</b>	<b>66 506</b>	<b>37 925</b>	<b>92 273</b>	<b>14 177</b>	<b>46 819</b>	<b>139 910</b>	<b>148 460</b>

Planning and development		5 136	3 326	3 667	5 144	26 551	1 684	4 789	14 397	15 221
Road transport		23 822	55 822	62 839	32 781	65 722	12 492	42 030	125 513	133 239
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		<b>154 269</b>	<b>222 043</b>	<b>226 185</b>	<b>220 265</b>	<b>270 738</b>	<b>41 071</b>	<b>259 999</b>	<b>404 783</b>	<b>433 404</b>
Electricity		101 707	147 023	149 768	152 800	178 651	13 968	183 737	248 342	266 570
Water		19 584	40 766	40 966	25 182	46 752	10 681	29 030	79 708	85 600
Waste water management		20 291	22 271	23 200	24 439	27 321	10 150	27 910	36 581	38 822
Waste management		12 687	11 983	12 251	17 844	18 014	6 272	19 323	40 152	42 412
<b>Other</b>	4	<b>375</b>	<b>320</b>	<b>399</b>	<b>526</b>	<b>491</b>	<b>147</b>	<b>483</b>	<b>629</b>	<b>652</b>
<b>Total Expenditure - Standard</b>	3	<b>295 455</b>	<b>407 057</b>	<b>430 934</b>	<b>413 207</b>	<b>512 508</b>	<b>115 937</b>	<b>453 513</b>	<b>813 328</b>	<b>855 403</b>
<b>Surplus/(Deficit) for the year</b>		<b>(18 531)</b>	<b>(82 769)</b>	<b>(69 078)</b>	<b>(43 296)</b>	<b>(114 888)</b>	<b>216 196</b>	<b>(33 453)</b>	<b>(368 183)</b>	<b>(388 567)</b>

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

KZN263 Abaqulusi - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue - Standard</b>	1									
<b>Municipal governance and administration</b>		<b>88 110</b>	<b>108 070</b>	<b>122 763</b>	<b>136 536</b>	<b>136 055</b>	<b>226 962</b>	<b>156 305</b>	<b>178 209</b>	<b>183 581</b>
Executive and council		3 185	3 731	6 161	6 897	6 901	-	8 517	8 888	9 296
Mayor and Council		3 185	3 731	6 161	6 897	6 901	-	8 517	8 888	9 296
Municipal Manager		-	-	-	-	-	-	-	-	-
Budget and treasury office		84 667	103 583	115 905	128 909	128 848	226 962	146 989	168 497	173 416
Corporate services		258	755	697	730	306	-	799	824	868
Human Resources		216	511	516	620	165	-	663	690	727
Information Technology		-	-	-	-	-	-	-	-	-
Property Services		-	-	-	-	-	-	-	-	-
Other Admin		42	244	181	110	141	-	135	134	141
<b>Community and public safety</b>		<b>7 161</b>	<b>7 654</b>	<b>7 244</b>	<b>8 485</b>	<b>8 558</b>	<b>2 298</b>	<b>12 146</b>	<b>9 016</b>	<b>9 720</b>
Community and social services		<b>601</b>	<b>1 957</b>	<b>2 034</b>	<b>3 524</b>	<b>3 683</b>	<b>278</b>	<b>6 088</b>	<b>4 049</b>	<b>4 485</b>
Libraries and Archives		64	1 423	1 486	2 888	2 880	16	3 012	3 174	3 562
Museums & Art Galleries etc		73	125	134	143	143	-	299	314	331
Community halls and Facilities		-	-	-	-	-	-	-	-	-
Cemeteries & Crematoriums		218	198	178	192	194	94	205	203	214
Child Care		-	-	-	-	-	-	-	-	-
Aged Care		-	-	-	-	-	-	-	-	-
Other Community		-	-	-	-	-	-	-	-	-
Other Social		212	186	195	254	438	158	2 522	317	334
Sport and recreation		33	25	41	47	29	10	51	41	44
Public safety		<b>4 147</b>	<b>5 696</b>	<b>5 210</b>	<b>4 961</b>	<b>4 875</b>	<b>2 020</b>	<b>6 058</b>	<b>4 967</b>	<b>5 235</b>
Police		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Civil Defence		-	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Other		4 147	5 696	5 210	4 961	4 875	2 020	6 058	4 967	5 235
Housing		<b>2 414</b>	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Ambulance		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		<b>12 157</b>	<b>18 811</b>	<b>29 091</b>	<b>3 561</b>	<b>25 570</b>	<b>1 373</b>	<b>4 474</b>	<b>2 802</b>	<b>2 938</b>
Planning and development		185	184	995	208	22 163	25	582	490	500

<i>Economic Development/Planning</i>	185	184	995	208	22 163	25	582	490	500
<i>Town Planning/Building</i>	-	-	-	-	-	-	-	-	-
<i>enforcement</i>	-	-	-	-	-	-	-	-	-
<i>Licensing &amp; Regulation</i>	-	-	-	-	-	-	-	-	-
Road transport	<b>11 972</b>	<b>18 627</b>	<b>28 096</b>	<b>3 353</b>	<b>3 407</b>	<b>1 349</b>	<b>3 892</b>	<b>2 312</b>	<b>2 437</b>
<i>Roads</i>	10 074	16 628	25 268	160	214	257	169	210	221
<i>Buildings</i>	-	-	-	-	-	-	-	-	-
<i>Parking Garages</i>	-	-	-	-	-	-	-	-	-
<i>Vehicle Licensing and Testing</i>	1 842	1 999	1 976	2 193	2 193	1 092	2 347	2 103	2 216
<i>Other</i>	56	-	851	1 000	1 000	-	1 376	-	-
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Pollution Control</i>	-	-	-	-	-	-	-	-	-
<i>Biodiversity &amp; Landscape</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	<b>169 382</b>	<b>189 628</b>	<b>202 617</b>	<b>221 183</b>	<b>227 308</b>	<b>101 390</b>	<b>246 984</b>	<b>254 975</b>	<b>270 454</b>
Electricity	<b>118 036</b>	<b>137 183</b>	<b>134 392</b>	<b>150 245</b>	<b>156 081</b>	<b>69 812</b>	<b>165 419</b>	<b>165 802</b>	<b>174 566</b>
<i>Electricity Distribution</i>	118 036	137 183	134 392	150 245	156 081	69 812	165 419	165 802	174 566
<i>Electricity Generation</i>	-	-	-	-	-	-	-	-	-
Water	<b>21 985</b>	<b>23 241</b>	<b>36 082</b>	<b>34 688</b>	<b>34 430</b>	<b>15 193</b>	<b>39 759</b>	<b>45 390</b>	<b>49 929</b>
<i>Water Distribution</i>	21 985	23 241	36 082	34 688	34 430	15 193	39 759	45 390	49 929
<i>Water Storage</i>	-	-	-	-	-	-	-	-	-
Waste water management	<b>15 853</b>	<b>14 809</b>	<b>16 411</b>	<b>18 719</b>	<b>19 266</b>	<b>9 368</b>	<b>22 170</b>	<b>23 370</b>	<b>24 632</b>
<i>Sewerage</i>	15 853	14 809	16 411	18 719	19 266	9 368	22 170	23 370	24 632
<i>Storm Water Management</i>	-	-	-	-	-	-	-	-	-
<i>Public Toilets</i>	-	-	-	-	-	-	-	-	-
Waste management	<b>13 508</b>	<b>14 396</b>	<b>15 732</b>	<b>17 531</b>	<b>17 531</b>	<b>7 017</b>	<b>19 636</b>	<b>20 413</b>	<b>21 326</b>
<i>Solid Waste</i>	13 508	14 396	15 732	17 531	17 531	7 017	19 636	20 413	21 326
<b>Other</b>	<b>80</b>	<b>100</b>							
Air Transport	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Tourism	80	100	100	100	100	100	100	100	100
Forestry	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	<b>276 890</b>	<b>324 263</b>	<b>361 815</b>	<b>369 864</b>	<b>397 591</b>	<b>332 124</b>	<b>420 009</b>	<b>445 103</b>	<b>466 793</b>
<b>Expenditure - Standard</b>	-	-	-	-	-	-	-	-	-
<b>Municipal governance and administration</b>	<b>67 002</b>	<b>75 976</b>	<b>88 401</b>	<b>89 841</b>	<b>91 108</b>	<b>36 671</b>	<b>90 437</b>	<b>127 796</b>	<b>135 206</b>
Executive and council	35 193	39 238	47 255	39 773	41 596	16 451	45 332	57 238	60 551
<i>Mayor and Council</i>	31 517	35 912	43 607	34 013	36 670	14 450	39 422	49 658	52 495
<i>Municipal Manager</i>	3 676	3 326	3 648	5 760	4 926	2 001	5 910	7 580	8 055
Budget and treasury office	17 921	17 341	22 423	21 922	21 910	8 951	24 446	33 232	35 175

Corporate services	13 888	19 397	18 723	28 146	27 603	11 270	20 659	37 326	39 480
<i>Human Resources</i>	2 735	2 832	3 193	3 607	3 156	1 352	3 790	5 818	6 153
<i>Information Technology</i>	2 176	2 911	3 564	4 260	3 944	1 293	4 354	6 620	6 975
<i>Property Services</i>	-	-	-	-	-	-	-	-	-
<i>Other Admin</i>	8 977	13 654	11 966	20 279	20 503	8 625	12 515	24 888	26 352
<b>Community and public safety</b>	<b>41 491</b>	<b>46 779</b>	<b>46 549</b>	<b>60 815</b>	<b>54 289</b>	<b>22 469</b>	<b>51 934</b>	<b>135 727</b>	<b>132 923</b>
Community and social services	26 295	29 891	31 068	42 340	41 000	16 841	23 189	75 898	80 190
<i>Libraries and Archives</i>	2 735	2 832	3 193	3 607	3 156	1 352	2 800	4 027	4 275
<i>Museums &amp; Art Galleries etc</i>	2 176	2 911	3 564	4 260	3 944	1 293	637	1 979	2 099
<i>Community halls and Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Cemeteries &amp; Crematoriums</i>	8 977	13 654	11 966	20 279	20 503	8 625	3 039	16 824	17 810
<i>Child Care</i>	-	-	-	-	-	-	-	-	-
<i>Aged Care</i>	-	-	-	-	-	-	-	-	-
<i>Other Community</i>	-	-	-	-	-	-	-	-	-
<i>Other Social</i>	9 048	7 703	9 451	10 358	9 789	4 169	12 873	48 585	51 247
Sport and recreation	3 359	2 792	2 895	3 836	3 608	1 402	3 840	4 483	4 759
Public safety	12 669	15 638	14 003	16 289	11 903	5 134	27 037	57 917	50 700
<i>Police</i>	-	-	-	-	-	-	-	-	-
<i>Fire</i>	-	-	-	-	-	-	-	-	-
<i>Civil Defence</i>	-	-	-	-	-	-	-	-	-
<i>Street Lighting</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	12 669	15 638	14 003	16 289	11 903	5 134	27 037	57 917	50 700
Housing	2 040	880	1 348	2 185	1 385	493	1 707	1 910	2 031
Health	486	370	129	1	1	1	1	2	2
<i>Clinics</i>	486	370	129	1	1	1	1	2	2
<i>Ambulance</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>	<b>28 958</b>	<b>59 148</b>	<b>66 506</b>	<b>37 925</b>	<b>92 273</b>	<b>14 177</b>	<b>46 819</b>	<b>139 910</b>	<b>148 460</b>
Planning and development	5 136	3 326	3 667	5 144	26 551	1 684	4 789	14 397	15 221
<i>Economic Development/Planning</i>	5 136	3 326	3 667	5 144	26 551	1 684	4 789	14 397	15 221
<i>Town Planning/Building enforcement</i>	-	-	-	-	-	-	-	-	-
<i>Licensing &amp; Regulation</i>	-	-	-	-	-	-	-	-	-
Road transport	23 822	55 822	62 839	32 781	65 722	12 492	42 030	125 513	133 239
<i>Roads</i>	20 981	53 076	58 867	28 563	60 832	11 112	36 183	119 224	125 528
<i>Buildings</i>	-	-	-	-	-	-	1 142	100	1 137
<i>Parking Garages</i>	-	-	-	-	-	-	-	-	-
<i>Vehicle Licensing and Testing</i>	704	853	1 075	1 219	1 036	501	1 282	1 494	1 589
<i>Other</i>	2 137	1 893	2 898	2 999	3 854	879	3 423	4 695	4 985
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Pollution Control</i>	-	-	-	-	-	-	-	-	-

Biodiversity & Landscape	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	<b>154 269</b>	<b>222 043</b>	<b>226 185</b>	<b>220 265</b>	<b>270 738</b>	<b>41 071</b>	<b>259 999</b>	<b>404 783</b>	<b>433 404</b>	
Electricity	101 707	147 023	149 768	152 800	178 651	13 968	183 737	248 342	266 570	
Electricity Distribution	101 707	147 023	149 768	152 800	178 651	13 968	183 737	248 342	266 570	
Electricity Generation	-	-	-	-	-	-	-	-	-	
Water	19 584	40 766	40 966	25 182	46 752	10 681	29 030	79 708	85 600	
Water Distribution	19 584	40 766	40 966	25 182	46 752	10 681	29 030	79 708	85 600	
Water Storage	-	-	-	-	-	-	-	-	-	
Waste water management	20 291	22 271	23 200	24 439	27 321	10 150	27 910	36 581	38 822	
Sewerage	20 291	22 271	23 200	24 439	27 321	10 150	27 910	36 581	38 822	
Storm Water Management	-	-	-	-	-	-	-	-	-	
Public Toilets	-	-	-	-	-	-	-	-	-	
Waste management	12 687	11 983	12 251	17 844	18 014	6 272	19 323	40 152	42 412	
Solid Waste	12 687	11 983	12 251	17 844	18 014	6 272	19 323	40 152	42 412	
<b>Other</b>	<b>375</b>	<b>320</b>	<b>399</b>	<b>526</b>	<b>491</b>	<b>147</b>	<b>483</b>	<b>629</b>	<b>652</b>	
Air Transport	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	
Tourism	375	320	399	526	491	147	483	629	652	
Forestry	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	
<b>Total Expenditure - Standard</b>	<b>292 095</b>	<b>404 266</b>	<b>428 039</b>	<b>409 372</b>	<b>508 900</b>	<b>114 535</b>	<b>449 673</b>	<b>808 845</b>	<b>850 645</b>	
<b>Surplus/(Deficit) for the year</b>	<b>(15 205)</b>	<b>(80 003)</b>	<b>(66 223)</b>	<b>(39 508)</b>	<b>(111 309)</b>	<b>217 589</b>	<b>(29 663)</b>	<b>(363 742)</b>	<b>(383 852)</b>	

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
2. Total Revenue by Standard Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
4. All amounts must be classified under a Standard (modified GFS) classification. The GFS function 'Other' is only for Abattoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

check oprev balance	-1 845 698	-1 590 555	-1 472 743	-1 550 560	-1 686 000	-734 125	2 904 670	84 190	-165 720
check opexp balance	8 121 362	14 204 669	13 620 402	18 778 940	20 354 105	8 732 356	-13 028 250	-1 065 440	-85 790

**KZN263 Abaqulusi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue by Vote</b>	1									
Vote 1 - Municipal Governance & Administration		3 185	3 731	6 161	6 897	6 901	-	8 517	8 888	9 296
Vote 2 - Budget & Treasury		84 667	526	747	909	848	129	146 989	168 497	173 416
Vote 3 - Corporate Services		258	755	697	730	306	308	799	824	868
Vote 4 - Community & Public Safety		7 161	7 654	7 244	8 485	8 558	8 020	12 177	9 017	9 722
Vote 5 - Economic & Environmental Services		12 157	18 811	29 091	3 561	25 570	3 505	4 474	2 802	2 938
Vote 6 - Trading Services		169	189	202	221	227	217			
Vote 7 -		382	628	617	183	308	374	246 984	254 975	270 454
Vote 8 - Other		80	100	100	100	100	100	100	100	100
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	<b>276 890</b>	<b>324 206</b>	<b>361 657</b>	<b>369 864</b>	<b>397 591</b>	<b>359 024</b>	<b>420 039</b>	<b>445 104</b>	<b>466 794</b>
<b>Expenditure by Vote to be appropriated</b>	1									
Vote 1 - Municipal Governance & Administration		35 193	39 238	47 255	39 773	41 596	41 131	45 332	57 238	60 551
Vote 2 - Budget & Treasury		17 921	17 341	22 327	21 922	21 910	22 708	24 446	33 232	35 175
Vote 3 - Corporate Services		13 888	19 397	18 723	28 146	27 403	27 476	19 995	36 636	39 480
Vote 4 - Community & Public Safety		31 524	30 984	31 456	40 486	32 249	30 561	51 935	135 727	132 923
Vote 5 - Economic & Environmental Services		28 958	59 148	66 506	37 925	92 273	37 116	46 819	139 910	148 460
Vote 6 - Trading Services		154	222	226	220	267	226			
Vote 7 -		269	043	185	265	738	914	261 803	404 783	433 494
Vote 8 - Other		375	320	399	526	491	467	483	629	652
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-



**KZN263 Abaqulusi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A**

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue by Vote</b>	1									
<b>Vote 1 - Municipal Governance &amp; Administration</b>		3 185	3 731	6 161	6 897	6 901	-	8 517	8 888	9 296
1.1 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
1.2 - COUNCIL & EXECUTIVE		3 185	3 731	6 161	6 897	6 901	-	8 517	8 888	9 296
<b>Vote 2 - Budget &amp; Treasury</b>		84 667	103 526	115 747	128 909	128 848	129 717	146 989	168 497	173 416
2.1 - FINANCIAL SERVICES		84 667	103 526	115 747	128 909	128 848	129 717	146 989	168 497	173 416
<b>Vote 3 - Corporate Services</b>		258	755	697	730	306	308	799	824	868
3.1 - MANAGER CORPORATE SERVICES		42	244	181	110	141	145	135	134	141
3.2 - INFORMATION TECHNOLOGY		-	-	-	-	-	-	-	-	-
3.3 - HUMAN RESOURCES		216	511	516	620	165	163	663	690	727
<b>Vote 4 - Community &amp; Public Safety</b>		7 161	7 654	7 244	8 485	8 558	8 020	12 177	9 017	9 722
4.1 - LIBRARY		64	1 423	1 486	2 888	2 880	2 879	3 012	3 174	3 562
4.2 - MUSEUM		73	125	134	143	143	143	299	314	331
4.3 - COMMUNITY DEVELOPMENT		212	186	195	254	438	286	2 552	318	335
4.4 - CEMETERIES		218	198	178	192	194	193	205	203	214
4.5 - SAFETY & SECURITY		4 147	5 696	5 210	4 961	4 875	4 492	6 058	4 967	5 235
4.6 - HOUSING SERVICES		2 414	-	-	-	-	-	-	-	-
4.7 - HEALTH AND CLINICS		-	-	-	-	-	-	-	-	-
4.8 - PARKS AND GARDENS		33	25	41	47	29	27	51	41	44
<b>Vote 5 - Economic &amp; Environmental Services</b>		12 157	18 811	29 091	3 561	25 570	3 505	4 474	2 802	2 938
5.1 - PLANNING & DEVELOPMENT		185	184	995	208	22 163	98	582	490	500
5.2 - ROADS		10 074	16 628	25 268	160	214	213	169	210	221
5.3 - TECHNICAL ADMIN		56	-	851	1 000	1 000	1 000	1 376	-	-
5.4 - VEHICLE LICENSING		1 842	1 999	1 976	2 193	2 193	2 193	2 347	2 103	2 216
5.5 - BUILDINGS		-	-	-	-	-	-	-	-	-
5.5 - AIRPORT		-	-	-	-	-	-	-	-	-
<b>Vote 6 - Trading Services</b>		169 382	189 628	202 617	221 183	227 308	217 374	246 984	254 975	270 454
6.1 - SANITATION		15 853	14 809	16 411	18 719	19 266	19 264	22 170	23 370	24 632

6.2 - WATER SERVICES		21 985	23 241	36 082	34 688	34 430	34 429	39 759	45 390	49 929
6.3 - ELECTRICITY SERVICES		118 036	137 183	134 392	150 245	156 081	146 207	165 419	165 802	174 566
6.4 - SOLID WASTE		13 508	14 396	15 732	17 531	17 531	17 474	19 636	20 413	21 326
<b>Vote 7 -</b>		<b>80</b>	<b>100</b>							
7.1 - [Name of sub-vote]		80	100	100	100	100	100	100	100	100
<b>Total Revenue by Vote</b>	<b>2</b>	<b>276 890</b>	<b>324 206</b>	<b>361 657</b>	<b>369 864</b>	<b>397 591</b>	<b>359 024</b>	<b>420 039</b>	<b>445 104</b>	<b>466 794</b>
<b>Expenditure by Vote</b>	<b>1</b>									
<b>Vote 1 - Municipal Governance &amp; Administration</b>		<b>35 193</b>	<b>39 238</b>	<b>47 255</b>	<b>39 773</b>	<b>41 596</b>	<b>41 131</b>	<b>45 332</b>	<b>57 238</b>	<b>60 551</b>
1.1 - MUNICIPAL MANAGER		3 676	3 326	3 648	5 760	4 926	4 438	5 910	7 580	8 055
1.2 - COUNCIL & EXECUTIVE		31 517	35 912	43 607	34 013	36 670	36 693	39 422	49 658	52 495
<b>Vote 2 - Budget &amp; Treasury</b>		<b>17 921</b>	<b>17 341</b>	<b>22 327</b>	<b>21 922</b>	<b>21 910</b>	<b>22 708</b>	<b>24 446</b>	<b>33 232</b>	<b>35 175</b>
2.1 - FINANCIAL SERVICES		17 921	17 341	22 327	21 922	21 910	22 708	24 446	33 232	35 175
<b>Vote 3 - Corporate Services</b>		<b>13 888</b>	<b>19 397</b>	<b>18 723</b>	<b>28 146</b>	<b>27 403</b>	<b>27 476</b>	<b>19 995</b>	<b>36 636</b>	<b>39 480</b>
3.1 - MANAGER CORPORATE SERVICES		8 977	13 654	11 966	20 279	20 503	20 780	12 515	24 888	26 352
3.2 - INFORMATION TECHNOLOGY		2 176	2 911	3 564	4 260	3 744	3 730	4 354	6 620	6 975
3.3 - HUMAN RESOURCES		2 735	2 832	3 193	3 607	3 156	2 966	3 127	5 128	6 153
<b>Vote 4 - Community &amp; Public Safety</b>		<b>31 524</b>	<b>30 984</b>	<b>31 456</b>	<b>40 486</b>	<b>32 249</b>	<b>30 561</b>	<b>51 935</b>	<b>135 727</b>	<b>132 923</b>
4.1 - LIBRARY		2 016	2 126	2 054	2 735	2 453	2 444	2 800	4 027	4 275
4.2 - MUSEUM		288	239	225	571	348	311	637	1 979	2 099
4.3 - COMMUNITY DEVELOPMENT		9 048	7 703	9 451	10 358	9 789	9 378	12 873	48 585	51 247
4.4 - CEMETERIES		1 617	1 237	1 350	4 510	2 762	2 613	3 039	16 824	17 810
4.5 - SAFETY & SECURITY		12 669	15 638	14 003	16 289	11 903	11 335	27 037	57 917	50 700
4.6 - HOUSING SERVICES		2 040	880	1 348	2 185	1 385	1 074	1 707	1 910	2 031
4.7 - HEALTH AND CLINICS		486	370	129	1	1	1	2	2	2
4.8 - PARKS AND GARDENS		3 359	2 792	2 895	3 836	3 608	3 405	3 840	4 483	4 759
<b>Vote 5 - Economic &amp; Environmental Services</b>		<b>28 958</b>	<b>59 148</b>	<b>66 506</b>	<b>37 925</b>	<b>92 273</b>	<b>37 116</b>	<b>46 819</b>	<b>139 910</b>	<b>148 460</b>
5.1 - PLANNING & DEVELOPMENT		5 136	3 326	3 667	5 144	26 551	4 246	4 789	14 397	15 221
5.2 - ROADS		20 981	53 076	58 867	28 563	60 832	28 065	36 183	119 224	125 528
5.3 - TECHNICAL ADMIN		2 137	1 893	2 898	2 999	3 854	3 768	3 423	4 695	4 985
5.4 - VEHICLE LICENSING		704	853	1 075	1 219	1 036	1 038	1 282	1 494	1 589
5.5 - BUILDINGS		-	-	-	-	-	-	1 142	100	1 137

<b>Vote 6 - Trading Services</b>		<b>154 269</b>	<b>222 043</b>	<b>226 185</b>	<b>220 265</b>	<b>267 738</b>	<b>226 914</b>	<b>261 803</b>	<b>404 783</b>	<b>433 494</b>
6.1 - SANITATION		20 291	22 271	23 200	24 439	27 321	25 983	29 963	36 581	38 912
6.2 - WATER SERVICES		19 584	40 766	40 966	25 182	46 752	26 668	29 030	79 708	85 600
6.3 - ELECTRICITY SERVICES		101 707	147 023	149 768	152 800	175 651	156 587	183 737	248 342	266 570
6.4 - SOLID WASTE		12 687	11 983	12 251	17 844	18 014	17 677	19 073	40 152	42 412
<b>Vote 7 -</b>		<b>375</b>	<b>320</b>	<b>399</b>	<b>526</b>	<b>491</b>	<b>467</b>	<b>483</b>	<b>629</b>	<b>652</b>
7.1 - [Name of sub-vote]		375	320	399	526	491	467	483	629	652
<b>Total Expenditure by Vote</b>	2	<b>282 128</b>	<b>388 471</b>	<b>412 849</b>	<b>389 042</b>	<b>483 660</b>	<b>386 373</b>	<b>450 813</b>	<b>808 155</b>	<b>850 735</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>(5 238)</b>	<b>(64 265)</b>	<b>(51 192)</b>	<b>(19 178)</b>	<b>(86 069)</b>	<b>(27 349)</b>	<b>(30 774)</b>	<b>(363 051)</b>	<b>(383 941)</b>

References

1. Insert 'Vote'; e.g. Department, if different to standard structure
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')
3. Assign share in 'associate' to relevant Vote

<i>check revenue</i>	-1 845 698	-1 647 218	-1 630 784	-1 550 560	-1 686 000	26 166 015 280 570	2 934 800	85 220	-164 440
<i>check expenditure</i>	-1 845 698	-1 590 555	-1 568 670	-1 550 560	-4 886 000	088	-11 887 830	-1 755 440	4 210

**KZN263 Abaqulusi - Table A4 Budgeted Financial Performance (revenue and expenditure)**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue By Source</b>											
Property rates	2	31 492	35 095	41 249	50 350	48 000	23 789	42 233	55 650	56 839	59 908
Property rates - penalties & collection charges		723	881	851	853	1 300	589	1 173	1 400	1 587	1 673
Service charges - electricity revenue	2	105 090	116 770	126 394	146 745	143 581	69 812	116 900	161 919	162 302	171 066
Service charges - water revenue	2	20 609	23 241	30 842	34 688	34 430	34 429	34 429	39 759	45 387	49 929
Service charges - sanitation revenue	2	13 853	14 809	16 411	18 719	19 266	9 368	16 067	22 170	23 370	24 632
Service charges - refuse revenue	2	10 808	11 496	12 232	14 031	14 031	7 017	11 628	16 136	16 913	17 826
Service charges - other		-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		518	651	800	823	1 303	473	1 038	1 305	1 396	1 471
Interest earned - external investments		3 467	3 522	3 970	2 766	3 750	541	3 413	4 254	4 585	4 833
Interest earned - outstanding debtors		614	17	9	11	-	-	3	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines		1 552	1 497	1 845	2 094	2 011	387	1 544	2 240	2 062	2 173
Licences and permits		4 451	6 207	5 216	5 073	4 793	2 483	3 622	5 428	4 827	5 088
Agency services		-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational		72 328	91 192	94 003	92 080	123 721	199 116	111 526	106 545	120 021	122 100
Other revenue	2	1 694	1 264	4 404	1 271	1 036	3 093	950	3 203	5 784	6 092
Gains on disposal of PPE		-	956	382	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>267 196</b>	<b>307 600</b>	<b>338 608</b>	<b>369 504</b>	<b>397 221</b>	<b>351 097</b>	<b>344 525</b>	<b>420 009</b>	<b>445 073</b>	<b>466 792</b>
<b>Expenditure By Type</b>											
Employee related costs	2	83 263	88 369	101 302	118 775	108 489	46 973	86 869	110 424	213 883	227 566
Remuneration of councillors		9 992	11 264	12 093	14 348	13 417	5 913	11 649	15 495	15 246	16 222
Debt impairment	3	3 352	5 649	7 351	1 500	1 500	-	1 125	1 602	1 670	1 760
Depreciation & asset impairment	2	16 848	69 785	71 760	19 411	75 511	9 706	42 608	20 770	86 544	92 231
Finance charges		125	126	2 325	-	-	-	-	-	-	-
			101	112	119						
Bulk purchases	2	79 980	328	200	285	125 890	452	102 328	144 157	182 731	197 259
Other materials	8	-	-	-	-	-	-	-	28 803	90 845	95 595
Contracted services		25 965	22 886	26 703	29 594	31 427	14 095	-	32 443	48 882	51 624
Transfers and grants		14 871	27 871	19 155	12 195	14 533	-	-	11 470	13 596	14 250
Other expenditure	4, 5	41 935	61 191	59 961	72 533	73 502	79 584	-	85 171	155 448	154 228

Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>276 331</b>	<b>388 471</b>	<b>412 849</b>	<b>387 642</b>	<b>444 269</b>	<b>156 722</b>	<b>244 579</b>	<b>450 334</b>	<b>808 845</b>	<b>850 735</b>
<b>Surplus/(Deficit)</b>		<b>(9 134)</b>	<b>(80 871)</b>	<b>(74 242)</b>	<b>(18 139)</b>	<b>(47 047)</b>	<b>194 375</b>	<b>99 946</b>	<b>(30 325)</b>	<b>(363 771)</b>	<b>(383 943)</b>
Transfers recognised - capital		9 919	16 494	22 801	38 982	38 982	38 982	38 982	49 182	44 883	46 373
Contributions recognised - capital	6	5	-	-	500	200	-	71	750	825	908
Contributed assets		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(5 228)</b>	<b>(64 208)</b>	<b>(21 492)</b>	<b>19 158</b>	<b>(45 713)</b>	<b>200 267</b>	<b>45 618</b>	<b>(368 138)</b>	<b>(322 886)</b>	<b>(347 224)</b>
Taxation		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>		<b>(5 228)</b>	<b>(64 208)</b>	<b>(21 492)</b>	<b>19 158</b>	<b>(45 713)</b>	<b>200 267</b>	<b>45 618</b>	<b>(368 138)</b>	<b>(322 886)</b>	<b>(347 224)</b>
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>(5 228)</b>	<b>(64 208)</b>	<b>(21 492)</b>	<b>19 158</b>	<b>(45 713)</b>	<b>200 267</b>	<b>45 618</b>	<b>(368 138)</b>	<b>(322 886)</b>	<b>(347 224)</b>
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>		<b>(5 228)</b>	<b>(64 208)</b>	<b>(21 492)</b>	<b>19 158</b>	<b>(45 713)</b>	<b>200 267</b>	<b>45 618</b>	<b>(368 138)</b>	<b>(322 886)</b>	<b>(347 224)</b>

References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs & maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method
8. All materials not part of 'bulk' e.g. road making materials, pipe, cable etc.

	check balance	10 396	56 663	33 126 943	38 336 560	37 968 461	226 035 342		35 581 250	15 058 680	13 913 740
	Total revenue	276 895	324 263	386 877	408 985	445 253	511 118	386 662	448 140	483 030	500 528

**KZN263 Abaqulusi - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding**

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	2										
Vote 1 - Municipal Governance & Administration		-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget & Treasury		-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Community & Public Safety		-	-	-	-	-	-	-	-	-	-
Vote 5 - Economic & Environmental Services		8	12		29	29					
		991	558	16 649	982	982	29 982	29 982	34 158	35 883	37 373
Vote 6 - Trading Services		9			9	9					
Vote 7 - Other		954	-	-	000	000	9 000	9 000	9 000	9 000	9 000
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	<b>18 945</b>	<b>12 558</b>	<b>16 649</b>	<b>38 982</b>	<b>38 982</b>	<b>38 982</b>	<b>38 982</b>	<b>43 158</b>	<b>44 883</b>	<b>46 373</b>
<b>Single-year expenditure to be appropriated</b>	2										
Vote 1 - Municipal Governance & Administration		-	-	13	-	-	-	-	-	74	78
Vote 2 - Budget & Treasury		-	503	49	300	100	100	100	240	848	894
Vote 3 - Corporate Services		314	9	54	560	525	416	416	497	848	862
Vote 4 - Community & Public Safety		109	283	122	134	437	1 437	1 437	1 160	20 870	11 460
Vote 5 - Economic & Environmental Services		32	7	33	680	625	613	613	376	1 673	1 739
Vote 6 - Trading Services		32	-	27	530	392	391	391	8 983	11 929	11 978
Vote 7 - Other		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-

0		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		<b>487</b>	<b>802</b>	<b>298</b>	<b>5 204</b>	<b>6 079</b>	<b>2 958</b>	<b>2 958</b>	<b>11 256</b>	<b>36 242</b>	<b>27 011</b>
<b>Total Capital Expenditure - Vote</b>		<b>19 431</b>	<b>13 360</b>	<b>16 947</b>	<b>44 186</b>	<b>45 061</b>	<b>41 940</b>	<b>41 940</b>	<b>54 414</b>	<b>81 125</b>	<b>73 384</b>
<b>Capital Expenditure - Standard</b>											
<b>Governance and administration</b>		-	-	41	860	625	516	516	737	1 770	1 833
Executive and council									-	74	78
Budget and treasury office				33	300	100	100	100	240	848	894
Corporate services				8	560	525	416	416	497	848	862
<b>Community and public safety</b>		-	-	265	3 134	1 437	1 437	1 437	1 160	20 870	11 460
Community and social services				124	1 400	1 320	1 320	1 320	1 040	9 078	9 571
Sport and recreation				25	184	67	67	67	-	-	-
Public safety				116	1 550	50	50	50	120	11 792	1 889
Housing											
Health											
<b>Economic and environmental services</b>		-	-	26 531	30 662	30 607	30 595	30 595	34 534	37 557	39 112
Planning and development				23	350	315	315	315	40	1 271	1 339
Road transport				26 508	30 312	30 292	30 280	30 280	34 494	36 286	37 773
Environmental protection											
<b>Trading services</b>		-	-	8 164	9 530	12 392	9 391	9 391	17 983	20 929	20 978
Electricity				8 000	9 100	12 100	9 100	9 100	13 540	11 375	11 608
Water				23	80	80	80	80	2 086	8 711	8 482
Waste water management				33	50	12	11	11	2 054	-	-
Waste management				108	300	200	200	200	304	843	889
<b>Other</b>											
<b>Total Capital Expenditure - Standard</b>	3	-	-	35 001	44 186	45 061	41 939	41 939	54 414	81 125	73 384
<b>Funded by:</b>											
National Government				34 944	38 982	38 982	38 982	38 982	43 158	44 883	46 373
Provincial Government											
District Municipality											
Other transfers and grants											
<b>Transfers recognised - capital</b>	4	-	-	34 944	38 982	38 982	38 982	38 982	43 158	44 883	46 373
<b>Public contributions &amp; donations</b>	5										
<b>Borrowing</b>	6										
<b>Internally generated funds</b>				556	5 204	6 079	2 958	2 958	11 256	36 242	27 011
<b>Total Capital Funding</b>	7	-	-	35 500	44 186	45 061	41 940	41 940	54 414	81 125	73 384

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
3. Capital expenditure by standard classification must reconcile to the appropriations by vote
4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)
5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17
7. Total Capital Funding must balance with Total Capital Expenditure
8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

check balance	#####	#####	#####	-	-	-	-	-80,0	-270,0	-100,0
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**KZN263 Abaqulusi - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding**

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Capital expenditure - Municipal Vote</b>	2										
<b>Multi-year expenditure appropriation</b>											
<b>Vote 1 - Municipal Governance &amp; Administration</b>		-	-	-	-	-	-	-	-	-	-
1.1 - MUNICIPAL MANAGER											
1.2 - COUNCIL & EXECUTIVE											
<b>Vote 2 - Budget &amp; Treasury</b>		-	-	-	-	-	-	-	-	-	-
2.1 - FINANCIAL SERVICES											
<b>Vote 3 - Corporate Services</b>		-	-	-	-	-	-	-	-	-	-
3.1 - MANAGER CORPORATE SERVICES											
3.2 - INFORMATION TECHNOLOGY											
3.3 - HUMAN RESOURCES											
<b>Vote 4 - Community &amp; Public Safety</b>		-	-	-	-	-	-	-	-	-	-
4.1 - LIBRARY											
4.2 - MUSEUM											
4.3 - COMMUNITY DEVELOPMENT											
4.4 - CEMETERIES											
4.5 - SAFETY & SECURITY											
4.6 - HOUSING SERVICES											
4.7 - HEALTH AND CLINICS											
4.8 - PARKS AND GARDENS											
<b>Vote 5 - Economic &amp; Environmental Services</b>	8 991	12 558	16 649	29 982	29 982	29 982	29 982	34 158	35 883	37 373	
5.1 - PLANNING & DEVELOPMENT											
5.2 - ROADS	8 991	12 558	16 649	29 982	29 982	29 982	29 982	34 158	35 883	37 373	
5.3 - TECHNICAL ADMIN											
5.4 - VEHICLE LICENSING											
5.5 - BUILDINGS											

<b>Vote 6 - Trading Services</b>		<b>9 954</b>	<b>-</b>	<b>-</b>	<b>9 000</b>						
6.1 - SANITATION		928							-	-	-
6.2 - WATER SERVICES									-	-	-
6.3 - ELECTRICITY SERVICES		8 923		-	9 000	9 000	9 000	9 000	9 000	9 000	9 000
6.4 - SOLID WASTE		102							-	-	-
<b>Vote 7 - Other</b>		<b>-</b>									
7.1 - TOURISM SERVICES									-	-	-
<b>Capital multi-year expenditure sub-total</b>		<b>18 945</b>	<b>12 558</b>	<b>16 649</b>	<b>38 982</b>	<b>38 982</b>	<b>38 982</b>	<b>38 982</b>	<b>43 158</b>	<b>44 883</b>	<b>46 373</b>
<b>Capital expenditure - Municipal Vote</b>											
<b>Single-year expenditure appropriation</b>	2										
<b>Vote 1 - Municipal Governance &amp; Administration</b>		<b>-</b>	<b>-</b>	<b>13</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>74</b>	<b>78</b>
1.1 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	74	78
1.2 - COUNCIL & EXECUTIVE		-		13					-	-	-
<b>Vote 2 - Budget &amp; Treasury</b>		<b>-</b>	<b>503</b>	<b>49</b>	<b>300</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>240</b>	<b>848</b>	<b>894</b>
2.1 - FINANCIAL SERVICES			503	49	300	100	100	100	240	848	894
<b>Vote 3 - Corporate Services</b>		<b>314</b>	<b>9</b>	<b>54</b>	<b>560</b>	<b>525</b>	<b>416</b>	<b>416</b>	<b>497</b>	<b>848</b>	<b>862</b>
3.1 - MANAGER CORPORATE SERVICES		278		54	100	100	100	100	50	248	262
3.2 - INFORMATION TECHNOLOGY		30	9	-	400	400	291	291	427	600	600
3.3 - HUMAN RESOURCES		6		-	60	25	25	25	20	-	-
<b>Vote 4 - Community &amp; Public Safety</b>		<b>109</b>	<b>283</b>	<b>122</b>	<b>3 134</b>	<b>1 437</b>	<b>1 437</b>	<b>1 437</b>	<b>1 160</b>	<b>20 870</b>	<b>11 460</b>
4.1 - LIBRARY									-	53	56
4.2 - MUSEUM									-	-	-
4.3 - COMMUNITY DEVELOPMENT				108	50	20	20	20	20	1 584	1 673
4.4 - CEMETERIES				-	1 350	1 300	1 300	1 300	1 020	7 441	7 843
4.5 - SAFETY & SECURITY		9	283	14	1 550	50	50	50	120	11 792	1 889
4.6 - HOUSING SERVICES									-	-	-
4.7 - HEALTH AND CLINICS									-	-	-
4.8 - PARKS AND GARDENS		100		-	184	67	67	67	-	-	-
<b>Vote 5 - Economic &amp; Environmental Services</b>		<b>32</b>	<b>7</b>	<b>33</b>	<b>680</b>	<b>625</b>	<b>613</b>	<b>613</b>	<b>376</b>	<b>1 673</b>	<b>1 739</b>

5.1 - PLANNING & DEVELOPMENT	32		-	350	315	315	315	40	1 271	1 339
5.2 - ROADS			-	270	270	270	270	255	323	340
5.3 - TECHNICAL ADMIN		7	33	40	20	8	8	35	40	40
5.4 - VEHICLE LICENSING				20	20	20	20	21	-	-
5.5 - BUILDINGS								25	40	20
<b>Vote 6 - Trading Services</b>	<b>32</b>	<b>-</b>	<b>27</b>	<b>530</b>	<b>3 392</b>	<b>391</b>	<b>391</b>	<b>8 983</b>	<b>11 929</b>	<b>11 978</b>
6.1 - SANITATION	9		-	50	12	11	11	2 054	-	-
6.2 - WATER SERVICES			-	80	80	80	80	2 086	8 711	8 482
6.3 - ELECTRICITY SERVICES	23		27	100	3 100	100	100	4 540	2 375	2 608
6.4 - SOLID WASTE			-	300	200	200	200	304	843	889
<b>Vote 7 - Other</b>	<b>-</b>									
7.1 - TOURISM SERVICES								-	-	-
<b>Capital single-year expenditure sub-total</b>	<b>487</b>	<b>802</b>	<b>298</b>	<b>5 204</b>	<b>6 079</b>	<b>2 958</b>	<b>2 958</b>	<b>11 256</b>	<b>36 242</b>	<b>27 011</b>
<b>Total Capital Expenditure</b>	<b>19 431</b>	<b>13 360</b>	<b>16 947</b>	<b>44 186</b>	<b>45 061</b>	<b>41 940</b>	<b>41 940</b>	<b>54 414</b>	<b>81 125</b>	<b>73 384</b>





**KZN263 Abaqulusi - Table A6 Budgeted Financial Position**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		1 010	4 508	5 126	2 000	54 985	60 000	–	40 000	40 000	40 000
Call investment deposits	1	2 928	31 250	49 859	5 000	–	–	–	–	–	–
Consumer debtors	1	25 347	15 470	13 378	55 000	14 599	16 000	–	16 000	16 000	16 000
Other debtors		6 793	28 061	29 667	9 500	28 445	20 000	–	25 000	25 000	25 000
Current portion of long-term receivables		–	–	–	–	–	–	–	–	–	–
Inventory	2	6 717	7 260	7 621	10 000	7 621	7 200	–	7 200	7 200	7 200
<b>Total current assets</b>		<b>42 795</b>	<b>86 549</b>	<b>105 651</b>	<b>81 500</b>	<b>105 650</b>	<b>103 200</b>	<b>–</b>	<b>88 200</b>	<b>88 200</b>	<b>88 200</b>
<b>Non current assets</b>											
Long-term receivables		–	–	–	–	–	–	–	–	–	–
Investments		45 979	26 910	28 225	40 365	–	28 225	–	30 000	32 000	34 000
Investment property		–	4 883	4 883	4 883	4 883	4 883	–	4 883	4 883	4 883
Investment in Associate		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	238 588	1 021 425	963 110	300 000	963 109	1 105 909	–	1 000 000	1 000 000	1 200 000
Agricultural		–	–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		74	516	258	20	258	330	–	230	230	230
Other non-current assets		–	–	2 942	–	31 167	–	–	31 167	31 167	31 167
<b>Total non current assets</b>		<b>284 642</b>	<b>1 053 734</b>	<b>999 418</b>	<b>345 268</b>	<b>999 417</b>	<b>1 139 347</b>	<b>–</b>	<b>1 066 280</b>	<b>1 068 280</b>	<b>1 270 280</b>
<b>TOTAL ASSETS</b>		<b>327 437</b>	<b>1 140 283</b>	<b>1 105 069</b>	<b>426 768</b>	<b>1 105 067</b>	<b>1 242 547</b>	<b>–</b>	<b>1 154 480</b>	<b>1 156 480</b>	<b>1 358 480</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft	- 1	–	–	–	–	–	–	–	–	–	–
Borrowing	4	–	1 856	–	–	–	–	–	–	–	–
Consumer deposits		10 899	11 378	12 286	12 000	12 286	12 900	–	13 000	13 000	13 000
Trade and other payables	4	31 579	48 837	65 580	30 000	65 580	45 000	–	35 000	30 000	28 000
Provisions		–	0	0	–	–	0	0	–	–	–
<b>Total current liabilities</b>		<b>42 478</b>	<b>62 071</b>	<b>77 866</b>	<b>42 000</b>	<b>77 866</b>	<b>57 900</b>	<b>0</b>	<b>48 000</b>	<b>43 000</b>	<b>41 000</b>
<b>Non current liabilities</b>											
Borrowing		1 856	–	–	–	–	–	–	–	–	–
Provisions		32 677	87 801	97 092	45 000	97 092	99 500	–	105 000	108 000	109 000
<b>Total non current liabilities</b>		<b>34 533</b>	<b>87 801</b>	<b>97 092</b>	<b>45 000</b>	<b>97 092</b>	<b>99 500</b>	<b>–</b>	<b>105 000</b>	<b>108 000</b>	<b>109 000</b>
<b>TOTAL LIABILITIES</b>		<b>77 010</b>	<b>149 872</b>	<b>174 958</b>	<b>87 000</b>	<b>174 958</b>	<b>157 400</b>	<b>0</b>	<b>153 000</b>	<b>151 000</b>	<b>150 000</b>

<b>NET ASSETS</b>	5	<b>250 427</b>	<b>990 411</b>	<b>930 110</b>	<b>339 768</b>	<b>930 110</b>	<b>1 085 147</b>	<b>(0)</b>	<b>1 001 480</b>	<b>1 005 480</b>	<b>1 208 480</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)		249 433	990 411	930 110	334 885	930 110	2 354 074	-	1 001 480	1 005 480	1 208 480
Reserves	4	777	-	-	-	-	-	-	-	-	-
Minorities' interests		-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	5	<b>250 210</b>	<b>990 411</b>	<b>930 110</b>	<b>334 885</b>	<b>930 110</b>	<b>2 354 074</b>	<b>-</b>	<b>1 001 480</b>	<b>1 005 480</b>	<b>1 208 480</b>

References

1. Detail to be provided in Table SA3
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Net assets must balance with Total Community Wealth/Equity

	check balance	216 278,45	1,41	-0,61	4 883 000,00	-265,31	#####	-0,43	-	-	-
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**KZN263 Abaqulusi - Table A7 Budgeted Cash Flows**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Ratepayers and other		207 450	201 858	181 255	276 569	269 235	269 235	177 474	269 996	284 576	299 943
Government - operating	1	72 328	101 115	110 837	92 080	101 230	101 230	101 230	106 545	120 021	122 100
Government - capital	1	9 919	16 494	22 801	38 982	29 982	29 982	29 982	43 158	44 883	46 373
Interest		3 467	3 522	3 970	2 767	3 750	3 750	2 349	3 960	4 174	4 399
Dividends		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Suppliers and employees		(260 424)	(269 060)	(258 885)	(353 052)	(350 727)	(350 727)	(199 539)	(440 329)	(675 136)	(719 690)
Finance charges		(125)	(126)	(2 325)	-	-	-	-	-	-	-
Transfers and Grants	1	(14 871)	(27 871)	(19 155)	(12 195)	(29 232)	(29 232)	(16 586)	(12 291)	(12 862)	(13 472)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>17 743</b>	<b>25 931</b>	<b>38 498</b>	<b>45 150</b>	<b>24 238</b>	<b>24 238</b>	<b>94 910</b>	<b>(28 961)</b>	<b>(234 344)</b>	<b>(260 347)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		-	956	847	-	847	-	-	-	-	-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		-	-	-	-	(1 316)	-	-	-	-	-
Decrease (increase) in non-current investments		(7 482)	18 293	(1 316)	(10 000)	-	-	(690)	10 000	-	-
<b>Payments</b>											
Capital assets		(19 431)	(13 360)	(16 947)	(44 266)	(35 266)	(35 266)	(19 674)	(49 182)	(44 883)	(46 373)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(26 914)</b>	<b>5 889</b>	<b>(17 415)</b>	<b>(54 266)</b>	<b>(35 735)</b>	<b>(35 266)</b>	<b>(20 364)</b>	<b>(39 182)</b>	<b>(44 883)</b>	<b>(46 373)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		2 896	-	-	1 000	1 000	135 583	470	480	480	480
<b>Payments</b>											
Repayment of borrowing		-	-	(1 856)	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>2 896</b>	<b>-</b>	<b>(1 856)</b>	<b>1 000</b>	<b>1 000</b>	<b>135 583</b>	<b>470</b>	<b>480</b>	<b>480</b>	<b>480</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>(6 274)</b>	<b>31 820</b>	<b>19 227</b>	<b>(8 116)</b>	<b>(10 497)</b>	<b>124 555</b>	<b>75 017</b>	<b>(67 663)</b>	<b>(278 747)</b>	<b>(306 240)</b>
Cash/cash equivalents at the year begin:	2	10 212	3 938	35 758	16 081	16 081	54 985	16 081	54 895	(12 768)	(291 515)
Cash/cash equivalents at the year end:	2	3 938	35 758	54 984	7 965	5 584	179 540	91 098	(12 768)	(291 515)	(597 755)

*References*

1. Local/District municipalities to include transfers from/to District/Local Municipalities

2. Cash equivalents includes investments with maturities of 3 months or less

Total receipts	164	293										
Total payments	(294)	(310)	(297)	(409)	(415)	(415)	(235)	(501)	(732)	(779)		
	(1)	418)	312)	513)	225)	225)	799)	802)	881)	535)		
	688)	13 527	22 398	884	497)	(11	028)	75 236	143)	(78	(279	(306
	(4	(1	(9									
Borrowings & investments & c.deposits	586)	18 293	316)	000)	1 000	135 583	(219)	10 480	480	480		
		(1										
Repayment of borrowing	(6	-	856)	-	-	-	-	-	-	-	-	
	274)	31 820	19 227	116)	(8	(10		(67	(278	(306		
	(0)	-	-	-	-	-	-	-	-	-	-	

**KZN263 Abaqulusi - Table A8 Cash backed reserves/accumulated surplus reconciliation**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	3 938	35 758	54 984	7 965	5 584	179 540	91 098	(12 768)	(291 515)	(597 755)
Other current investments > 90 days		0	0	1	(965)	49 401	(119 540)	(91 098)	52 768	331 515	637 755
Non current assets - Investments	1	45 979	26 910	28 225	40 365	-	28 225	-	30 000	32 000	34 000
<b>Cash and investments available:</b>		<b>49 917</b>	<b>62 668</b>	<b>83 211</b>	<b>47 365</b>	<b>54 985</b>	<b>88 225</b>	<b>-</b>	<b>70 000</b>	<b>72 000</b>	<b>74 000</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		9 403	19 193	35 971	-	35 971	20 000	-	15 000	10 000	8 000
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	(12 659)	(11 818)	(2 865)	(34 949)	(13 353)	(39 002)	-	(15 800)	(16 408)	(16 185)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	777							80 125	85 334	90 911
<b>Total Application of cash and investments:</b>		<b>(2 479)</b>	<b>7 375</b>	<b>33 106</b>	<b>(34 949)</b>	<b>22 618</b>	<b>(19 002)</b>	<b>-</b>	<b>79 325</b>	<b>78 926</b>	<b>82 726</b>
<b>Surplus(shortfall)</b>		<b>52 396</b>	<b>55 292</b>	<b>50 105</b>	<b>82 314</b>	<b>32 367</b>	<b>107 227</b>	<b>-</b>	<b>(9 325)</b>	<b>(6 926)</b>	<b>(8 726)</b>

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

Other working capital requirements

Debtors	34 835	41 462	32 474	64 949	42 962	64 002	-	35 800	36 408	36 185
Creditors due	22 176	29 644	29 609	30 000	29 609	25 000	-	20 000	20 000	20 000
<b>Total</b>	<b>12 659</b>	<b>11 818</b>	<b>2 865</b>	<b>34 949</b>	<b>13 353</b>	<b>39 002</b>	<b>-</b>	<b>15 800</b>	<b>16 408</b>	<b>16 185</b>

Debtors collection assumptions

Balance outstanding - debtors	32 140	43 531	43 044	64 500	43 044	36 000	-	41 000	41 000	41 000
Estimate of debtors collection rate	108%	95%	75%	101%	100%	178%	77%	87%	89%	88%

Long term investments committed

Balance (Insert description; eg sinking fund)



KZN263 Abaqulusi - Table A9 Asset Management

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>CAPITAL EXPENDITURE</b>										
<b>Total New Assets</b>	1	29 627	24 148	35 500	44 186	45 061	41 939	54 414	81 125	73 384
Infrastructure - Road transport		3 491	5 094	26 508	29 982	29 982	29 982	34 158	35 883	37 373
Infrastructure - Electricity		3 851	5 215	8 000	9 100	12 100	9 100	4 540	2 375	2 608
Infrastructure - Water		2 853	3 300	23	80	80	80	2 086	8 711	8 482
Infrastructure - Sanitation		-	-	33	50	12	11	2 054	-	-
Infrastructure - Other		18 945	9 621	108	300	200	200	304	843	889
Infrastructure		29 140	23 230	34 672	39 512	42 374	39 373	43 141	47 812	49 352
Community		100	116	400	2 350	1 350	1 050	1 928	20 105	10 651
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	387	802	428	2 324	1 337	1 516	9 345	13 208	13 381
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<b>Total Renewal of Existing Assets</b>	2	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-	-
Community	-	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	4									
Infrastructure - Road transport		3 491	5 094	26 508	29 982	29 982	29 982	34 158	35 883	37 373
Infrastructure - Electricity		3 851	5 215	8 000	9 100	12 100	9 100	4 540	2 375	2 608
Infrastructure - Water		2 853	3 300	23	80	80	80	2 086	8 711	8 482
Infrastructure - Sanitation		-	-	33	50	12	11	2 054	-	-

<i>Infrastructure - Other</i>		18 945	9 621	108	300	200	200	304	843	889
Infrastructure		29 140	23 230	34 672	39 512	42 374	39 373	43 141	47 812	49 352
Community		100	116	400	2 350	1 350	1 050	1 928	20 105	10 651
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		387	802	428	2 324	1 337	1 516	9 345	13 208	13 381
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	<b>2</b>	<b>29 627</b>	<b>24 148</b>	<b>35 500</b>	<b>44 186</b>	<b>45 061</b>	<b>41 939</b>	<b>54 414</b>	<b>81 125</b>	<b>73 384</b>
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>5</b>									
<i>Infrastructure - Road transport</i>		34 097	230 430	211 086	134 714	134 715	164 696	164 696	194 696	214 696
<i>Infrastructure - Electricity</i>		58 334	192 157	180 039	536 055	536 055	538 055	538 055	547 055	556 055
<i>Infrastructure - Water</i>		63 239	315 812	350 636	91 822	91 822	91 822	93 822	95 822	97 822
<i>Infrastructure - Sanitation</i>		28 855	166 700	111 995	82 078	82 078	82 078	90 078	90 078	90 078
<i>Infrastructure - Other</i>		248	-	-	97 214	97 214	97 214	98 214	113 214	115 214
Infrastructure		184 773	905 099	853 756	941 882	941 883	973 864	984 864	1 040 864	1 073 864
Community		17 965	16 882	16 086	16 086	16 086	16 086	18 586	18 586	19 500
Heritage assets		2 320	2 942	2 942	-	-	-	-	-	-
Investment properties		-	4 883	4 883	4 883	4 883	4 883	4 883	4 883	4 883
Other assets		47 587	96 197	92 941						
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		74	516	258	20	258	330	230	230	230
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>5</b>	<b>252 721</b>	<b>1 026 520</b>	<b>970 866</b>	<b>962 871</b>	<b>963 110</b>	<b>995 163</b>	<b>1 008 563</b>	<b>1 064 563</b>	<b>1 098 477</b>
<b>EXPENDITURE OTHER ITEMS</b>										
<b><u>Depreciation &amp; asset impairment</u></b>		16 848	69 785	71 760	19 411	75 511	9 706	20 770	86 544	92 231
<b><u>Repairs and Maintenance by Asset Class</u></b>	<b>3</b>	12 916	15 661	15 921	20 263	18 828	18 511	28 803	90 845	95 595
<i>Infrastructure - Road transport</i>		3 491	5 094	5 379	4 835	5 000	4 985	11 820	17 358	11 820
<i>Infrastructure - Electricity</i>		3 851	5 215	5 945	8 405	7 130	6 986	8 025	11 652	12 281
<i>Infrastructure - Water</i>		2 853	3 300	2 390	2 272	2 890	2 813	2 930	7 167	7 883
<i>Infrastructure - Sanitation</i>		477	670	1 437	1 025	1 000	1 000	1 220	1 428	1 505
<i>Infrastructure - Other</i>		665	-	-	215	50	50	1 210	6 767	7 132
Infrastructure		11 337	14 279	15 150	16 752	16 070	15 834	25 205	44 372	40 622
Community		1 300	1 162	442	1 601	1 453	1 441	1 798	40 466	48 641
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	279	220	329	1 910	1 305	1 237	1 800	6 008	6 332
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		<b>29 765</b>	<b>85 446</b>	<b>87 681</b>	<b>39 674</b>	<b>94 339</b>	<b>28 217</b>	<b>49 573</b>	<b>177 389</b>	<b>187 826</b>

<b>Renewal of Existing Assets as % of total capex</b>	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<b>Renewal of Existing Assets as % of deprecn"</b>	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<b>R&amp;M as a % of PPE</b>	5,4%	1,5%	1,7%	6,8%	2,0%	1,7%	2,9%	9,1%	8,0%	
<b>Renewal and R&amp;M as a % of PPE</b>	5,0%	2,0%	2,0%	2,0%	2,0%	2,0%	3,0%	9,0%	9,0%	

References

1. Detail of new assets provided in Table SA34a
2. Detail of renewal of existing assets provided in Table SA34b
3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
5. Must reconcile to 'Budgeted Financial Position' (written down value)
6. Donated/contributed and assets funded by finance leases to be allocated to the respective category
7. Including repairs and maintenance to agricultural, biological and intangible assets

Check balance to A6	#####	-304 318,89	2 615 557,47	#####	#####	#####	3 449 977,00	#####	#####
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KZN263 Abaqulusi - Table A10 Basic service delivery measurement

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		17 237	17 237	17 237	67 076	67 076	67 076	67 076	67 076	67 076
Piped water inside yard (but not in dwelling)		14 020	14 020	14 020	64 999	64 999	64 999	64 999	64 999	64 999
Using public tap (at least min.service level)	2				14 024	14 024	14 024	14 024	14 024	14 024
Other water supply (at least min.service level)	4	12 204	12 204	12 204	7 396	7 396	7 396	7 396	7 396	7 396
<i>Minimum Service Level and Above sub-total</i>		43 461	43 461	43 461	153 495	153 495	153 495	153 495	153 495	153 495
Using public tap (< min.service level)	3			3 207	3 207	3 207	3 207	3 207	3 207	3 207
Other water supply (< min.service level)	4			1 919	1 919	1 919	1 919	1 919	1 919	1 919
No water supply				40 232	40 232	40 232	40 232	40 232	40 232	40 232
<i>Below Minimum Service Level sub-total</i>		-	-	45 358	45 358	45 358	45 358	45 358	45 358	45 358
<b>Total number of households</b>	5	<b>43 461</b>	<b>43 461</b>	<b>88 819</b>	<b>198 853</b>	<b>198 853</b>	<b>198 853</b>	<b>198 853</b>	<b>198 853</b>	<b>198 853</b>
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		17 723	17 723	17 723	68 157	68 157	68 157	68 157	68 157	68 157
Flush toilet (with septic tank)		1 226	1 226	1 226	4 506	4 506	4 506	4 506	4 506	4 506
Chemical toilet		2 241	2 241	2 241	11 208	11 208	11 208	11 208	11 208	11 208
Pit toilet (ventilated)		4 399	4 399	4 399	22 379	22 379	22 379	22 379	22 379	22 379
Other toilet provisions (> min.service level)										
<i>Minimum Service Level and Above sub-total</i>		25 589	25 589	25 589	106 250	106 250	106 250	106 250	106 250	106 250
Bucket toilet		200	200	200	919	919	919	919	919	919
Other toilet provisions (< min.service level)		10 219	10 219	10 219	53 786	53 786	53 786	53 786	53 786	53 786
No toilet provisions		5 512	5 512	5 512	28 842	28 842	28 842	28 842	28 842	28 842
<i>Below Minimum Service Level sub-total</i>		15	15	15	83 547	83 547	83 547	83 547	83 547	83 547
<b>Total number of households</b>	5	<b>41 520</b>	<b>41 520</b>	<b>41 520</b>	<b>189 797</b>	<b>189 797</b>	<b>189 797</b>	<b>189 797</b>	<b>189 797</b>	<b>189 797</b>
<b>Energy:</b>										
Electricity (at least min.service level)		31 223	31 223	31 223	19 781	19 781	19 781	19 781	19 781	19 781
Electricity - prepaid (min.service level)										
<i>Minimum Service Level and Above sub-total</i>		31 223	31 223	31 223	19 781	19 781	19 781	19 781	19 781	19 781
Electricity (< min.service level)										
Electricity - prepaid (< min. service level)										
Other energy sources		11 886	11 886	11 886	3 243	3 243	3 243	3 243	3 243	3 243
<i>Below Minimum Service Level sub-total</i>		11 886	11 886	11 886	3 243	3 243	3 243	3 243	3 243	3 243
<b>Total number of households</b>	5	<b>43 109</b>	<b>43 109</b>	<b>43 109</b>	<b>23 024</b>	<b>23 024</b>	<b>23 024</b>	<b>23 024</b>	<b>23 024</b>	<b>23 024</b>

<b>Refuse:</b>									
Removed at least once a week	17 985	17 985	17 985	11 257	11 257	11 257	11 257	11 257	11 257
<i>Minimum Service Level and Above sub-total</i>	17 985	17 985	17 985	11 257	11 257	11 257	11 257	11 257	11 257
Removed less frequently than once a week	434	434	434	1 270	1 270	1 270	1 270	1 270	1 270
Using communal refuse dump	511	511	511	1 763	1 763	1 763	1 763	1 763	1 763
Using own refuse dump	20 764	20 764	20 764	105 738	105 738	105 738	105 738	105 738	105 738
Other rubbish disposal	868	868	868	3 816	3 816	3 816	3 816	3 816	3 816
No rubbish disposal	2 728	2 728	2 728	15 010	15 010	15 010	15 010	15 010	15 010
<i>Below Minimum Service Level sub-total</i>	25 305	25 305	25 305	127 597	161 597	127 597	127 597	161 597	127 597
<b>Total number of households</b>	<b>5</b>	<b>43 290</b>	<b>43 290</b>	<b>43 290</b>	<b>138 854</b>	<b>172 854</b>	<b>138 854</b>	<b>138 854</b>	<b>172 854</b>
<b>Households receiving Free Basic Service</b>	<b>7</b>								
Water (6 kilolitres per household per month)	2 582	1 163	3 124	3 500	3 500	3 500	3 500	3 500	3 500
Sanitation (free minimum level service)	5 723	2 186	3 320	3 300	3 500	3 500	3 500	3 500	3 500
Electricity/other energy (50kwh per household per month)	1 949	19 999	2 978	2 700	2 700	2 700	2 700	2 700	2 700
Refuse (removed at least once a week)	6 000	2 446	3 594	4 000	4 000	4 000	4 000	4 000	4 000
<b>Cost of Free Basic Services provided (R'000)</b>	<b>8</b>								
Water (6 kilolitres per household per month)			1 132	1 031	1 808	1 807	1 989	2 188	2 406
Sanitation (free sanitation service)			2 030	1 999	3 455	3 452	3 801	4 006	4 222
Electricity/other energy (50kwh per household per month)			2 374	3 500	3 000	2 928	3 500	3 500	3 500
Refuse (removed once a week)			1 532	2 000	2 575	2 572	2 833	2 985	3 147
<b>Total cost of FBS provided (minimum social package)</b>	<b>-</b>	<b>-</b>	<b>7 068</b>	<b>8 530</b>	<b>10 838</b>	<b>10 759</b>	<b>12 122</b>	<b>12 679</b>	<b>13 275</b>
<b>Highest level of free service provided</b>									
Property rates (R value threshold)	80 000	80 000	80 000	80 000	80 000	80 000	80 000	80 000	80 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)									
Sanitation (Rand per household per month)									
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)									
<b>Revenue cost of free services provided (R'000)</b>	<b>9</b>								
Property rates (R15 000 threshold rebate)	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000

Property rates (other exemptions, reductions and rebates)									
Water									
Sanitation									
Electricity/other energy	3 500	3 500	3 500	3 500	3 500	3 500	3 500	3 500	3 500
Refuse	3 500	3 500	3 500	3 500	3 500	3 500	3 500	3 500	3 500
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
<b>Total revenue cost of free services provided (total social package)</b>	<b>10 000</b>								

References

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free
8. Must reflect the cost to the municipality of providing the Free Basic Service
9. Reflect the cost to the municipality in terms of 'revenue foregone' of providing free services (note this will not equal 'Revenue Foregone' on SA1)

Check (no. of households)

	43	43							
Water	461	461	45 519	165 175	198 853	198 853	198 853	198 853	198 853
	41	41							
Sanitation	520	520	41 520	189 797	189 797	189 797	189 797	189 797	189 797
	43	43							
Energy	109	109	43 109	23 024	23 024	23 024	23 024	23 024	23 024
	43	43							
Refuse	290	290	43 290	138 854	172 854	138 854	138 854	172 854	138 854

**KZN263 Abaqulusi - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>											
<b>REVENUE ITEMS:</b>											
<b><u>Property rates</u></b>	6										
Total Property Rates		31 492	35 095	41 249	50 350	48 000	23 789	42 233	55 650	56 839	59 908
<i>less Revenue Foregone</i>											
<b>Net Property Rates</b>		<b>31 492</b>	<b>35 095</b>	<b>41 249</b>	<b>50 350</b>	<b>48 000</b>	<b>23 789</b>	<b>42 233</b>	<b>55 650</b>	<b>56 839</b>	<b>59 908</b>
<b><u>Service charges - electricity revenue</u></b>	6										
Total Service charges - electricity revenue		105 090	116 770	126 394	146 745	143 581	69 812	116 900	161 919	162 302	171 066
<i>less Revenue Foregone</i>											
<b>Net Service charges - electricity revenue</b>		<b>105 090</b>	<b>116 770</b>	<b>126 394</b>	<b>146 745</b>	<b>143 581</b>	<b>69 812</b>	<b>116 900</b>	<b>161 919</b>	<b>162 302</b>	<b>171 066</b>
<b><u>Service charges - water revenue</u></b>	6										
Total Service charges - water revenue		20 609	23 241	30 842	34 688	34 430	34 429	34 429	39 759	45 387	49 929
<i>less Revenue Foregone</i>											
<b>Net Service charges - water revenue</b>		<b>20 609</b>	<b>23 241</b>	<b>30 842</b>	<b>34 688</b>	<b>34 430</b>	<b>34 429</b>	<b>34 429</b>	<b>39 759</b>	<b>45 387</b>	<b>49 929</b>
<b><u>Service charges - sanitation revenue</u></b>											
Total Service charges - sanitation revenue		13 853	14 809	16 411	18 719	19 266	9 368	16 067	22 170	23 370	24 632
<i>less Revenue Foregone</i>											
<b>Net Service charges - sanitation revenue</b>		<b>13 853</b>	<b>14 809</b>	<b>16 411</b>	<b>18 719</b>	<b>19 266</b>	<b>9 368</b>	<b>16 067</b>	<b>22 170</b>	<b>23 370</b>	<b>24 632</b>
<b><u>Service charges - refuse revenue</u></b>	6										
Total refuse removal revenue		10 808	11 496	12 232	14 031	14 031	7 017	11 628	16 136	16 913	17 826
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
<i>less Revenue Foregone</i>		-	-	-	-	-	-	-	-	-	-
<b>Net Service charges - refuse revenue</b>		<b>10 808</b>	<b>11 496</b>	<b>12 232</b>	<b>14 031</b>	<b>14 031</b>	<b>7 017</b>	<b>11 628</b>	<b>16 136</b>	<b>16 913</b>	<b>17 826</b>
<b><u>Other Revenue by source</u></b>											
<i>List other revenue by source</i>		-	-	-	-	-	-	-	-	-	-
Burial fees		-	162	156	168	168	167	-	180	174	183
Encroachment fees		-	25	27	35	61	60	-	37	40	42
Photostat copies		-	32	30	30	26	26	-	31	26	27
Special Concernt		-	60	29	-	-	-	-	1 109	2 347	2 474

Klipfotein gate fees		–	62	62	69	69	68	–	74	88	93
Building Plan fees		–	62	81	90	52	52	–	131	138	145
SETA			511	516	620	165	163		663	690	727
Tender Deposits			54	146	–	–	–		–	–	–
Rates Clearances			48	55	57	61	61		69	72	76
Monument erection			35	22	24	26	26		28	29	31
Other income	3	1 694	213	3 280	178	408	2 470	950	881	2 179	2 292
<b>Total 'Other' Revenue</b>	1	<b>1 694</b>	<b>1 264</b>	<b>4 404</b>	<b>1 271</b>	<b>1 036</b>	<b>3 093</b>	<b>950</b>	<b>3 203</b>	<b>5 784</b>	<b>6 092</b>
<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>											
Basic Salaries and Wages	2	49 397	52 428	57 446	73 680	65 565	31 347	52 015	63 768	135 668	144 351
Pension and UIF Contributions		9 422	9 822	12 162	16 255	13 140	6 357	10 408	15 886	33 039	35 149
Medical Aid Contributions		2 872	3 357	4 080	5 936	4 990	2 184	3 794	6 120	9 335	9 931
Overtime		7 859	9 825	10 403	3 110	8 338	3 100	7 271	5 994	9 497	10 105
Performance Bonus		4 273	2 466	4 315	5 328	4 649	18	4 568	5 957	10 725	11 410
Motor Vehicle Allowance		5 430	6 313	6 261	8 220	5 915	2 822	4 487	6 470	8 198	8 719
Cellphone Allowance		576	594	579	762	614	248	460	705	1 053	1 120
Housing Allowances		401	434	342	305	276	131	229	309	328	348
Other benefits and allowances		1 501	1 705	1 944	2 546	2 374	752	1 663	2 431	3 000	3 193
Payments in lieu of leave		–	–	–	–	–	–	–	–	–	–
Long service awards		25	26	28	33	29	14	24	34	33	35
Post-retirement benefit obligations	4	1 507	1 400	3 743	2 600	2 600	–	1 950	2 752	3 008	3 206
<b>sub-total</b>	5	<b>83 263</b>	<b>88 369</b>	<b>101 302</b>	<b>118 775</b>	<b>108 489</b>	<b>46 973</b>	<b>86 869</b>	<b>110 424</b>	<b>213 883</b>	<b>227 566</b>
<u>Less: Employees costs capitalised to PPE</u>											
<b>Total Employee related costs</b>	1	<b>83 263</b>	<b>88 369</b>	<b>101 302</b>	<b>118 775</b>	<b>108 489</b>	<b>46 973</b>	<b>86 869</b>	<b>110 424</b>	<b>213 883</b>	<b>227 566</b>
<b>Contributions recognised - capital</b>											
<i>List contributions by contract</i>											
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
<b>Total Contributions recognised - capital</b>		<b>5</b>	<b>–</b>	<b>–</b>	<b>500</b>	<b>200</b>	<b>–</b>	<b>71</b>	<b>750</b>	<b>825</b>	<b>908</b>
<b>Depreciation &amp; asset impairment</b>											
Depreciation of Property, Plant & Equipment		16 848	69 785	71 760	19 411	75 511	9 706	42 608	20 770	86 544	92 231
Lease amortisation		–	–	–	–	–	–	–	–	–	–
Capital asset impairment		–	–	–	–	–	–	–	–	–	–
Depreciation resulting from revaluation of PPE	10	–	–	–	–	–	–	–	–	–	–
<b>Total Depreciation &amp; asset impairment</b>	1	<b>16 848</b>	<b>69 785</b>	<b>71 760</b>	<b>19 411</b>	<b>75 511</b>	<b>9 706</b>	<b>42 608</b>	<b>20 770</b>	<b>86 544</b>	<b>92 231</b>

<b>Bulk purchases</b>											
Electricity Bulk Purchases		79 980	101 328	112 200	119 285	125 890	452	102 328	144 157	182 731	197 259
Water Bulk Purchases											
<b>Total bulk purchases</b>	1	<b>79 980</b>	<b>101 328</b>	<b>112 200</b>	<b>119 285</b>	<b>125 890</b>	<b>452</b>	<b>102 328</b>	<b>144 157</b>	<b>182 731</b>	<b>197 259</b>
<b>Transfers and grants</b>											
Cash transfers and grants		14 871	27 871	19 155	12 195	14 533	-	-	11 470	13 596	14 250
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
<b>Total transfers and grants</b>	1	<b>14 871</b>	<b>27 871</b>	<b>19 155</b>	<b>12 195</b>	<b>14 533</b>	<b>-</b>	<b>-</b>	<b>11 470</b>	<b>13 596</b>	<b>14 250</b>
<b>Contracted services</b>											
List services provided by contract		-	-	-	-	-	13 378	-	-	-	-
Internal Audit		600	-	-	-	-	-	-	-	-	-
Meter Reading		867	2 067	2 132	2 400	3 070	-	-	2 463	4 094	4 406
Computer Services		1 020	1 323	1 743	100	395	-	-	1 500	1 581	1 666
Other Contracts Financial services		1 412	704	362	-	-	-	-	-	-	-
Parks		5 315	5 479	5 552	6 000	6 000	-	-	6 000	6 324	6 666
Security		4 795	6 024	10 049	8 311	-	-	-	11 500	17 000	18 000
Refuse Removal		5 934	5 962	5 755	9 007	9 035	-	-	8 000	15 810	16 664
Steiner		196	515	82	191	-	-	-	157	165	174
Digging of Graves		79	78	60	63	48	-	-	100	105	111
Electricity-Engineer		501	305	187	750	560	-	-	400	422	444
Water Purification		266	250	500	577	180	-	-	1 300	1 430	1 573
Public Safety		-	-	-	-	-	-	-	-	-	-
Contact Payments technical services		-	67	-	-	-	-	-	-	-	-
Contact Payments community services		-	53	-	-	-	-	-	-	-	-
Contact Payments planning		-	60	-	-	-	-	-	-	-	-
Nurses working with traffic		-	-	37	39	49	-	-	52	54	57
Mikros traffic		-	-	60	-	-	-	-	-	-	-
Brandfin Trade cc		-	-	125	132	136	-	-	144	152	160
Total client services		-	-	56	59	100	-	-	28	111	117
Commission on vendor sales		-	-	3	473	720	717	-	800	791	833
Photocopiers & faxes		652	-	-	-	-	-	-	-	-	-
Lease of vehicles		4 327	-	-	-	-	-	-	-	-	-
Other contract payments		-	-	-	1 492	11 134	-	-	-	843	752
<b>sub-total</b>	1	<b>25 965</b>	<b>22 886</b>	<b>26 703</b>	<b>29 594</b>	<b>31 427</b>	<b>14 095</b>	<b>-</b>	<b>32 443</b>	<b>48 882</b>	<b>51 624</b>
<b>Allocations to organs of state:</b>											
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-

<b>Total contracted services</b>		<b>25 965</b>	<b>22 886</b>	<b>26 703</b>	<b>29 594</b>	<b>31 427</b>	<b>14 095</b>	<b>–</b>	<b>32 443</b>	<b>48 882</b>	<b>51 624</b>
<b>Other Expenditure By Type</b>	-										
Collection costs		–	–	–	–	–	–	–	–	–	–
Contributions to 'other' provisions		5 793	7 911	6 654	3 212	3 212	–	–	3 430	3 575	3 768
Consultant fees		–	–	–	–	–	–	–	–	–	–
Audit fees		1 700	1 561	1 283	2 400	3 200	391	–	2 563	4 005	4 221
General expenses	3	–	–	–	–	–	–	–	–	–	–
<i>List Other Expenditure by Type</i>											
<i>Chemicals</i>		808	1 104	1 097	2 020	1 770	1 679	–	2 205	3 877	4 178
<i>Auditors Remuneration</i>		1 700	–	–	–	–	–	–	–	–	–
<i>Ward Committee Members</i>		874	1 346	2 158	2 663	2 600	2 598	–	2 600	2 894	3 050
<i>Newsletter &amp; Radio Slots</i>		143	95	37	300	200	200	–	300	316	333
<i>Advertisements &amp; Notices</i>		440	568	293	626	650	955	–	1 000	1 054	1 100
<i>Allow&amp; Contr Pensioners</i>		1 101	1 143	1 312	1 069	710	706	–	745	790	833
<i>Banking Charges &amp; Services</i>		897	1 025	1 135	1 200	830	823	–	1 300	1 528	1 611
<i>Cleaning Materials</i>		172	165	232	379	304	264	–	379	683	721
<i>Fuel &amp; Lubricants</i>		2 613	3 672	3 911	2 995	2 855	2 830	–	3 154	3 712	3 938
<i>Electricity &amp; Water Services</i>		4 957	5 418	1 051	6 519	5 799	5 749	–	6 529	7 839	8 388
<i>Sports &amp; Comm Serv functions</i>		1 162	949	1 165	1 000	1 000	1 000	–	1 400	1 476	1 555
<i>Legal Fees</i>		1 217	4 734	532	650	620	817	–	692	3 162	3 333
<i>Telephone &amp; fax</i>		1 219	1 220	1 391	1 358	1 265	1 256	–	1 306	1 582	1 667
<i>Postage</i>		608	627	839	675	585	561	–	631	738	778
<i>Printing &amp; Stationery</i>		792	761	773	1 237	1 012	989	–	1 109	1 663	1 753
<i>Pension for Retrenched Employees</i>		904	501	384	533	300	293	–	321	474	500
<i>Skills Levy</i>		734	837	937	1 009	1 000	967	–	1 028	1 113	1 173
<i>Training</i>		347	182	406	675	383	351	–	900	2 332	2 458
<i>Valuation Roll Expenditure</i>		284	265	1 232	600	200	27	–	200	211	222
<i>Subsistence &amp; Travelling</i>		1 340	1 694	1 596	2 779	1 747	1 647	–	1 913	3 458	3 645
<i>Other Expenses</i>		12 130	25 416	31 541	38 634	43 261	55 479	–	51 465	108 967	105 003
<b>Total 'Other' Expenditure</b>	1	<b>41 935</b>	<b>61 191</b>	<b>59 961</b>	<b>72 533</b>	<b>73 502</b>	<b>79 584</b>	<b>–</b>	<b>85 171</b>	<b>155 448</b>	<b>154 228</b>
<b>Repairs and Maintenance by Expenditure Item</b>	8										
Employee related costs											
Other materials											
Contracted Services											
Other Expenditure		12 916	15 661	15 921	20 263	18 828	18 511	–	28 803	90 845	95 595
<b>Total Repairs and Maintenance Expenditure</b>	9	<b>12 916</b>	<b>15 661</b>	<b>15 921</b>	<b>20 263</b>	<b>18 828</b>	<b>18 511</b>	<b>–</b>	<b>28 803</b>	<b>90 845</b>	<b>95 595</b>
check		(0)	0	(0)	(0)	–	(0)	–	(1)	(0)	(1)

References

1. Must reconcile with 'Budgeted Financial Performance (Revenue and Expenditure)

2. Must reconcile to supporting documentation on staff salaries

3. Insert other categories where revenue or expenditure is of a material nature (list separate items until 'General expenses' is not > 10% of Total Expenditure)

4. Expenditure to meet any 'unfunded obligations'

5 This sub-total must agree with the total on SA22, but excluding councillor and board member items

6. Include a note for each revenue item that is affected by 'revenue foregone'

7. Special consideration may have to be given to including 'goodwill arising' or 'joint venture' budgets where circumstances require this (include separately under relevant notes)

8. Repairs and Maintenance is not a GRAP item. However to facilitate transparency, municipalities must provide a breakdown of the amounts included in the relevant GRAP items that will be spent on Repairs and Maintenance.

9. Must reconcile with Repairs and Maintenance by Asset Class (Total Repairs and Maintenance) on Table SA34c.

10. Only applicable to municipalities that have adopted the 'revaluation method' in GRAP 17. The aim is to prevent overstating 'depreciation and asset impairment'

KZN263 Abaqulusi - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Municipal Governance & Administration	Vote 2 - Budget & Treasury	Vote 3 - Corporate Services	Vote 4 - Comm unity & Public Safety	Vote 5 - Economic & Environm ental Services	Vote 6 - Trading Services	Vote 7 -	Vote 8 - Other	Vote 9 -	Vote 10 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 -	Total
<b>R thousand</b>	1																
<b>Revenue By Source</b>																	
Property rates		-	55 650	-	-	-	-	-									55 650
Property rates - penalties & collection charges		-	1 400	-	-	-	-	-									1 400
Service charges - electricity revenue		-	-	-	-	-	161 919	-									161 919
Service charges - water revenue		-	-	-	-	-	39 759	-									39 759
Service charges - sanitation revenue		-	-	-	-	-	22 170	-									22 170
Service charges - refuse revenue		-	-	-	-	-	16 136	-									16 136
Service charges - other		-	-	-	-	-	-	-									-
Rental of facilities and equipment		-	830	135	191	149	-	-									1 305
Interest earned - external investments		-	4 254	-	-	-	-	-									4 254
Interest earned - outstanding debtors		-	-	-	-	-	-	-									-
Dividends received		-	-	-	-	-	-	-									-
Fines		-	-	-	2 240	-	-	-									2 240
Licences and permits		-	-	-	3 081	2 347	-	-									5 428
Agency services		-	-	-	-	-	-	-									-
Other revenue		-	2 404	663	1 535	213	-	-									4 816
Transfers recognised - operational		8 517	82 451	-	5 488	1 376	7 000	100									104 932
Gains on disposal of PPE		-	-	-	-	-	-	-									-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>8 517</b>	<b>146 989</b>	<b>799</b>	<b>12 535</b>	<b>4 085</b>	<b>246 984</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>420 009</b>
<b>Expenditure By Type</b>																	
Employee related costs		7 039	14 921	10 401	19 279	10 054	45 619	332									107 645
Remuneration of councillors		15 495	-	-	-	-	-	-									15 495
Debt impairment		1 602	-	-	-	-	-	-									1 602
Depreciation & asset impairment		172	231	638	828	5 916	11 985	-									20 770
Finance charges		-	-	-	-	-	-	-									-
Bulk purchases		-	-	-	-	-	144 157	-									144 157
Other materials		-	-	-	-	-	-	-									-
Contracted services		-	400	2 280	17 882	50	11 630	-									32 243
Transfers and grants		134	1 806	-	22 500	-	11 236	100									35 776
Other expenditure		20 890	6 991	6 305	-	15 993	35 373	-									92 647

Loss on disposal of PPE	-	-	-	6 935	-	-	161	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>45 332</b>	<b>24 349</b>	<b>20 624</b>	<b>67 424</b>	<b>32 013</b>	<b>259 999</b>	<b>593</b>	<b>-</b>	<b>450 334</b>								
<b>Surplus/(Deficit)</b>	<b>(36 815)</b>	<b>122 640</b>	<b>(19 825)</b>	<b>(54 889)</b>	<b>(27 928)</b>	<b>(13 015)</b>	<b>(493)</b>	<b>-</b>	<b>(30 324)</b>								
Transfers recognised - capital	-	-	-	-	27 483	9 000	-	-	-	-	-	-	-	-	-	-	36 483
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(36 815)</b>	<b>122 640</b>	<b>(19 825)</b>	<b>(54 889)</b>	<b>(445)</b>	<b>(4 015)</b>	<b>(493)</b>	<b>-</b>	<b>6 159</b>								

References

1. Departmental columns to be based on municipal organisation structure

check balance

36 482 780

**KZN263 Abaqulusi - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>											
<b>ASSETS</b>											
<b>Call investment deposits</b>											
Call deposits < 90 days		2 928	31 250	49 859	5 000	-	-	-	-	-	-
Other current investments > 90 days		-	-	-	-	-	-	-	-	-	-
<b>Total Call investment deposits</b>	2	<b>2 928</b>	<b>31 250</b>	<b>49 859</b>	<b>5 000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Consumer debtors</b>											
Consumer debtors		41 392	37 164	41 263	55 000	14 599	45 000	-	45 000	45 000	45 000
Less: Provision for debt impairment		(16 045)	(21 694)	(27 885)	-	-	(29 000)	-	(29 000)	(29 000)	(29 000)
<b>Total Consumer debtors</b>	2	<b>25 347</b>	<b>15 470</b>	<b>13 378</b>	<b>55 000</b>	<b>14 599</b>	<b>16 000</b>	<b>-</b>	<b>16 000</b>	<b>16 000</b>	<b>16 000</b>
<b>Debt impairment provision</b>											
Balance at the beginning of the year											
Contributions to the provision		(16 045)	(21 694)	(27 885)	-	-	(29 000)	-	(29 000)	(29 000)	(29 000)
Bad debts written off											
<b>Balance at end of year</b>		<b>(16 045)</b>	<b>(21 694)</b>	<b>(27 885)</b>	<b>-</b>	<b>-</b>	<b>(29 000)</b>	<b>-</b>	<b>(29 000)</b>	<b>(29 000)</b>	<b>(29 000)</b>
<b>Property, plant and equipment (PPE)</b>											
PPE at cost/valuation (excl. finance leases)		394 189	2 721 063	2 734 042	300 000	2 734 042	2 998 302	-	3 000 000	3 200 000	3 600 000
Leases recognised as PPE		-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation		155 602	1 699 638	1 770 932	-	1 770 932	1 892 393	-	2 000 000	2 200 000	2 400 000
<b>Total Property, plant and equipment (PPE)</b>	2	<b>238 588</b>	<b>1 021 425</b>	<b>963 110</b>	<b>300 000</b>	<b>963 109</b>	<b>1 105 909</b>	<b>-</b>	<b>1 000 000</b>	<b>1 000 000</b>	<b>1 200 000</b>
<b>LIABILITIES</b>											
<b>Current liabilities - Borrowing</b>											
Short term loans (other than bank overdraft)		-	1 856	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		-	-	-	-	-	-	-	-	-	-
<b>Total Current liabilities - Borrowing</b>		<b>-</b>	<b>1 856</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Trade and other payables</b>											
Trade and other creditors		22 176	29 644	29 609	30 000	29 609	25 000	-	20 000	20 000	20 000
Unspent conditional transfers		9 403	19 193	35 971	-	35 971	20 000	-	15 000	10 000	8 000
VAT		-	-	-	-	-	-	-	-	-	-
<b>Total Trade and other payables</b>	2	<b>31 579</b>	<b>48 837</b>	<b>65 580</b>	<b>30 000</b>	<b>65 580</b>	<b>45 000</b>	<b>-</b>	<b>35 000</b>	<b>30 000</b>	<b>28 000</b>

<b>Non current liabilities - Borrowing</b>											
Borrowing	4	1 856	-	-	-	-	-	-	-	-	-
Finance leases (including PPP asset element)		-	-	-	-	-	-	-	-	-	-
<b>Total Non current liabilities - Borrowing</b>		<b>1 856</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Provisions - non-current</b>											
Retirement benefits		32 677	40 587	47 173	45 000	47 173	48 500	-	50 000	50 000	50 000
List other major provision items											
Refuse landfill site rehabilitation		-	47 214	49 919	-	49 919	51 000	-	55 000	58 000	59 000
Other		-	-	-	-	-	-	-	-	-	-
<b>Total Provisions - non-current</b>		<b>32 677</b>	<b>87 801</b>	<b>97 092</b>	<b>45 000</b>	<b>97 092</b>	<b>99 500</b>	<b>-</b>	<b>105 000</b>	<b>108 000</b>	<b>109 000</b>
<b>CHANGES IN NET ASSETS</b>											
<b>Accumulated Surplus/(Deficit)</b>											
Accumulated Surplus/(Deficit) - opening balance		253 484	1 057 390	1 765 709	329 788	930 110	2 127 019	-	2 127 019	2 127 019	2 127 019
GRAP adjustments											
Restated balance		253 484	1 057 390	1 765 709	329 788	930 110	2 127 019	-	2 127 019	2 127 019	2 127 019
Surplus/(Deficit)		(5 228)	(64 208)	(21 492)	19 158	(45 713)	200 267	45 618	(368 138)	(322 886)	(347 224)
Appropriations to Reserves		1 294	(2 771)	-	-	-	-	-	-	-	-
Transfers from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation offsets											
Other adjustments											
<b>Accumulated Surplus/(Deficit)</b>	1	<b>249 550</b>	<b>990 411</b>	<b>1 744 217</b>	<b>19 158</b>	<b>(45 713)</b>	<b>2 327 286</b>	<b>961 385</b>	<b>(368 138)</b>	<b>(322 886)</b>	<b>(347 224)</b>
<b>Reserves</b>											
Housing Development Fund	-	-	-	-	-	-	-	-	-	-	-
Capital replacement		-	-	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-	-
Other reserves		777	-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-	-
<b>Total Reserves</b>	2	<b>777</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>250 327</b>	<b>990 411</b>	<b>1 744 217</b>	<b>19 158</b>	<b>(45 713)</b>	<b>2 327 286</b>	<b>961 385</b>	<b>(368 138)</b>	<b>(322 886)</b>	<b>(347 224)</b>

**Total capital expenditure includes expenditure on nationally significant priorities:**

Provision of basic services											

References

1. Must reconcile with Table A4 Budgeted Financial Performance (revenue and expenditure)
2. Must reconcile with Table A6 Budgeted Financial Position
3. Leases treated as assets to be depreciated as the same as purchased/constructed assets. Includes PPP asset element accounted for as finance leases
4. Borrowing must reconcile to Table A17

check                    10  
                             396,00                    -    #####    #####    #####    #####    #####    #####    #####    #####

**KZN263 Abaqulusi - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>												
Sustainable Services	Electricity			118 036	137 183	134 392	150 245	156 081	141 973	165 419	165 802	174 566
	Water			21 985	23 241	36 082	34 739	34 430	38 045	39 759	45 390	49 929
	Sanitation			15 853	14 809	16 411	18 719	19 266	19 383	22 170	23 370	24 632
	Waste Management			13 508	14 396	15 732	17 531	17 531	13 962	19 636	20 413	21 326
Infrastructure	Roads			10	16 628	26 119	1 160	1 214	2 323	3 892	2 679	2 824
	Transport Cemeteries			218	198	178	192	194	182	205	203	214
	Housing			2 414	-	-	-	-	-	-	-	-
	Community			600	1 957	2 034	3 702	3 684	4 640	10 576	8 190	8 850
Good Governance	Suport Services & Fleet Planning & Development			258	755	697	730	306	769	804	847	893
				185	184	995	208	22 163		582	490	500
	Financial Management Executive & Council			84 667	103 583	115 747	129 909	128 848	148 758	142 291	163 733	168 427
Safety & Security	Public Safety			3 185	3 731	6 161	6 897	6 901	403	8 517	8 888	9 296
Social Development	Culture & Sport			4 147	5 696	5 210	4 961	4 875	-	6 058	4 967	5 235
				80	100	100	100	100		100	100	100
<b>Allocations to other priorities</b>			2									
<b>Total Revenue (excluding capital transfers and contributions)</b>			1	<b>265 146</b>	<b>322 461</b>	<b>359 858</b>	<b>369 092</b>	<b>395 593</b>	<b>370 438</b>	<b>420 009</b>	<b>445 072</b>	<b>466 794</b>

References

1. Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

2. Balance of allocations not directly linked to an IDP strategic objective

<i>check op revenue balance</i>	(276 895)	(324 263)	(386 877)	(408 985)	(445 253)	(511 118)	(448 140)	(483 030)	(500 528)
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**KZN263 Abaqulusi - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget  
(operating expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>												
Sustainable Services	Electricity			101 707	141 502	149 768	152 800	175 651	161 910	183 737	248 342	266 570
	Water			19 584	40 966	40 966	25 182	46 752	34 674	29 030	79 708	85 600
	Waste Water Management			20 291	22 271	23 200	24 439	27 321	268 787	29 963	36 581	38 912
	Waste Management			12 687	11 983	12 251	17 844	18 014	17 123	19 073	40 152	42 412
	Health		486		370	129	1	1	1	1	2	2
	Community			12 969	11 304	13 081	18 175	15 352	12 301	7 894	13 173	13 951
Infrastructure	Roads Transport			23 822	62 840	32 781	32 781	65 722	45 433	42 030	124 058	135 378
	Cemeteries			1 617	1 237	1 350	4 510	2 762	1 300	3 039	16 824	17 810
	Housing			2 040	880	1 348	2 185	1 385	1 090	1 707	1 910	2 031

Good Governance	Planning & Development		5 136	3 326	3 667	5 144	26 551	16 207	4 789	14 397	15 221	
	Financial Management		17 921	17 123	22 327	24 301	3 156	21 075	24 446	33 232	35 175	
	Support Services & Fleet		13 888	19 397	18 723	28 146	27 403	26 072	19 995	36 636	35 175	
	Executive & Council		35 193	39 238	47 255	39 773	41 596	35 811	45 332	57 328	60 551	
Social Development	Culture & Sport		3 359	2 792	2 895	3 836	3 608	357	12 261	48 585	51 247	
Safety & Security	Public Safety		12 669	15 638	14 003	16 289	11 903	10 645	27 037	57 917	50 700	
<b>Allocations to other priorities</b>												
<b>Total Expenditure</b>			1	<b>283 369</b>	<b>390 867</b>	<b>383 744</b>	<b>395 406</b>	<b>467 177</b>	<b>652 786</b>	<b>450 334</b>	<b>808 845</b>	<b>850 735</b>

*References*

1. Total expenditure must reconcile to Table A4

Budgeted Financial Performance (revenue and expenditure)

2. Balance of allocations not directly linked to an IDP

strategic objective

check op expenditure  
balance

7  
038      2 396      (29 105)      7 764      22 908      496 064      (0)      1      (0)

**KZN263 Abaqulusi - Supporting Table  
SA6 Reconciliation of IDP strategic  
objectives and budget (capital  
expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>												
Sustainable Services	Electricity	A		10 040	17 821	8 000	20 100	12 100	9 100	13 540	11 375	11 608
	Water	B		40	-	23	80	80	80	2 086	8 711	8 482
	Waste Water	C		1 000	-	33	50	12	11	2 054	-	-
	Waste	D		165	-	108	300	200	200	304	843	889
	Community	E		12 517	343	265	3 450	1 437	1 438	1 160	20 870	11 460
Infrastructure	Roads	F		15 468	16 494	26 509	30 312	30 292	30 280	34 494	36 286	37 773
Good Governance	Planning & Development	G		50	-	23	500	315	315	40	1 271	1 339

	Supprt Services & Fleet	H	65	132	508	174	525	416	497	848	862
	Executive & Council	I	10	-	-	-	-	-	-	74	78
	Financial Management	J	45	25	33	300	100	100	240	848	894
		K									
		L									
		M									
		N									
		O									
		P									
<b>Allocations to other priorities</b>		3									
<b>Total Capital Expenditure</b>		1	<b>39 400</b>	<b>34 815</b>	<b>35 502</b>	<b>55 266</b>	<b>45 061</b>	<b>41 940</b>	<b>54 415</b>	<b>81 126</b>	<b>73 385</b>

*References*

1. Total capital expenditure must reconcile to Budgeted Capital Expenditure

2. Goal code must be used on Table SA36

3. Balance of allocations not directly linked to an IDP strategic objective

check capital balance

19 969

21 455

18 555

11 080

-

0

1

1

1

**KZN263 Abaqulusi - Supporting Table SA7 Measureable performance objectives**

Description	Unit of measurement	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Vote 1 - vote name</b>										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
<b>Vote 2 - vote name</b>										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										

<b>Sub-function 2 - (name)</b>										
<i>Insert measure/s description</i>										
<b>Sub-function 3 - (name)</b>										
<i>Insert measure/s description</i>										
<b>Vote 3 - vote name</b>										
<b>Function 1 - (name)</b>										
<b>Sub-function 1 - (name)</b>										
<i>Insert measure/s description</i>										
<b>Sub-function 2 - (name)</b>										
<i>Insert measure/s description</i>										
<b>Sub-function 3 - (name)</b>										
<i>Insert measure/s description</i>										
<b>Function 2 - (name)</b>										
<b>Sub-function 1 - (name)</b>										
<i>Insert measure/s description</i>										
<b>Sub-function 2 - (name)</b>										
<i>Insert measure/s description</i>										
<b>Sub-function 3 - (name)</b>										
<i>Insert measure/s description</i>										
<b>And so on for the rest of the Votes</b>										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

**KZN263 Abaqulusi - Entities measurable performance objectives**

Description	Unit of measurement	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Entity 1 - (name of entity)</b>										
<i>Insert measure/s description</i>										
<b>Entity 2 - (name of entity)</b>										
<i>Insert measure/s description</i>										
<b>Entity 3 - (name of entity)</b>										
<i>Insert measure/s description</i>										
<b>And so on for the rest of the Entities</b>										

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))

2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

**KZN263 Abaqulusi - Supporting Table SA8 Performance indicators and benchmarks**

Description of financial indicator	Basis of calculation	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b><u>Borrowing Management</u></b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0,0%	0,0%	1,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0,1%	0,1%	1,7%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<b><u>Safety of Capital</u></b>											
Gearing	Long Term Borrowing/ Funds & Reserves	238,9%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<b><u>Liquidity</u></b>											
Current Ratio	Current assets/current liabilities	1,0	1,4	1,4	1,9	1,4	1,8	-	1,8	2,1	2,2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1,0	1,4	1,4	1,9	1,4	1,8	-	1,8	2,1	2,2
Liquidity Ratio	Monetary Assets/Current Liabilities	0,1	0,6	0,7	0,2	0,7	1,0	-	0,8	0,9	1,0
<b><u>Revenue Management</u></b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		108,4%	95,2%	75,4%	100,7%	99,3%	177,8%	77,3%	87,3%	88,8%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		108,4%	95,2%	75,4%	100,7%	99,8%	177,8%	77,3%	87,3%	88,8%	88,3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	12,0%	14,2%	12,7%	17,5%	10,8%	10,3%	0,0%	9,8%	9,2%	8,8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b><u>Creditors Management</u></b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Creditors to Cash and Investments		563,1%	82,9%	53,8%	376,6%	530,2%	13,9%	0,0%	-156,6%	-6,9%	-3,3%

<b>Other Indicators</b>											
	Total Volume Losses (kW)										20 000 000
	Total Cost of Losses (Rand '000)	32 437 111	36 252 442	39 785 433	30 000 000	30 000 000	30 000 000		25 000 000	20 000 000	20 000 000
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	21 219 20,9%	31 902 22,6%	35 807 24,8%	30 000 20,0%	30 000 20,0%	30 000 22,0%	22,0%	20 000 15,0%	20 000 15,0%	20 000 15,0%
	Total Volume Losses (kℓ)				4 000 000	4 000 000	4 000 000		3 500 000	3 500 000	3 000 000
	Total Cost of Losses (Rand '000)	5 715 377	6 595 867	4 410 202							
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	13 031 66,5%	15 434 67,6%	15 700 54,8%	15 000 59,3%	15 000 59,3%	15 000 55,0%	55,0%	12 000 50,0%	12 000 50,0%	10 000 45,0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	31,2%	28,7%	29,9%	32,1%	27,3%	13,4%	25,2%	26,3%	48,1%	48,8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	34,9%	32,4%	33,5%	36,0%	30,7%	18,2%		30,0%	51,5%	52,2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4,8%	5,1%	4,7%	5,5%	4,7%	5,3%		6,9%	20,4%	20,5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	6,4%	22,7%	21,9%	5,3%	19,0%	2,8%	12,4%	4,9%	19,4%	19,8%
<b>IDP regulation financial viability indicators</b>	-										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	55,3	37,1	88,4	74,0	74,0	74,0	58,8	75,1	73,9	78,4
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	17,6%	21,4%	18,8%	24,2%	16,4%	24,7%	0,0%	13,7%	13,3%	12,6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0,2	1,5	2,2	0,3	0,2	21,7	5,4	(0,4)	(6,1)	(11,8)

#### References

1. Consumer debtors > 12 months old are excluded from current assets
2. Only include if services provided by the municipality

#### Calculation data

Debtors > 90 days										
Monthly fixed operational expenditure	19 527	23 498	25 271	27 059	27 055	8 272	16 831	30 098	47 877	718
Fixed operational expenditure % assumption	40,0%	40,0%	40,0%	40,0%	40,0%	40,0%	40,0%	40,0%	40,0%	40,0%
Own capex	19 431	13 360	997	5 204	6 079	2 958	2 958	11 256	36 242	011
Borrowing	-	-	-	-	-	-	-	-	-	-

KZN263 Abaqulusi - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		Outcome
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	
<b>Demographics</b>												
Population				232		248	211		211			
Females aged 5 - 14												
Males aged 5 - 14				111		120	100		100			
Females aged 15 - 34				122		128	111		111			
Males aged 15 - 34												
Unemployment				12		12	6		7			
<b>Monthly household income (no. of households)</b>	1, 12	-										
No income		-		11 886		11 886	6 386		6 500			
R1 - R1 600												
R1 601 - R3 200												
R3 201 - R6 400												
R6 401 - R12 800												
R12 801 - R25 600												
R25 601 - R51 200												
R52 201 - R102 400												
R102 401 - R204 800												
R204 801 - R409 600												
R409 601 - R819 200												
> R819 200												
<b>Poverty profiles (no. of households)</b>												
< R2 060 per household per month	13											
Insert description	2											
<b>Household/demographics (000)</b>												
Number of people in municipal area												
Number of poor people in municipal area												
Number of households in municipal area												
Number of poor households in municipal area												
Definition of poor household (R per month)												
<b>Housing statistics</b>												
Formal	3											

<b>Informal</b>												
<b>Total number of households</b>			-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality		4										
Dwellings provided by province/s												
Dwellings provided by private sector		5										
<b>Total new housing dwellings</b>			-	-	-	-	-	-	-	-	-	-
<b>Economic</b>		6										
Inflation/inflation outlook (CPIX)												
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases			-	-	-							
Consumption growth (electricity)												
Consumption growth (water)												
<b>Collection rates</b>		7										
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
		<b>Household service targets (000)</b>										
		<b>Water:</b>										
		Piped water inside dwelling			16 807	16 807						
		Piped water inside yard (but not in dwelling)			13 797	13 797						
	8	Using public tap (at least min.service level)			3 065	3 065						
	10	Other water supply (at least min.service level)										
		<i>Minimum Service Level and Above sub-total</i>	-	-	33 669	33 669	-	-	-	-	-	-
	9	Using public tap (< min.service level)			1 473	1						
	10	Other water supply (< min.service level)			992	1						
		No water supply			7 166	7						
		<i>Below Minimum Service Level sub-total</i>	-	-	9 631	9	-	-	-	-	-	-
		<b>Total number of households Sanitation/sewerage:</b>	-	-	43 300	33 678	-	-	-	-	-	-

Flush toilet (connected to sewerage)									
Flush toilet (with septic tank)									
Chemical toilet									
Pit toilet (ventilated)									
Other toilet provisions (> min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Bucket toilet									
Other toilet provisions (< min.service level)									
No toilet provisions									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
<b><u>Energy:</u></b>									
Electricity (at least min.service level)									
Electricity - prepaid (min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Electricity (< min.service level)									
Electricity - prepaid (< min. service									

		level)									
		Other energy sources									
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
		<b>Refuse:</b>									
		Removed at least once a week									
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Removed less frequently than once a week									
		Using communal refuse dump									
		Using own refuse dump									
		Other rubbish disposal									
		No rubbish disposal									
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
Municipal in-house services	Ref.		2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
		<b>Household service targets (000)</b>									

	<b>Water:</b>								
	Piped water inside dwelling								
	Piped water inside yard (but not in dwelling)								
8	Using public tap (at least min.service level)								
10	Other water supply (at least min.service level)								
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-
9	Using public tap (< min.service level)								
10	Other water supply (< min.service level)								
	No water supply								
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-
	<b><u>Sanitation/sewerage:</u></b>								
	Flush toilet (connected to sewerage)								
	Flush toilet (with septic tank)								
	Chemical toilet								
	Pit toilet (ventilated)								
	Other toilet								

provisions (> min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Bucket toilet									
Other toilet provisions (< min.service level)									
No toilet provisions									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
<b>Energy:</b>									
Electricity (at least min.service level)									
Electricity - prepaid (min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Electricity (< min.service level)									
Electricity - prepaid (< min. service level)									
Other energy sources									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-



Name of municipal entity

10	min.service level) Other water supply (at least min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
9	Using public tap (< min.service level)									
10	Other water supply (< min.service level)									
	No water supply									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
	<b><u>Sanitation/serverage:</u></b>									
	Flush toilet (connected to sewerage)									
	Flush toilet (with septic tank)									
	Chemical toilet									
	Pit toilet (ventilated)									
	Other toilet provisions (> min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Bucket toilet									
	Other toilet provisions (<									

	min.service level) No toilet provisions								
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-
Name of municipal entity	<b>Energy:</b> Electricity (at least min.service level) Electricity - prepaid (min.service level) <i>Minimum Service Level and Above sub-total</i>								
	Electricity (< min.service level) Electricity - prepaid (< min. service level) Other energy sources <i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-
Name of municipal entity	<b>Refuse:</b> Removed at least once a week <i>Minimum Service Level and Above sub-total</i>								
	Removed less	-	-	-	-	-	-	-	-

		frequently than once a week Using communal refuse dump Using own refuse dump Other rubbish disposal No rubbish disposal										
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-	-
<b>Services provided by 'external mechanisms'</b>			2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
	Ref.		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
<b>Names of service providers</b>		<b>Household service targets (000)</b>										
		<b>Water:</b> Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least min.service level)										
	8											
	10											
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-	-

	9	Using public tap (< min.service level)								
	10	Other water supply (< min.service level)								
		No water supply								
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-
<b>Names of service providers</b>		<b><u>Sanitation/serage:</u></b>								
		Flush toilet (connected to sewerage)								
		Flush toilet (with septic tank)								
		Chemical toilet								
		Pit toilet (ventilated)								
		Other toilet provisions (> min.service level)								
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-
		Bucket toilet								
		Other toilet provisions (< min.service level)								
		No toilet provisions								
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-



	No rubbish disposal									
	Below Minimum Service Level sub-total	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-

References

1. Monthly household income threshold. Should include all sources of income.
2. Show the poverty analysis the municipality uses to determine its indigents policy and the provision of services
3. Include total of all housing units within the municipality
4. Number of subsidised dwellings to be constructed by the municipality under agency agreement with province
5. Provide estimate based on building approval information. Include any non-subsidised dwellings constructed by the municipality
6. Insert actual or estimated % increases assumed as a basis for budget calculations
7. Insert actual or estimated % collection rate assumed as a basis for budget calculations for each revenue group
8. Stand distance <= 200m from dwelling
9. Stand distance > 200m from dwelling
10. Borehole, spring, rain-water tank etc.
11. Must agree to total number of households in municipal area
12. Household income categories assume an average 4 person household. Stats SA - Census 2011 Questionnaire
13. Based on National poverty line of R515 per capita per month (2008 prices), assuming an average household size of 4 persons

**KZN263 Abaqulusi Supporting Table SA10 Funding measurement**

Description	MFMA section	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Funding measures</b>	-	-										
Cash/cash equivalents at the year end - R'000	18(1)b	1	3 938	35 758	54 984	7 965	5 584	179 540	91 098	(12 768)	(291 515) <sup>6</sup>	(597 755)
Cash + investments at the yr end less applications - R'000	18(1)b	2	52 396	55 292	50 105	82 314	32 367	107 227	-	(9 325)	926	(8 726)
Cash year end/monthly employee/supplier payments	18(1)b	3	0,2	1,5	2,2	0,3	0,2	21,7	5,4	(0,4)	(6,1)	(11,8)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(5 228)	(64 208)	(21 492)	19 158	(45 713)	200 267	45 618	(368 138)	(322 886)	(347 224)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	4,8%	6,7%	10,4%	(7,8%)	(50,4%)	47,4%	8,0%	(2,8%)	0,1%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	108,4%	95,2%	75,4%	100,7%	99,8%	177,8%	77,3%	87,3%	88,8%	88,3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	1,8%	2,8%	3,2%	0,6%	0,6%	0,0%	0,5%	0,5%	0,5%	0,5%
Capital payments % of capital expenditure	18(1)c;19	8	100,0%	100,0%	100,0%	100,2%	78,3%	84,1%	46,9%	90,4%	55,3%	63,2%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0,0%	0,0%	0,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	35,4%	(1,1%)	49,8%	(33,3%)	(16,4%)	(100,0%)	(4,7%)	0,0%	0,0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	5,4%	1,5%	1,7%	6,8%	2,0%	1,7%	0,0%	2,9%	9,1%	8,0%
Asset renewal % of capital budget	20(1)(vi)	14	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%

**References**

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

<b>Supporting indicators</b>												
% incr <i>total service charges (incl prop rates)</i>	18(1)a	-	-	10,8%	12,7%	16,4%	(1,8%)	(44,4%)	53,4%	14,0%	3,2%	6,1%
% incr Property Tax	18(1)a			11,7%	17,0%	21,6%	(3,7%)	(50,6%)	78,1%	15,7%	2,4%	5,4%
% incr Service charges - electricity revenue	18(1)a			11,1%	8,2%	16,1%	(2,2%)	(51,4%)	67,5%	12,8%	0,2%	5,4%
% incr Service charges - water revenue	18(1)a			12,8%	32,7%	12,5%	(0,7%)	(0,0%)	0,0%	15,5%	14,2%	10,0%
% incr Service charges - sanitation revenue	18(1)a			6,9%	10,8%	14,1%	2,9%	(51,4%)	71,5%	15,1%	5,4%	5,4%
% incr Service charges - refuse revenue	18(1)a			6,4%	6,4%	14,7%	0,0%	(50,0%)	65,7%	15,0%	4,8%	5,4%
% incr in Service charges - other	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Total billable revenue	18(1)a	183	092	202 943	228 779	266 209	261 911	145 477	223 468	298 339	307 794	326 506
Service charges		182	574	202 292	227 979	265 386	260 608	145 004	222 430	297 034	306 399	325 035
Property rates		32	215	35 976	42 100	51 203	49 300	24 378	43 406	57 050	58 426	61 581
Service charges - electricity revenue		105	090	116 770	126 394	146 745	143 581	69 812	116 900	161 919	162 302	171 066
Service charges - water revenue		20	609	23 241	30 842	34 688	34 430	34 429	34 429	39 759	45 387	49 929
Service charges - sanitation revenue		13	853	14 809	16 411	18 719	19 266	9 368	16 067	22 170	23 370	24 632
Service charges - refuse removal		10	808	11 496	12 232	14 031	14 031	7 017	11 628	16 136	16 913	17 826
Service charges - other		-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		19	518	651	800	823	1 303	473	1 038	1 305	1 396	1 471
Capital expenditure excluding capital grant funding		431	13 360	(17 997)	5 204	6 079	2 958	2 958	11 256	36 242	27 011	
Cash receipts from ratepayers	18(1)a	207 450	201 858	181 255	276 569	269 235	269 235	177 474	269 996	284 576	299 943	
Ratepayer & Other revenue	18(1)a	191 402	211 929	240 252	274 658	269 751	151 440	229 587	309 210	320 467	339 859	
Change in consumer debtors (current and non-current)		16 504	11 391	(486)	21 456	(0)	(7 044)	(43 044)	(23 500)	-	-	
Operating and Capital Grant Revenue	18(1)a	82 247	107 686	116 803	131 062	162 703	238 098	150 508	155 727	164 904	168 473	
Capital expenditure - total	20(1)(vi)	19 431	13 360	16 947	44 186	45 061	41 940	41 940	54 414	81 125	73 384	
Capital expenditure - renewal	20(1)(vi)	-	-	-	-	-	-	-	-	-	-	
<b>Supporting benchmarks</b>												
Growth guideline maximum		6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%
CPI guideline		4,3%	3,9%	4,6%	5,0%	5,0%	5,0%	5,0%	5,4%	5,6%	5,4%	
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants									-	-	-	



Borrowing (R'000)			-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)			-	-	34 944	38 982	38 982	38 982	38 982	43 158	44 883	46 373
Internally Generated funds % of Non Grant Funding			0,0%	0,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing % of Non Grant Funding			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grant Funding % of Total Funding			0,0%	0,0%	98,4%	88,2%	86,5%	92,9%	92,9%	79,3%	55,3%	63,2%
<b>Capital Expenditure</b>												
Total Capital Programme (R'000)			-	-	35 001	44 186	45 061	41 939	41 939	54 414	81 125	73 384
Asset Renewal			-	-	-	-	-	-	-	-	-	-
Asset Renewal % of Total Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<b>Cash</b>												
Cash Receipts % of Rate Payer & Other			108,4%	95,2%	75,4%	100,7%	99,8%	177,8%	77,3%	87,3%	88,8%	88,3%
Cash Coverage Ratio			0	0	0	0	0	0	0	(0)	(0)	(0)
<b>Borrowing</b>												
Credit Rating (2009/10)										0		
Capital Charges to Operating			0,0%	0,0%	1,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Borrowing Receipts % of Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<b>Reserves</b>												
Surplus/(Deficit)			52 396	55 292	50 105	82 314	32 367	107 227	-	(9 325)	(6 926)	(8 726)
<b>Free Services</b>												
Free Basic Services as a % of Equitable Share			0,0%	0,0%	8,9%	10,0%	11,5%	11,4%		12,7%	11,1%	11,5%
Free Services as a % of Operating Revenue (excl operational transfers)			5,1%	4,6%	4,1%	3,6%	3,7%	6,6%		3,2%	3,1%	2,9%
<b>High Level Outcome of Funding Compliance</b>												
Total Operating Revenue			267 196	307 600	338 608	369 504	397 221	351 097	344 525	420 009	445 073	466 792
Total Operating Expenditure			276 331	388 471	412 849	387 642	444 269	156 722	244 579	450 334	808 845	850 735
Surplus/(Deficit) Budgeted Operating Statement			(9 134)	(80 871)	(74 242)	(18 139)	(47 047)	194 375	99 946	(30 325)	(363 771)	(383 943)
Surplus/(Deficit) Considering Reserves and Cash Backing			43 262	(25 578)	(24 137)	64 175	(14 680)	301 602	99 946	(39 650)	(370 697)	(392 670)
<b>MTREF Funded (1) / Unfunded (0)</b>			15 1	0	0	1	0	1	1	0	0	0
<b>MTREF Funded ✓ / Unfunded ✗</b>			15 ✓	✗	✗	✓	✗	✓	✓	✗	✗	✗

References

15. Subject to figures provided in Schedule.



**KZN263 Abaqulusi - Supporting Table SA11 Property rates summary**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Valuation:</b>	1									
Date of valuation:										
Financial year valuation used										
Municipal by-laws s6 in place? (Y/N)	2									
Municipal/assistant valuer appointed? (Y/N)										
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)	3									
No. of data collectors (FTE)	3									
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3									
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)										
Implementation time of new valuation roll (mths)										
No. of properties	5									
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations										
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers										
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation										
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)										
<b>Valuation reductions:</b>										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
<b>Total valuation reductions:</b>		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5									

Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
<b>Rating:</b>										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
<b>Rate revenue:</b>										
Rate revenue budget (R '000)	6									
Rate revenue expected to collect (R'000)	6									
Expected cash collection rate (%)										
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
<b>Total rebates,exemptns,eductns,discs (R'000)</b>		-	-	-	-	-	-	-	-	-

**References**

1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
2. To give effect to rates policy
3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
4. Required to implement new system (FTE)
5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
7. Included in rate revenue budget
8. In favour of the rate-payer



KZN263 Abaqulusi - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
<b>Current Year 2013/14</b>																	
<b>Valuation:</b>																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
<b>Valuation reductions:</b>																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
<b>Total valuation reductions:</b>																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
<b>Rating:</b>																	
Average rate	3																
Rate revenue budget (R '000)																	

Rate revenue expected to collect (R'000)	4															
Expected cash collection rate (%)																
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)																
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
<b>Total rebates,exemptns,eductns,discs (R'000)</b>																

References

1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
4. Include arrears collections
5. In favour of the rate-payer
6. Provide relevant information for historical comparisons.

**KZN263 Abaqulusi - Supporting Table SA13a Service Tariffs by category**

Description	Ref	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
							Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Property rates</b> <i>(rate in the Rand)</i>	1								
Residential properties						0	0,0065	0,0069	0,0072
Residential properties - vacant land						0	0,0163	0,0172	0,0181
Formal/informal settlements									
Small holdings									
Farm properties - used						0	0,0016	0,0017	0,0018
Farm properties - not used									
Industrial properties						0	0,0163	0,0172	0,0181
Business and commercial properties						0	0,0163	0,0172	0,0181
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties									
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the owner									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
<b>Exemptions, reductions and rebates</b> <i>(Rands)</i>									
<b>Residential properties</b>									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			15 000	15 000,000	15 000,000	15 000,000	15 000,000	15 000,000	15 000,000
Indigent rebate or exemption			365			401,6900	424	467	513
Pensioners/social grants rebate or exemption			365				424	467	513
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
<b>Other rebates or exemptions</b>	2								

<b>Water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)					38	42	46	51	
Service point - vacant land (Rands/month)					33				
Water usage - flat rate tariff (c/kl)									
Water usage - life line tariff	(describe structure)								
Water usage - Block 1 (c/kl)	0 - 6				7	8	9	9	
Water usage - Block 2 (c/kl)	6.01 - 30				7	8	9	9	
Water usage - Block 3 (c/kl)	30.01 - 99				8	8	9	10	
Water usage - Block 4 (c/kl)	99.01 and above				9	10	11	12	
<b>Other</b>		2							
<b>Waste water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)					53	58	64	70	
Service point - vacant land (Rands/month)					46				
Waste water - flat rate tariff (c/kl)									
Volumetric charge - Block 1 (c/kl)	0 - 800 sq.m				88	96	106	116	
Volumetric charge - Block 2 (c/kl)	801 - 2000 sq.m				88	96	106	116	
Volumetric charge - Block 3 (c/kl)	> 2000 sq.m				88	96	106	116	
Volumetric charge - Block 4 (c/kl)	(fill in structure)								
<b>Other</b>		2							
<b>Electricity tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)					51	56	59	62	
Service point - vacant land (Rands/month)									
FBE	50kwh - cost per unit kWh				1				
Life-line tariff - meter	(describe structure)								
Life-line tariff - prepaid	(describe structure)								
Flat rate tariff - meter (c/kwh)									
Flat rate tariff - prepaid(c/kwh)									
Meter - IBT Block 1 (c/kwh)	0 - 50 kWh				1	1	1	1	
Meter - IBT Block 2 (c/kwh)	051- 350 kWh				1	1	1	1	
Meter - IBT Block 3 (c/kwh)	351 - 600 kWh				1	1	2	2	
Meter - IBT Block 4 (c/kwh)	> 600 kWh				2	2	2	2	
Meter - IBT Block 5 (c/kwh)	(fill in thresholds)								

Prepaid - IBT Block 1 (c/kwh)		0 - 50 kWh				1	1	1	1
Prepaid - IBT Block 2 (c/kwh)		051- 350 kWh				1	1	1	1
Prepaid - IBT Block 3 (c/kwh)		351 - 600 kWh				1	1	2	2
Prepaid - IBT Block 4 (c/kwh)		> 600 kWh				2	2	2	2
Prepaid - IBT Block 5 (c/kwh)		Commercial				1	1	1	1
<b>Other</b>	2								
<b><u>Waste management tariffs</u></b>									
<b>Domestic</b>									
Street cleaning charge						-			
Basic charge/fixed fee						55			
80l bin - once a week						55			
250l bin - once a week						955			

References

1. If properties are not rated or zero rated this must be indicated as such
2. Please provide detailed descriptions on Sheet SA13b

**KZN263 Abaqulusi - Supporting Table SA13b Service Tariffs by category - explanatory**

Description	Ref	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
							Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Exemptions, reductions and rebates (Rands)</b> <i>[Insert lines as applicable]</i>									
<b>Water tariffs</b> <i>[Insert blocks as applicable]</i>		(fill in thresholds) (fill in thresholds)							
<b>Waste water tariffs</b> <i>[Insert blocks as applicable]</i>		(fill in structure) (fill in structure)							

<p><b>Electricity tariffs</b>  <i>[Insert blocks as applicable]</i></p>	<p>(fill in thresholds)</p>							
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**KZN263 Abaqulusi - Supporting Table SA14 Household bills**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15 % incr.	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Rand/cent</b>											
<b>1</b>											
<b>Monthly Account for Household - 'Middle Income Range'</b>											
<b>Rates and services charges:</b>											
Property rates		364,16	386,00	424,60	450,08	450,08	450,08	7,0%	475,28	500,95	528,00
Electricity: Basic levy		32,34	34,28	43,20	50,98	50,98	50,98	10,0%	56,08	61,68	67,85
Electricity: Consumption		791,50	952,81	1 057,90	1 248,32	1 248,32	1 248,32	10,0%	1 373,15	1 510,47	1 661,51
Water: Basic levy				26,30	30,20	30,20	30,20	10,0%	33,22	36,54	40,19
Water: Consumption		159,00	168,54	185,39	213,20	213,20	213,20	10,0%	234,52	257,97	283,77
Sanitation		65,30	69,22	76,10	87,52	87,52	87,52	15,0%	96,27	105,90	116,49
Refuse removal		48,65	51,57	54,70	62,91	62,91	62,91	15,0%	69,20	76,12	83,73
Other											
<b>sub-total</b>		<b>1 460,95</b>	<b>1 662,42</b>	<b>1 868,19</b>	<b>2 143,21</b>	<b>2 143,21</b>	<b>2 143,21</b>	<b>9,1%</b>	<b>2 337,72</b>	<b>2 549,63</b>	<b>2 781,54</b>
VAT on Services		204,53	232,74	261,55	300,05	300,05	300,05	14,0%	327,28	356,95	389,41
<b>Total large household bill:</b>		<b>1 665,48</b>	<b>1 895,16</b>	<b>2 129,74</b>	<b>2 443,26</b>	<b>2 443,26</b>	<b>2 443,26</b>	<b>9,1%</b>	<b>2 665,00</b>	<b>2 906,58</b>	<b>3 170,95</b>
<b>% increase/-decrease</b>			<b>13,8%</b>	<b>12,4%</b>	<b>14,7%</b>	<b>-</b>	<b>-</b>	<b>9,1%</b>	<b>9,1%</b>	<b>9,1%</b>	<b>9,1%</b>
<b>2</b>											
<b>Monthly Account for Household - 'Affordable Range'</b>											
<b>Rates and services charges:</b>											
Property rates		202,08	214,20	235,62	249,76	249,76	249,76	7,0%	263,75	278,52	294,11
Electricity: Basic levy		32,34	34,28	43,20	50,98	50,98	50,98	10,0%	56,08	61,68	67,85
Electricity: Consumption		338,92	407,99	452,99	534,53	534,53	534,53	10,0%	587,98	646,78	711,45
Water: Basic levy				26,30	30,20	30,20	30,20	10,0%	33,22	36,54	40,19
Water: Consumption		132,50	140,45	154,50	177,68	177,68	177,68	10,0%	195,45	215,00	236,50

Sanitation		31,27	33,15	76,10	87,52	87,52	87,52	15,0%	96,27	105,90	116,49
Refuse removal		48,65	51,57	54,70	62,91	62,91	62,91	15,0%	69,20	76,12	83,73
Other											
<b>sub-total</b>		<b>785,76</b>	<b>881,64</b>	<b>1 043,41</b>	<b>1 193,58</b>	<b>1 193,58</b>	<b>1 193,58</b>	<b>9,1%</b>	<b>1 301,95</b>	<b>1 420,54</b>	<b>1 550,32</b>
VAT on Services		110,01	123,43	146,08	167,10	167,10	167,10	14,0%	182,27	198,88	217,05
<b>Total small household bill:</b>		<b>895,77</b>	<b>1 005,07</b>	<b>1 189,49</b>	<b>1 360,68</b>	<b>1 360,68</b>	<b>1 360,68</b>	<b>9,1%</b>	<b>1 484,22</b>	<b>1 619,42</b>	<b>1 767,37</b>
<b>% increase/-decrease</b>			<b>12,2%</b>	<b>18,3%</b>	<b>14,4%</b>	-	-		<b>9,1%</b>	<b>9,1%</b>	<b>9,1%</b>
			0,50	-0,22	-1,00	-	-				
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>	3										
<b>Rates and services charges:</b>											
Property rates		32,34	34,28	37,71	39,97	39,97	39,97	7,0%	42,21	44,57	47,07
Electricity: Basic levy											
Electricity: Consumption				26,30	30,20	30,20	30,20	10,0%	33,22	36,54	40,19
Water: Basic levy		31,80	33,71	76,14	87,56	87,56	87,56	10,0%	96,32	105,95	116,54
Water: Consumption		65,30	69,22	76,10	87,52	87,52	87,52	15,0%	96,27	105,90	116,49
Sanitation		48,65	51,57	54,70	62,91	62,91	62,91	15,0%	69,20	76,12	83,73
Refuse removal											
Other											
<b>sub-total</b>		<b>178,09</b>	<b>188,78</b>	<b>270,95</b>	<b>308,16</b>	<b>308,16</b>	<b>308,16</b>	<b>9,4%</b>	<b>337,22</b>	<b>369,08</b>	<b>404,02</b>
VAT on Services		24,93	26,43	37,93	43,14	43,14	43,14	14,0%	47,21	51,67	56,56
<b>Total small household bill:</b>		<b>203,02</b>	<b>215,21</b>	<b>308,88</b>	<b>351,30</b>	<b>351,30</b>	<b>351,30</b>	<b>9,4%</b>	<b>384,43</b>	<b>420,75</b>	<b>460,58</b>
<b>% increase/-decrease</b>			<b>6,0%</b>	<b>43,5%</b>	<b>13,7%</b>	-	-		<b>9,4%</b>	<b>9,4%</b>	<b>9,5%</b>

**References**

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

**KZN263 Abaqulusi - Supporting Table SA15 Investment particulars by type**

Investment type	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>										
<b>Parent municipality</b>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		38 497	49 580	74 678	75 000	75 000	75 000	75 000	75 000	75 000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
<b>Municipality sub-total</b>	1	<b>38 497</b>	<b>49 580</b>	<b>74 678</b>	<b>75 000</b>	<b>75 000</b>	<b>75 000</b>	<b>75 000</b>	<b>75 000</b>	<b>75 000</b>
<b>Entities</b>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
<b>Entities sub-total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Consolidated total:</b>		<b>38 497</b>	<b>49 580</b>	<b>74 678</b>	<b>75 000</b>	<b>75 000</b>	<b>75 000</b>	<b>75 000</b>	<b>75 000</b>	<b>75 000</b>

References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

check investment balance	#####	#####	-3 406	034	29 635 000	75 000 000	46 775 000	45 000 000	43 000 000	41 000 000
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KZN263 Abaqulusi - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
<b>Parent municipality</b>														
ABSA (Notice Deposit)			Call							915	46			960
ABSA (Guarantee ESKOM)			Call							1 490	74			1 564
ABSA (Call)			Call							64	3			67
ABSA (Call)			Call							15 227	761			15 989
ABSA (Call)			Call							724	36			760
ABSA (Call)			Call							2 128	106			2 234
SIMS			Call							21 356	1 068			22 424
FIRST NATIONAL			Call							5 393	270			5 663
INVESTEC BANK			Call							11 162	558			11 720
STANDARD BANK			Call							10 905	545			11 450
STANDARD BANK			Call							5 749	287			6 037
														-
														-
<b>Municipality sub-total</b>										<b>75 114</b>	<b>3 756</b>	-	-	<b>78 870</b>
<b>Entities</b>														
														-
														-
														-
														-
														-
														-
<b>Entities sub-total</b>										-		-	-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>	<b>1</b>									<b>75 114</b>		-	-	<b>78 870</b>

References

1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)

2. List investments in expiry date order

3. If 'variable' is selected in column F, input interest rate range

4. Withdrawals to be entered as

negative

**KZN263 Abaqulusi - Supporting Table SA17 Borrowing**

Borrowing - Categorized by type	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>										
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)		1 856								
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	1 856	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>	1	1 856	-	-	-	-	-	-	-	-

<b>Unspent Borrowing - Categorised by type</b>										
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Unspent Borrowing</b>	1	-	-	-	-	-	-	-	-	-

References

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

check borrowing balance

- - - - - - - - - -

**KZN263 Abaqulusi - Supporting Table SA18 Transfers and grant receipts**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>RECEIPTS:</b>	1, 2									
<b>-</b>										
<b><u>Operating Transfers and Grants</u></b>										
<b>National Government:</b>		<b>60 015</b>	<b>89 495</b>	<b>86 185</b>	<b>89 005</b>	<b>98 005</b>	<b>98 005</b>	<b>99 344</b>	<b>116 482</b>	<b>118 158</b>
Local Government Equitable Share		57 815	69 224	79 053	85 565	94 565	94 565	95 434	113 865	115 440
EPWP Incentive		-	-	851	1 000	1 000	1 000	1 376	-	-
Finance Management		1 200	1 450	1 500	1 550	1 550	1 550	1 600	1 650	1 700
Municipal Systems Improvement		1 000	1 000	800	890	890	890	934	967	1 018
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Intergrated National Electrification Programme		-	17 821	3 980	-	-	-	-	-	-
<b>Provincial Government:</b>		<b>3 309</b>	<b>1 597</b>	<b>7 718</b>	<b>2 975</b>	<b>3 125</b>	<b>3 125</b>	<b>7 101</b>	<b>3 439</b>	<b>3 842</b>
Housing		2 414	-	-	-	-	-	-	-	-
Sport and Recreation						150	150	2 250		
Small Town Rehabilitation Grant				836						
Massification: Water Infrastructure Grant				5 240						
Provincial Housing		277						-		
Community Library Services Grant		-	186	197	240	240	240	252	265	499
Provincialisation of Libraries Grant		-	1 175	1 234	2 592	2 592	2 592	2 700	2 860	3 012
Museum		73	125	134	143	143	143	299	314	331
MAP Grant		457	-	77	-	-	-	-	-	-
EDI Grant		10	84	-	-	-	-			
Performamnce Management System		23								
Land use Management		56								
Upgrade Billing Emondlo			26							
Thusong Operational Support Grant		-	-	-	-	-	-	1 250	-	-
Schemes Support Programme Grant		-	-	-	-	-	-	350	-	-
<b>District Municipality:</b>		<b>80</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
ZDM Grant Tourism		80	100	100	100	100	100	100	100	100
<b>Other grant providers:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Total Operating Transfers and Grants</b>	5	63 405	91 192	94 003	92 080	101 230	101 230	106 545	120 021	122 100
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		18 842	16 494	22 801	38 982	38 982	38 982	43 158	44 883	46 373
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
INEG		8 923	-	-	9 000	9 000	9 000	9 000	9 000	9 000
Municipal Infrastructure Grant		9 919	16 494	22 801	29 982	29 982	29 982	34 158	35 883	37 373
<b>Provincial Government:</b>		-	132	81	-	-	-	-	-	-
Other capital transfers/grants [insert description]		-	-	-	-	-	-	-	-	-
COGTA:Thusong Centre			132	81						
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Transfers and Grants</b>	5	18 842	16 626	22 882	38 982	38 982	38 982	43 158	44 883	46 373
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		82 247	107 818	116 885	131 062	140 212	140 212	149 703	164 904	168 473

References

1. Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
2. Amounts actually **RECEIVED**; not revenue recognised (objective is to confirm grants transferred)
3. Replacement of RSC levies
4. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality
5. Total transfers and grants must reconcile to Budgeted Cash Flows
6. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

**KZN263 Abaqulusi - Supporting Table SA19 Expenditure on transfers and grant programme**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>EXPENDITURE:</b>	1									
<b>-</b>										
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		<b>60 015</b>	<b>89 495</b>	<b>86 185</b>	<b>89 005</b>	<b>98 005</b>	<b>98 005</b>	<b>99 344</b>	<b>116 482</b>	<b>118 158</b>
Local Government Equitable Share		57 815	69 224	79 053	85 565	94 565	94 565	95 434	113 865	115 440
EPWP Incentive				851	1 000	1 000	1 000	1 376	-	-
Finance Management		1 200	1 450	1 500	1 550	1 550	1 550	1 600	1 650	1 700
Municipal Systems Improvement		1 000	1 000	800	890	890	890	934	967	1 018
<b>Intergrated National Electrification Programme</b>			17 821	3 980						
<b>Provincial Government:</b>		<b>3 310</b>	<b>1 597</b>	<b>7 718</b>	<b>2 975</b>	<b>3 125</b>	<b>3 125</b>	<b>14 101</b>	<b>3 439</b>	<b>3 842</b>
Housing		2 414				150	150	2 250		
Sport and Recreation				836	-	-	-	7 000		
Small Town Rehabilitation Grant			-							
Massification: Water Infrastructure Grant			-	5 240						
Provincial Housing		277								
Community Library Services Grant		-	186	197	240	240	240	252	265	499
Provincialisation of Libraries Grant		-	1 175	1 234	2 592	2 592	2 592	2 700	2 860	3 012
Museum		73	125	134	143	143	143	299	314	331
MAP Grant		458	-	77						
EDI Grant		10	84							
Performamnce Management System		23								
Land use Management		56								
Upgrade Billing Emondlo			26							
Thusong Operational Support Grant		-	-	-	-	-	-	1 250	-	-
Schemes Support Programme Grant		-	-	-	-	-	-	350	-	-
<b>District Municipality:</b>		<b>80</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<i>[insert description]</i>										
ZDM Grant Tourism		80	100	100	100	100	100	100	100	100
<b>Other grant providers:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
0										

<b>Total operating expenditure of Transfers and Grants:</b>		<b>63 406</b>	<b>91 192</b>	<b>94 003</b>	<b>92 080</b>	<b>101 230</b>	<b>101 230</b>	<b>113 545</b>	<b>120 021</b>	<b>122 100</b>
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		<b>18 843</b>	<b>16 494</b>	<b>22 801</b>	<b>38 982</b>	<b>38 982</b>	<b>38 982</b>	<b>43 158</b>	<b>44 883</b>	<b>46 373</b>
INEG		8 923			9 000	9 000	9 000	9 000	9 000	9 000
Municipal Infrastructure Grant		9 920	16 494	22 801	29 982	29 982	29 982	34 158	35 883	37 373
<b>Provincial Government:</b>		<b>-</b>	<b>132</b>	<b>81</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5 000</b>	<b>-</b>	<b>-</b>
Other capital transfers/grants [insert description]										
COGTA:Thusong Centre			132	81				5 000		
<b>District Municipality:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
[insert description]										
<b>Other grant providers:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total capital expenditure of Transfers and Grants</b>		<b>18 843</b>	<b>16 626</b>	<b>22 882</b>	<b>38 982</b>	<b>38 982</b>	<b>38 982</b>	<b>48 158</b>	<b>44 883</b>	<b>46 373</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		<b>82 249</b>	<b>107 819</b>	<b>116 885</b>	<b>131 062</b>	<b>140 212</b>	<b>140 212</b>	<b>161 703</b>	<b>164 904</b>	<b>168 473</b>

References

1. Expenditure must be separately listed for each transfer or grant received or recognised

**KZN263 Abaqulusi - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Operating transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		–	4 291	243						
Current year receipts		60 015	89 495	86 185	89 005	98 005	98 005	99 344	116 482	118 158
<b>Conditions met - transferred to revenue</b>		<b>60 015</b>	<b>93 543</b>	<b>82 017</b>	<b>89 005</b>	<b>98 005</b>	<b>98 005</b>	<b>99 344</b>	<b>116 482</b>	<b>118 158</b>
Conditions still to be met - transferred to liabilities			243	4 411						
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts		3 309	1 597	7 718	2 975	3 125	3 125	3 137	3 291	3 291
<b>Conditions met - transferred to revenue</b>		<b>3 309</b>	<b>1 597</b>	<b>7 718</b>	<b>2 975</b>	<b>3 125</b>	<b>3 125</b>	<b>3 137</b>	<b>3 291</b>	<b>3 291</b>
Conditions still to be met - transferred to liabilities										
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts		80	100	100	100	100	100	100	100	100
<b>Conditions met - transferred to revenue</b>		<b>80</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts		–	–	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Conditions still to be met - transferred to liabilities										
<b>Total operating transfers and grants revenue</b>		<b>63 404</b>	<b>95 240</b>	<b>89 835</b>	<b>92 080</b>	<b>101 230</b>	<b>101 230</b>	<b>102 581</b>	<b>119 873</b>	<b>121 549</b>
<b>Total operating transfers and grants - CTBM</b>	2	–	243	4 411	–	–	–	–	–	–
<b>Capital transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		2 464	3 855	8 336	7 125	–	–	–	–	–
Current year receipts		11 340	20 975	21 589	38 982	38 982	38 982	43 158	44 883	46 373
<b>Conditions met - transferred to revenue</b>		<b>9 919</b>	<b>16 494</b>	<b>22 801</b>	<b>46 107</b>	<b>38 982</b>	<b>38 982</b>	<b>43 158</b>	<b>44 883</b>	<b>46 373</b>
Conditions still to be met - transferred to liabilities		3 885	8 336	7 125						
<b>Provincial Government:</b>										
Balance unspent at beginning of the year		–	–	5 868	5 786	–	–	–	–	–
Current year receipts		–	6 000	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		<b>–</b>	<b>132</b>	<b>81</b>	<b>5 786</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Conditions still to be met - transferred to liabilities		–	5 868	5 786						
<b>District Municipality:</b>										

Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Total capital transfers and grants revenue</b>		<b>9 919</b>	<b>16 626</b>	<b>22 882</b>	<b>51 893</b>	<b>38 982</b>	<b>38 982</b>	<b>43 158</b>	<b>44 883</b>	<b>46 373</b>
<b>Total capital transfers and grants - CTBM</b>	2	<b>3 885</b>	<b>14 204</b>	<b>12 911</b>	-	-	-	-	-	-
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		<b>73 323</b>	<b>866</b> <sup>111</sup>	<b>112 717</b>	<b>143 973</b>	<b>140 212</b>	<b>140 212</b>	<b>145 739</b>	<b>164 756</b>	<b>167 922</b>
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		<b>3 885</b>	<b>14 447</b>	<b>17 322</b>	-	-	-	-	-	-

References

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance

2. CTBM = conditions to be met

3. National Treasury database will require this reconciliation for each transfer/grant

Check opex	(8 924)	4 048	(4 168)	-	491	(22)	886	(97)	964	(3)	(148)	(551)
Check capex	9 919	16 626	(12 062)	12 911	-	-	-	-	-	-	-	-

**KZN263 Abaqulusi - Supporting Table SA21 Transfers and grants made by the municipality**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1	14 871	27 871	-	-	-	-	-	-	-	-
<b>Total Cash Transfers To Municipalities:</b>		<b>14 871</b>	<b>27 871</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Cash Transfers To Entities/Ems'</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Cash Transfers To Other Organs Of State:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Transfers to Organisations</b>											
<i>Insert description</i>	4										
SPCA				80	85	85			91	110	120
Grants in Aid				56	40	70			43	73	77
<b>Total Cash Transfers To Organisations</b>		<b>-</b>	<b>-</b>	<b>136</b>	<b>125</b>	<b>155</b>	<b>-</b>	<b>-</b>	<b>134</b>	<b>183</b>	<b>197</b>
<b>Cash Transfers to Groups of Individuals</b>											
<i>Free Basic Services</i>	5			7 068	8 530	10 838			11 336	13 412	14 053
FMG Grant				1 375	1 550	1 550			-	-	-
Expanded Public Works Programme				851	1 000	1 000			-	-	-
Operational Support for Thusong Service Ce					-				-	-	-
Intergrated National Electrification Programme Grant				3 564	-				-	-	-
ZDM Grant				50	100	100			-	-	-
Small town rehabilitation grant				734	-				-	-	-
Sports and Recreation					-				-	-	-
Massification-Water Infra Grant				4 596	-				-	-	-

MAP Grant				68	-				-	-	
MSIG Grant				712	890	890			-	-	-
<b>Total Cash Transfers To Groups Of Individuals:</b>		-	-	<b>19 019</b>	<b>12 070</b>	<b>14 378</b>	-	-	<b>11 336</b>	<b>13 412</b>	<b>14 053</b>
<b>TOTAL CASH TRANSFERS AND GRANTS</b>	<b>6</b>	<b>14 871</b>	<b>27 871</b>	<b>19 155</b>	<b>12 195</b>	<b>14 533</b>	-	-	<b>11 470</b>	<b>13 596</b>	<b>14 250</b>

<b>Non-Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1										
<b>Total Non-Cash Transfers To Municipalities:</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Non-Cash Transfers To Entities/Ems'</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Non-Cash Transfers To Other Organs Of State:</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Grants to Organisations</b>											
<i>Insert description</i>	4										
<b>Total Non-Cash Grants To Organisations</b>		-	-	-	-	-	-	-	-	-	-
<b>Groups of Individuals</b>											
<i>Insert description</i>	5										
<b>Total Non-Cash Grants To Groups Of Individuals:</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS AND GRANTS</b>	<b>6</b>	<b>14 871</b>	<b>27 871</b>	<b>19 155</b>	<b>12 195</b>	<b>14 533</b>	-	-	<b>11 470</b>	<b>13 596</b>	<b>14 250</b>

References

1. *Insert description listed by municipal name and demarcation code of recipient*
2. *Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)*
3. *Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)*
4. *Insert description of each other organisation (e.g. charity)*
5. *Insert description of each other organisation (e.g. the aged, child-headed households)*
6. *All descriptions should separate transfers for 'capital purposes' and 'operating purposes'*

**KZN263 Abaqulusi - Supporting Table SA22 Summary councillor and staff benefits**

Summary of Employee and Councillor remuneration	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand		A	B	C	D	E	F	G	H	I
-	1									
<b><u>Councillors (Political Office Bearers plus Other)</u></b>										
Basic Salaries and Wages		8 678	10 578	11 650	13 875	12 900	12 900	14 294	14 659	15 597
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		941	282	48	51	90	24	96	102	109
Cellphone Allowance		373	404	396	423	427	194	1 105	485	516
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
<b>Sub Total - Councillors</b>		<b>9 992</b>	<b>11 264</b>	<b>12 093</b>	<b>14 348</b>	<b>13 417</b>	<b>13 118</b>	<b>15 495</b>	<b>15 246</b>	<b>16 222</b>
<b>% increase</b>	4		<b>12,7%</b>	<b>7,4%</b>	<b>18,6%</b>	<b>(6,5%)</b>	<b>(2,2%)</b>	<b>18,1%</b>	<b>(1,6%)</b>	<b>6,4%</b>
<b><u>Senior Managers of the Municipality</u></b>	2									
Basic Salaries and Wages		3 828	3 286	3 949	4 821	5 904	5 904	5 376	6 942	7 387
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	746	772	326	700	-	-	-	-	-
Cellphone Allowance	3	120	109	88	120	97	97	128	136	145
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>4 694</b>	<b>4 167</b>	<b>4 363</b>	<b>5 641</b>	<b>6 001</b>	<b>6 001</b>	<b>5 504</b>	<b>7 079</b>	<b>7 532</b>
<b>% increase</b>	4		<b>(11,2%)</b>	<b>4,7%</b>	<b>29,3%</b>	<b>6,4%</b>	<b>-</b>	<b>(8,3%)</b>	<b>28,6%</b>	<b>6,4%</b>
<b><u>Other Municipal Staff</u></b>										
Basic Salaries and Wages		45 569	49 142	53 496	68 859	59 661	29 259	58 392	128 725	136 964
Pension and UIF Contributions		9 422	9 822	12 162	16 255	13 140	6 357	15 886	33 039	35 149
Medical Aid Contributions		2 872	3 357	4 080	5 936	4 990	2 184	6 120	9 335	9 931
Overtime		7 859	9 825	10 403	3 110	8 338	3 100	5 994	9 497	10 105
Performance Bonus		4 273	2 466	4 315	5 328	4 649	18	5 957	10 725	11 410
Motor Vehicle Allowance	3	4 684	5 542	5 934	7 520	5 915	2 822	6 470	8 198	8 719

Cellphone Allowance	3	456	485	491	642	517	248	585	920	979
Housing Allowances	3	401	434	342	305	276	131	309	328	348
Other benefits and allowances	3	1 501	1 705	1 944	2 546	2 374	752	2 431	3 000	3 193
Payments in lieu of leave		1 507	1 400	3 743	2 600	2 600	–	2 752	3 008	3 206
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	25	26	28	33	29	14	34	33	35
<b>Sub Total - Other Municipal Staff</b>		<b>78 569</b>	<b>84 202</b>	<b>96 938</b>	<b>113 134</b>	<b>102 488</b>	<b>44 885</b>	<b>104 928</b>	<b>206 808</b>	<b>220 038</b>
<b>% increase</b>	4		7,2%	15,1%	16,7%	(9,4%)	(56,2%)	133,8%	97,1%	6,4%
<b>Total Parent Municipality</b>		<b>93 255</b>	<b>99 634</b>	<b>113 395</b>	<b>133 123</b>	<b>121 906</b>	<b>64 004</b>	<b>125 927</b>	<b>229 132</b>	<b>243 792</b>
			6,8%	13,8%	17,4%	(8,4%)	(47,5%)	96,7%	82,0%	6,4%
<b><u>Board Members of Entities</u></b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
<b>Sub Total - Board Members of Entities</b>		<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>% increase</b>	4		–	–	–	–	–	–	–	–
<b><u>Senior Managers of Entities</u></b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									

<b>Sub Total - Senior Managers of Entities</b>		-	-	-	-	-	-	-	-	-
<b>% increase</b>	4		-	-	-	-	-	-	-	-
<b>Other Staff of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
<b>Sub Total - Other Staff of Entities</b>		-	-	-	-	-	-	-	-	-
<b>% increase</b>	4		-	-	-	-	-	-	-	-
<b>Total Municipal Entities</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>										
		93 255	99 634	113 395	133 123	121 906	64 004	125 927	229 132	243 792
<b>% increase</b>	4		6,8%	13,8%	17,4%	(8,4%)	(47,5%)	96,7%	82,0%	6,4%
<b>TOTAL MANAGERS AND STAFF</b>	5,7	83 263	88 369	101 302	118 775	108 489	50 886	110 432	213 887	227 570

References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved

2. s57 of the Systems Act

3. In kind benefits (e.g. provision of living quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance

4. B/A, C/B, D/C, E/C, F/C, G/D, H/D, I/D

5. Must agree to the sub-total appearing on Table A1 (Employee costs)

6. Includes pension payments and employer contributions to medical aid

7. Correct as at 30 June

Column Definitions:

A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are

*unaudited*

*D. The original budget approved by council for the budget year.*

*E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.*

*F. An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.*

*G. The amount to be appropriated for the budget year.*

*H and I. The indicative projection*





**KZN263 Abaqulusi - Supporting Table SA24 Summary of personnel numbers**

Summary of Personnel Numbers Number	Ref	2012/13			Current Year 2013/14			Budget Year 2014/15		
	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)										
Board Members of municipal entities	4	44	44		44	44		44	44	
<b>Municipal employees</b>	5									
Municipal Manager and Senior Managers	3	6	-	6	6	6	-	6	6	-
Other Managers	7	19	18		20	20	-	20	20	-
Professionals		207	207	-	82	82	-	82	82	-
<i>Finance</i>		66	66	-	66	66	-	66	66	-
<i>Spatial/town planning</i>		8	8	-	8	8	-	8	8	-
<i>Information Technology</i>		4	4	-	4	4	-	4	4	-
<i>Roads</i>		4	4	-	4	4	-	4	4	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		125	125	-	-	-	-	-	-	-
Technicians		142	142	-	151	151	-	151	151	-
<i>Finance</i>		-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Roads</i>		21	21	-	29	29	-	29	29	-
<i>Electricity</i>		40	40	-	40	40	-	40	40	-
<i>Water</i>		40	40	-	40	40	-	40	40	-
<i>Sanitation</i>		40	40	-	40	40	-	40	40	-
<i>Refuse</i>		1	1	-	2	2	-	2	2	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Clerks (Clerical and administrative)										
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators		21	21	-	21	21	-	21	21	-
Elementary Occupations		251	251	-	295	295	-	295	295	-
<b>TOTAL PERSONNEL NUMBERS</b>	9	<b>690</b>	<b>683</b>	<b>6</b>	<b>619</b>	<b>619</b>	<b>-</b>	<b>619</b>	<b>619</b>	<b>-</b>
<b>% increase</b>					(10,3%)	(9,4%)	(100,0%)	-	-	-

<b>Total municipal employees headcount</b>	6, 10	<b>483</b>	<b>476</b>	<b>7</b>						
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

References

1. Positions must be funded and aligned to the municipality's current organisational structure
2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
3. s57 of the Systems Act
4. Include only in Consolidated Statements
5. Include municipal entity employees in Consolidated Statements
6. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
7. Managers who provide the direction of a critical technical function
8. Total number of employees working on these functions
9. Correct as at 30 June
10. Must account for all budgeted positions, as per the municipal organogram

KZN263 Abaqulusi - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue By Source</b>	-															
Property rates		4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	6 846	55 650	56 839	59 908
Property rates - penalties & collection charges		114	114	114	114	114	114	114	114	114	114	114	142	1 400	1 587	1 673
Service charges - electricity revenue		13 098	13 098	13 098	13 098	13 098	13 098	13 098	13 098	13 098	13 098	13 098	17 845	161 919	162 302	171 066
Service charges - water revenue		3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	5 042	39 759	45 387	49 929
Service charges - sanitation revenue		1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	2 744	22 170	23 370	24 632
Service charges - refuse revenue		1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 988	16 136	16 913	17 826
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		115	115	115	115	115	115	115	115	115	115	115	44	1 305	1 396	1 471
Interest earned - external investments		330	330	330	330	330	330	330	330	330	330	330	624	4 254	4 585	4 833
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines		177	177	177	177	177	177	177	177	177	177	177	294	2 240	2 062	2 173
Licences and permits		422	422	422	422	422	422	422	422	422	422	422	788	5 428	4 827	5 088
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational		31 811	2 534	3 494	-	31 811	-	-	-	31 811	-	-	5 083	106 545	120 021	122 100
Other revenue		131	131	131	131	131	131	131	131	131	131	131	1 763	3 203	5 784	6 092
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>56 843</b>	<b>27 565</b>	<b>28 525</b>	<b>25 031</b>	<b>56 843</b>	<b>25 031</b>	<b>25 031</b>	<b>25 031</b>	<b>56 843</b>	<b>25 031</b>	<b>25 031</b>	<b>43 203</b>	<b>420 009</b>	<b>445 073</b>	<b>466 792</b>
<b>Expenditure By Type</b>	-															
Employee related costs		15 463	15 463	15 463	15 463	30 926	15 463	15 463	15 463	15 463	15 463	15 463	(75 132)	110 424	213 883	227 566
Remuneration of councillors		1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	2 360	15 495	15 246	16 222
Debt impairment		132	132	132	132	132	132	132	132	132	132	132	150	1 602	1 670	1 760
Depreciation & asset impairment		6 677	6 677	6 677	6 677	6 677	6 677	6 677	6 677	6 677	6 677	6 677	(52 680)	20 770	86 544	92 231
Finance charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases		23 500	23 500	10 920	10 920	10 920	10 920	10 920	10 920	10 920	10 920	10 920	(1 119)	144 157	182 731	197 259
Other materials		-	-	-	-	-	-	-	-	-	-	-	28 803	28 803	90 845	95 595
Contracted services		402	4 022	4 022	4 022	4 022	4 022	4 022	4 022	4 022	4 022	4 022	(8 177)	32 443	48 882	51 624
Transfers and grants		1 024	1 024	1 024	1 024	1 024	1 024	1 024	1 024	1 024	1 024	1 024	203	11 470	13 596	14 250
Other expenditure		3 815	3 517	3 517	3 517	3 517	3 517	3 517	3 517	3 517	3 517	3 517	46 184	85 171	155 448	154 228
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>52 208</b>	<b>55 530</b>	<b>42 949</b>	<b>42 949</b>	<b>58 412</b>	<b>42 949</b>	<b>(59 408)</b>	<b>450 334</b>	<b>808 845</b>	<b>850 735</b>					
<b>Surplus/(Deficit)</b>		<b>4 635</b>	<b>(27 964)</b>	<b>(14 424)</b>	<b>(17 918)</b>	<b>(1 569)</b>	<b>(17 918)</b>	<b>102 611</b>	<b>(30 325)</b>	<b>(363 771)</b>	<b>(383 943)</b>					

Transfers recognised - capital		11 386	5 000	-	-	11 386	4 000	-	-	11 386	-	-	6 024	49 182	44 883	46 373
Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-	-	750	750	825	908
Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>16 021</b>	<b>(22 964)</b>	<b>(14 424)</b>	<b>(17 918)</b>	<b>9 817</b>	<b>(13 918)</b>	<b>(17 918)</b>	<b>(17 918)</b>	<b>25 280</b>	<b>(17 918)</b>	<b>(17 918)</b>	<b>8 395</b>	<b>(368 138)</b>	<b>(322 886)</b>	<b>(347 224)</b>
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>16 021</b>	<b>(22 964)</b>	<b>(14 424)</b>	<b>(17 918)</b>	<b>9 817</b>	<b>(13 918)</b>	<b>(17 918)</b>	<b>(17 918)</b>	<b>25 280</b>	<b>(17 918)</b>	<b>(17 918)</b>	<b>8 395</b>	<b>(368 138)</b>	<b>(322 886)</b>	<b>(347 224)</b>

*References*

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

check

KZN263 Abaqulusi - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue by Vote</b>																
Vote 1 - Municipal Governance & Administration		2 839	-	-	-	2 839	-	-	-	2 839	-	-	-	8 517	8 888	9 296
Vote 2 - Budget & Treasury		11 852	11 852	11 852	11 852	11 852	11 852	11 852	11 852	11 852	11 852	11 852	16 622	146 989	168 497	173 416
Vote 3 - Corporate Services		67	67	67	67	67	67	67	67	67	67	67	62	799	824	868
Vote 4 - Community & Public Safety		737	737	737	737	737	737	737	737	737	737	737	4 069	12 177	9 017	9 722
Vote 5 - Economic & Environmental Services		221	221	221	221	221	221	221	221	221	221	221	2 048	4 474	2 802	2 938
Vote 6 - Trading Services		19 889	19 889	19 889	19 889	19 889	19 889	19 889	19 889	19 889	19 889	19 889	28 202	246 984	254 975	270 454
Vote 7 -		-	-	-	-	50	-	-	-	50	-	-	-	100	100	100
Vote 8 - Other													-	-	-	-
Vote 9 -													-	-	-	-
Vote 10 -													-	-	-	-
Vote 11 -													-	-	-	-
Vote 12 -													-	-	-	-
Vote 13 -													-	-	-	-
Vote 14 -													-	-	-	-
Vote 15 -													-	-	-	-
<b>Total Revenue by Vote</b>		<b>35 604</b>	<b>32 765</b>	<b>32 765</b>	<b>32 765</b>	<b>35 654</b>	<b>32 765</b>	<b>32 765</b>	<b>32 765</b>	<b>35 654</b>	<b>32 765</b>	<b>32 765</b>	<b>51 003</b>	<b>420 039</b>	<b>445 104</b>	<b>466 794</b>
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - Municipal Governance & Administration		4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	(4 203)	45 332	57 238	60 551
Vote 2 - Budget & Treasury		2 469	2 469	2 469	2 469	2 469	2 469	2 469	2 469	2 469	2 469	2 469	(2 717)	24 446	33 232	35 175
Vote 3 - Corporate Services		2 998	2 998	2 998	2 998	2 998	2 998	2 998	2 998	2 998	2 998	2 998	(12 985)	19 995	36 636	39 480
Vote 4 - Community & Public Safety		11 190	11 190	11 190	11 190	11 190	11 190	11 190	11 190	11 190	11 190	11 190	(71 158)	51 935	135 727	132 923
Vote 5 - Economic & Environmental Services		13 197	13 197	13 197	13 197	13 197	13 197	13 197	13 197	13 197	13 197	13 197	(98 343)	46 819	139 910	148 460
Vote 6 - Trading Services		32 768	32 768	32 768	32 768	32 768	32 768	32 768	32 768	32 768	32 768	32 768	(98 640)	261 803	404 783	433 494
Vote 7 -		49	49	49	49	49	49	49	49	49	49	49	(60)	483	629	652
Vote 8 - Other													-	-	-	-
Vote 9 -													-	-	-	-
Vote 10 -													-	-	-	-
Vote 11 -													-	-	-	-
Vote 12 -													-	-	-	-
Vote 13 -													-	-	-	-
Vote 14 -													-	-	-	-
Vote 15 -													-	-	-	-

Total Expenditure by Vote		67 174	67 174	67 174	67 174	67 174	67 174	67 174	67 174	67 174	67 174	67 174	(288 105)	450 813	808 155	850 735
Surplus/(Deficit) before assoc.		(31 570)	(34 409)	(34 409)	(34 409)	(31 520)	(34 409)	(34 409)	(34 409)	(31 520)	(34 409)	(34 409)	339 108	(30 774)	(363 051)	(383 941)
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	(31 570)	(34 409)	(34 409)	(34 409)	(31 520)	(34 409)	(34 409)	(34 409)	(31 520)	(34 409)	(34 409)	339 108	(30 774)	(363 051)	(383 941)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

check

-35 581 250      -15 058 680      -13 913 740

KZN263 Abaqulusi - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue - Standard</b>	-															
<b>Governance and administration</b>		12 629	12 629	12 629	12 629	12 629	12 629	12 629	12 629	12 629	12 629	12 629	17 388	156 305	178 209	183 581
Executive and council		710	710	710	710	710	710	710	710	710	710	710	704	8 517	8 888	9 296
Budget and treasury office		11 852	11 852	11 852	11 852	11 852	11 852	11 852	11 852	11 852	11 852	11 852	16 622	146 989	168 497	173 416
Corporate services		67	67	67	67	67	67	67	67	67	67	67	62	799	824	868
<b>Community and public safety</b>		703	703	703	703	3 203	703	703	703	703	703	703	1 960	12 197	9 058	9 764
Community and social services		308	308	308	308	2 808	308	308	308	308	308	308	200	6 088	4 049	4 485
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	51	51	41	44
Public safety		395	395	395	395	395	395	395	395	395	395	395	1 709	6 058	4 967	5 235
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		221	221	221	221	221	221	221	221	221	221	221	2 048	4 474	2 802	2 938
Planning and development		9	9	9	9	9	9	9	9	9	9	9	486	582	490	500
Road transport		212	212	212	212	212	212	212	212	212	212	212	1 562	3 892	2 312	2 437
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		19 889	19 889	19 889	19 889	19 889	19 889	19 889	19 889	19 889	19 889	19 889	28 202	246 984	254 975	270 454
Electricity		13 389	13 389	13 389	13 389	13 389	13 389	13 389	13 389	13 389	13 389	13 389	18 137	165 419	165 802	174 566
Water		3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	5 042	39 759	45 390	49 929
Waste water management		1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	2 744	22 170	23 370	24 632
Waste management		1 578	1 578	1 578	1 578	1 578	1 578	1 578	1 578	1 578	1 578	1 578	2 279	19 636	20 413	21 326
<b>Other</b>		8	8	8	8	8	8	8	8	8	8	8	8	100	100	100
<b>Total Revenue - Standard</b>		33 450	33 450	33 450	33 450	35 950	33 450	33 450	33 450	33 450	33 450	33 450	49 606	420 060	445 145	466 836
			47 867	47 867	47 867	52 867	47 867	47 867	47 867	47 867	47 867	47 867				
<b>Expenditure - Standard</b>	-															
<b>Governance and administration</b>		9 654	9 654	9 654	9 654	9 654	9 654	9 654	9 654	9 654	9 654	9 654	(15 762)	90 437	127 796	135 206
Executive and council		4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	(4 203)	45 332	57 238	60 551
Budget and treasury office		2 152	2 152	2 152	2 152	2 152	2 152	2 152	2 152	2 152	2 152	2 152	771	24 446	33 232	35 175
Corporate services		2 999	2 999	2 999	2 999	2 999	2 999	2 999	2 999	2 999	2 999	2 999	(12 330)	20 659	37 326	39 480
<b>Community and public safety</b>		11 190	11 190	11 190	11 190	11 190	11 190	11 190	11 190	11 190	11 190	11 190	(67 317)	55 775	140 210	137 682
Community and social services		6 916	6 916	6 916	6 916	6 916	6 916	6 916	6 916	6 916	6 916	6 916	(52 883)	23 189	75 898	80 190
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	3 840	3 840	4 483	4 759
Public safety		4 125	4 125	4 125	4 125	4 125	4 125	4 125	4 125	4 125	4 125	4 125	(18 336)	27 037	57 917	50 700
Housing		150	150	150	150	150	150	150	150	150	150	150	61	1 707	1 910	2 031
Health		0	0	0	0	0	0	0	0	0	0	0	0	1	2	2
<b>Economic and environmental services</b>		13 030	13 030	13 030	13 030	13 030	13 030	13 030	13 030	13 030	13 030	13 030	(96 510)	46 819	139 910	148 460

Planning and development		1 173	1 173	1 173	1 173	1 173	1 173	1 173	1 173	1 173	1 173	1 173	(8 110)	4 789	14 397	15 221
Road transport		11 857	11 857	11 857	11 857	11 857	11 857	11 857	11 857	11 857	11 857	11 857	(88 400)	42 030	125 513	133 239
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		<b>32 767</b>	<b>(100 442)</b>	<b>259 999</b>	<b>404 783</b>	<b>433 404</b>										
Electricity		20 354	20 354	20 354	20 354	20 354	20 354	20 354	20 354	20 354	20 354	20 354	(40 157)	183 737	248 342	266 570
Water		5 934	5 934	5 934	5 934	5 934	5 934	5 934	5 934	5 934	5 934	5 934	(36 243)	29 030	79 708	85 600
Waste water management		3 331	3 331	3 331	3 331	3 331	3 331	3 331	3 331	3 331	3 331	3 331	(8 729)	27 910	36 581	38 822
Waste management		3 149	3 149	3 149	3 149	3 149	3 149	3 149	3 149	3 149	3 149	3 149	(15 313)	19 323	40 152	42 412
<b>Other</b>		<b>49</b>	<b>(60)</b>	<b>483</b>	<b>629</b>	<b>652</b>										
<b>Total Expenditure - Standard</b>		<b>66 691</b>	<b>(280 092)</b>	<b>453 513</b>	<b>813 328</b>	<b>855 403</b>										
<b>Surplus/(Deficit) before assoc.</b>		<b>(33 241)</b>	<b>(33 241)</b>	<b>(33 241)</b>	<b>(33 241)</b>	<b>(30 741)</b>	<b>(33 241)</b>	<b>329 698</b>	<b>(33 453)</b>	<b>(368 183)</b>	<b>(388 567)</b>					
Share of surplus/ (deficit) of associate																
<b>Surplus/(Deficit)</b>	1	<b>(33 241)</b>	<b>(33 241)</b>	<b>(33 241)</b>	<b>(33 241)</b>	<b>(30 741)</b>	<b>(33 241)</b>	<b>329 698</b>	<b>(33 453)</b>	<b>(368 183)</b>	<b>(388 567)</b>					

*References*

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

check

-41 735 670

-21 566 110

-20 806 460

KZN263 Abaqulusi - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
<b>Multi-year expenditure to be appropriated</b>	1																
Vote 1 - Municipal Governance & Administration														-	-	-	
Vote 2 - Budget & Treasury														-	-	-	
Vote 3 - Corporate Services														-	-	-	
Vote 4 - Community & Public Safety														-	-	-	
Vote 5 - Economic & Environmental Services		1 800	2 200	2 200	1 900	2 000	2 200	2 200	2 500	2 400	2 500	2 300	9 958	34 158	35 883	37 373	
Vote 6 - Trading Services		1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	(2 000)	9 000	9 000	9 000	
Vote 7 - Other														-	-	-	
0														-	-	-	
0														-	-	-	
0														-	-	-	
0														-	-	-	
0														-	-	-	
0														-	-	-	
0														-	-	-	
0														-	-	-	
0														-	-	-	
0														-	-	-	
0														-	-	-	
<b>Capital multi-year expenditure sub-total</b>	2	<b>2 800</b>	<b>3 200</b>	<b>3 200</b>	<b>2 900</b>	<b>3 000</b>	<b>3 200</b>	<b>3 200</b>	<b>3 500</b>	<b>3 400</b>	<b>3 500</b>	<b>3 300</b>	<b>7 958</b>	<b>43 158</b>	<b>44 883</b>	<b>46 373</b>	
<b>Single-year expenditure to be appropriated</b>																	
Vote 1 - Municipal Governance & Administration														-	-	74	78
Vote 2 - Budget & Treasury														240	240	848	894
Vote 3 - Corporate Services														497	497	848	862
Vote 4 - Community & Public Safety														1 160	1 160	20 870	11 460
Vote 5 - Economic & Environmental Services														376	376	1 673	1 739
Vote 6 - Trading Services														8 983	8 983	11 929	11 978
Vote 7 - Other														-	-	-	-
0														-	-	-	-
0														-	-	-	-
0														-	-	-	-
0														-	-	-	-
0														-	-	-	-
0														-	-	-	-
0														-	-	-	-

0													-	-	-	-
0													-	-	-	-
0													-	-	-	-
Capital single-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	11 256	11 256	36 242	27 011
Total Capital Expenditure	2	2 800	3 200	3 200	2 900	3 000	3 200	3 200	3 500	3 400	3 500	3 300	19 214	54 414	81 125	73 384

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

check

Add single year stuff

KZN263 Abaqulusi - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Capital Expenditure - Standard</b>	1															
<b>Governance and administration</b>		-	-	-	-	-	-	-	-	-	-	-	737	737	1 770	1 833
Executive and council													-	-	74	78
Budget and treasury office			-		-	-	-	-	-	-	-		240	240	848	894
Corporate services				-									497	497	848	862
<b>Community and public safety</b>		-	-	-	-	-	-	-	-	-	-	-	1 160	1 160	20 870	11 460
Community and social services													1 040	1 040	9 078	9 571
Sport and recreation													-	-	-	-
Public safety													120	120	11 792	1 889
Housing													-	-	-	-
Health													-	-	-	-
<b>Economic and environmental services</b>		-	-	-	4 000	4 000	4 000	4 000	4 000	4 000	4 000	4 000	2 534	34 534	37 557	39 112
Planning and development													40	40	1 271	1 339
Road transport					4 000	4 000	4 000	4 000	4 000	4 000	4 000	4 000	2 494	34 494	36 286	37 773
Environmental protection													-	-	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	3 000	3 000	3 000	8 983	17 983	20 929	20 978
Electricity										3 000	3 000	3 000	4 540	13 540	11 375	11 608
Water													2 086	2 086	8 711	8 482
Waste water management													2 054	2 054	-	-
Waste management													304	304	843	889
<b>Other</b>													-	-	-	-
<b>Total Capital Expenditure - Standard</b>	2	-	-	-	4 000	4 000	4 000	4 000	4 000	7 000	7 000	7 000	13 414	54 414	81 125	73 384
<b>Funded by:</b>																
National Government		13 394	3 000	3 000	3 000	7 370				13 394			-	43 158	44 883	46 373
Provincial Government													-	-	-	-
District Municipality													-	-	-	-
Other transfers and grants													-	-	-	-
Transfers recognised - capital		13 394	3 000	3 000	3 000	7 370	-	-	-	13 394	-	-	-	43 158	44 883	46 373
Public contributions & donations													-	-	-	-
Borrowing													-	-	-	-

Internally generated funds		938	938	938	938	938	938	938	938	938	938	938	938	11 256	36 242	27 011
<b>Total Capital Funding</b>		<b>14 332</b>	<b>3 938</b>	<b>3 938</b>	<b>3 938</b>	<b>8 308</b>	<b>938</b>	<b>938</b>	<b>938</b>	<b>14 332</b>	<b>938</b>	<b>938</b>	<b>938</b>	<b>54 414</b>	<b>81 125</b>	<b>73 384</b>

*References*

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

check

KZN263 Abaqulusi - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16
<b>Cash Receipts By Source</b>													1		
Property rates	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	6 846	55 650	56 839	59 908
Property rates - penalties & collection charges	114	114	114	114	114	114	114	114	114	114	114	114	1 373	1 447	1 525
Service charges - electricity revenue	13 098	13 098	13 098	13 098	13 098	13 098	13 098	13 098	13 098	13 098	13 098	13 098	157 172	165 658	174 604
Service charges - water revenue	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	3 156	37 873	41 660	45 826
Service charges - sanitation revenue	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	1 766	21 193	22 337	23 543
Service charges - refuse revenue	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	15 434	16 268	17 146
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	115	115	115	115	115	115	115	115	115	115	115	115	1 376	1 450	1 528
Interest earned - external investments	330	330	330	330	330	330	330	330	330	330	330	330	3 960	4 174	4 399
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	177	177	177	177	177	177	177	177	177	177	177	177	2 123	2 238	2 359
Licences and permits	422	422	422	422	422	422	422	422	422	422	422	422	5 062	5 335	5 623
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer receipts - operational	34 982	-	-	-	34 982	-	-	-	34 982	-	-	0	104 945	120 021	122 100
Other revenue	131	131	131	131	131	131	131	131	131	131	131	131	1 571	1 648	1 737
<b>Cash Receipts by Source</b>	<b>60 013</b>	<b>25 031</b>	<b>25 031</b>	<b>25 031</b>	<b>60 013</b>	<b>25 031</b>	<b>25 031</b>	<b>25 031</b>	<b>60 013</b>	<b>25 031</b>	<b>25 031</b>	<b>27 441</b>	<b>407 730</b>	<b>439 074</b>	<b>460 299</b>
<b>Other Cash Flows by Source</b>															
Transfer receipts - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Receipts by Source</b>	<b>60 013</b>	<b>25 031</b>	<b>25 031</b>	<b>25 031</b>	<b>60 013</b>	<b>25 031</b>	<b>25 031</b>	<b>25 031</b>	<b>60 013</b>	<b>25 031</b>	<b>25 031</b>	<b>27 441</b>	<b>407 730</b>	<b>439 074</b>	<b>460 299</b>
<b>Cash Payments by Type</b>															
Employee related costs	16 752	16 752	16 752	16 752	16 752	16 752	16 752	16 752	16 752	16 752	16 752	16 752	201 019	213 878	227 557

Remuneration of councillors	1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	1 194	14 329	15 246	16 222
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Electricity	14 100	14 100	14 100	14 100	14 100	14 100	14 100	14 100	14 100	14 100	14 100	14 100	14 100	169 195	182 731	197 259
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	4 022	4 022	4 022	4 022	4 022	4 022	4 022	4 022	4 022	4 022	4 022	4 022	4 022	48 262	51 143	54 140
Transfers and grants - other municipalities	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	14 915	15 564	16 164
Transfers and grants - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	18 284	18 284	18 284	18 284	18 284	18 284	18 284	18 284	18 284	18 284	18 284	18 284	18 284	219 408	224 101	236 891
<b>Cash Payments by Type</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>667 129</b>	<b>702 663</b>	<b>748 233</b>
<b>Other Cash Flows/Payments by Type</b>																
Capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Payments by Type</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>55 594</b>	<b>667 129</b>	<b>702 663</b>	<b>748 233</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>4 419</b>	<b>(30 563)</b>	<b>(30 563)</b>	<b>(30 563)</b>	<b>4 419</b>	<b>(30 563)</b>	<b>(30 563)</b>	<b>(30 563)</b>	<b>4 419</b>	<b>(30 563)</b>	<b>(30 563)</b>	<b>(28 153)</b>	<b>(259 399)</b>	<b>(263 589)</b>	<b>(287 934)</b>	
Cash/cash equivalents at the month/year begin:	54 895	59 314	28 751	(1 812)	(32 374)	(27 955)	(58 518)	(89 081)	(119 644)	(115 225)	(145 787)	(176 350)	54 895	(204 504)	(468 093)	(468 093)
Cash/cash equivalents at the month/year end:	59 314	28 751	(1 812)	(32 374)	(27 955)	(58 518)	(89 081)	(119 644)	(115 225)	(145 787)	(176 350)	(204 504)	(204 504)	(204 504)	(468 093)	(756 026)

References

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure.

55 594	55 594	55 594	55 594	55 594	55 594	55 594	55 594	55 594	55 594	55 594	55 594	55 594	55 594	667 129	702 663	748 233
(30 563)	4 419	(30 563)	(30 563)	(30 563)	(30 563)	4 419	(30 563)	(30 563)	4 419	(30 563)	(30 563)	(28 153)	(259 399)	(263 589)	(287 934)	

**KZN263 Abaqulusi - NOT REQUIRED - municipality does not have entities**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Financial Performance</b>	-									
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
<b>Total Revenue (excluding capital transfers and contributions)</b>		-	-	-	-	-	-	-	-	-
Employee costs										
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure										
<b>Total Expenditure</b>		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>		-	-	-	-	-	-	-	-	-
<b>Capital expenditure &amp; funds sources</b>	-									
<b>Capital expenditure</b>										
Transfers recognised - operational										
Public contributions & donations										
Borrowing										
Internally generated funds										
<b>Total sources</b>		-	-	-	-	-	-	-	-	-
<b>Financial position</b>	-									
Total current assets										
Total non current assets										

Total current liabilities										
Total non current liabilities										
Equity										
<b>Cash flows</b>	-									
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
<b>Cash/cash equivalents at the year end</b>										

**KZN263 Abaqulusi - Supporting Table SA32 List of external mechanisms**

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
Pure Magic			Refuse Removal		6 812
ADM Security			Security		5 919
RIS Motors			Car Rental		4 062
BPG Mass Appraisals			Valuation Roll		360
Quantum Leap Investments			Grass cutting & cleaning		6 019
Shalom Security			Caretakers at dam		89
Itec			Office Machine Rental		344
Upward Spiral			Office Machine Rental		148
Yuretec			Office Machine Rental		162
G4S Cash Solutions			Cash Collection		313
Munsoft			IT Rental		673
Payday			Payroll Support		82
Total Client Services			Traffic Summons System		698
Fleet Africa			Car Rental		1 365
Link Up Security			After Hours Monitoring		415
KD Electrical			Meter Reading		295
Municipal Incorp			Meter Reading		770
KEV			Meter Reading		820
Izingweti Zomzansi Consultants			Responsible Electrical Person		950
Wesbank Vehicle Hire			Car Rental		
<b>Brandfin</b>			Speed Fine Machine Rental		<b>155</b>

References

1. Total agreement period from commencement until end

2. Annual value

**KZN263 Abaqulusi - Supporting Table SA33 Contracts having future budgetary implications**

Description	Ref	Preceding Years	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework			Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Total Contract Value
		Total	Original Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Estimate							
<b>Parent Municipality:</b>														
<b>Revenue Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Revenue Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Expenditure Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital Expenditure Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Capital Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Parent Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Entities:</b>														
<b>Revenue Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Revenue Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Expenditure Obligation By Contract</b>	2													

Contract 1															-
Contract 2															-
Contract 3 etc															-
<b>Total Operating Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital Expenditure Obligation By Contract</b>	2														
Contract 1															-
Contract 2															-
Contract 3 etc															-
<b>Total Capital Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Entity Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-

References

1. Total implication for all preceding years to be summed and total stated in 'Preceding Years' column

2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)

3. For municipalities with approved total revenue not exceeding R250 m - all contracts with an annual cost greater than R500 000. For municipalities with approved total revenue greater than R250 m - all contracts with an annual cost greater than R1million. For municipalities with approved total revenue greater than R500 m - all contracts with an annual cost greater than R5 million

KZN263 Abaqulusi - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>	<b>1</b>									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		<b>29 140</b>	<b>23 230</b>	<b>34 672</b>	<b>39 512</b>	<b>42 374</b>	<b>39 373</b>	<b>43 141</b>	<b>47 812</b>	<b>49 352</b>
Infrastructure - Road transport		3 491	5 094	26 508	29 982	29 982	29 982	34 158	35 883	37 373
<i>Roads, Pavements &amp; Bridges</i>		3 491	5 094	26 508	29 982	29 982	29 982	34 158	35 883	37 373
<i>Storm water</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		3 851	5 215	8 000	9 100	12 100	9 100	4 540	2 375	2 608
<i>Generation</i>		-	-	-	-	-	-	-	-	-
<i>Transmission &amp; Reticulation</i>		3 506	4 722	8 000	9 100	12 100	9 100	4 540	2 375	2 608
<i>Street Lighting</i>		346	493	-	-	-	-	-	-	-
Infrastructure - Water		2 853	3 300	23	80	80	80	2 086	8 711	8 482
<i>Dams &amp; Reservoirs</i>		-	-	-	-	-	-	-	-	-
<i>Water purification</i>		2 853	3 300	23	80	80	80	2 086	8 711	8 482
<i>Reticulation</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	33	50	12	11	2 054	-	-
<i>Reticulation</i>		-	-	-	-	-	-	-	-	-
<i>Sewerage purification</i>		-	-	33	50	12	11	2 054	-	-
Infrastructure - Other		18 945	9 621	108	300	200	200	304	843	889
<i>Waste Management</i>		-	-	108	300	200	200	304	843	889
<i>Transportation</i>	2	-	-	-	-	-	-	-	-	-
<i>Gas</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>	3	18 945	9 621	-	-	-	-	-	-	-
<b>Community</b>		<b>100</b>	<b>116</b>	<b>400</b>	<b>2 350</b>	<b>1 350</b>	<b>1 050</b>	<b>1 928</b>	<b>20 105</b>	<b>10 651</b>
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	788	820	864
Libraries		-	-	-	-	-	-	-	53	56
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	116	1 000	50	50	120	11 792	1 889

Security and policing	7	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-
Cemeteries		-	-	97	1 350	1 300	1 000	1 020	7 441
Social rental housing	8	-	-	-	-	-	-	-	-
Other		100	116	187	-	-	-	-	-
<b>Heritage assets</b>		-	-	-	-	-	-	-	-
Buildings									
Other	9								
<b>Investment properties</b>		-	-	-	-	-	-	-	-
Housing development									
Other									
<b>Other assets</b>		<b>387</b>	<b>802</b>	<b>428</b>	<b>2 324</b>	<b>1 337</b>	<b>1 516</b>	<b>9 345</b>	<b>13 208</b>
General vehicles									
Specialised vehicles	10	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	4 527	8 482	8 667
Computers - hardware/equipment		-	-	49	185	125	120	427	600
Furniture and other office equipment		-	-	58	1 000	590	675	1 170	874
Abattoirs		-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-
Civic Land and Buildings		253	-	58	1 000	590	675	1 170	874
Other Buildings		-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-
Other		133	802	263	139	32	47	2 052	2 377
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-
<i>List sub-class</i>									
<b>Biological assets</b>		-	-	-	-	-	-	-	-
<i>List sub-class</i>									
<b>Intangibles</b>		-	-	-	-	-	-	-	-
Computers - software & programming									

Other (list sub-class)										
<b>Total Capital Expenditure on new assets</b>	<b>1</b>	<b>29 627</b>	<b>24 148</b>	<b>35 500</b>	<b>44 186</b>	<b>45 061</b>	<b>41 939</b>	<b>54 414</b>	<b>81 125</b>	<b>73 384</b>

<b>Specialised vehicles</b>		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

References

1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

check balance		10 195 067	10 787 855	18 553 062	-	-	-475	-320	350	-250
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**KZN263 Abaqulusi - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>	1									
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
-										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
<i>Roads, Pavements &amp; Bridges</i>										
<i>Storm water</i>										
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
<i>Generation</i>										
<i>Transmission &amp; Reticulation</i>										
<i>Street Lighting</i>										
Infrastructure - Water		-	-	-	-	-	-	-	-	-
<i>Dams &amp; Reservoirs</i>										
<i>Water purification</i>										
<i>Reticulation</i>										
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>										
<i>Sewerage purification</i>										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
<i>Waste Management</i>										
<i>Transportation</i>										
<i>Gas</i>	2									
<i>Other</i>	3									
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										

Libraries									
Recreational facilities									
Fire, safety & emergency									
Security and policing									
Buses									
Clinics									
Museums & Art Galleries									
Cemeteries									
Social rental housing									
Other									
<b>Heritage assets</b>	-	-	-	-	-	-	-	-	-
Buildings									
Other									
<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
Housing development									
Other									
<b>Other assets</b>	-	-	-	-	-	-	-	-	-
General vehicles									
Specialised vehicles									
Plant & equipment									
Computers - hardware/equipment									
Furniture and other office equipment									
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other									
<b>Agricultural assets</b>	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
<b>Biological assets</b>	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									

<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other (list sub-class)										
<b>Total Capital Expenditure on renewal of existing assets</b>	1	-	-	-	-	-	-	-	-	-

<b>Specialised vehicles</b>		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										
<b>Renewal of Existing Assets as % of total capex</b>		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<b>Renewal of Existing Assets as % of deprecn"</b>		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%

References

1. Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on new assets (SA34a) must reconcile to total capital expenditure in Budgeted Capital Expenditure
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

check balance	10 195 067	10 787 855	18 553 062	-	-	-475	-320	350	-250
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KZN263 Abaqulusi - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>	<b>1</b>									
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
-										
<b>Infrastructure</b>		11 337	14 279	15 150	16 752	16 070	15 834	25 205	44 372	40 622
Infrastructure - Road transport		3 491	5 094	5 379	4 835	5 000	4 985	11 820	17 358	11 820
<i>Roads, Pavements &amp; Bridges</i>		3 491	5 094	5 379	4 835	5 000	4 985	11 820	17 358	11 820
<i>Storm water</i>										
Infrastructure - Electricity		3 851	5 215	5 945	8 405	7 130	6 986	8 025	11 652	12 281
<i>Generation</i>		-	-							
<i>Transmission &amp; Reticulation</i>		3 506	4 722	5 278	7 405	6 130	5 986	7 025	10 071	10 615
<i>Street Lighting</i>		346	493	667	1 000	1 000	1 000	1 000	1 581	1 666
Infrastructure - Water		2 853	3 300	2 390	2 272	2 890	2 813	2 930	7 167	7 883
<i>Dams &amp; Reservoirs</i>		-	-							
<i>Water purification</i>		2 853	3 300	2 390	2 272	2 890	2 813	2 930	7 167	7 883
<i>Reticulation</i>		-	-							
Infrastructure - Sanitation		477	670	1 437	1 025	1 000	1 000	1 220	1 428	1 505
<i>Reticulation</i>		477	670	1 437	1 025	1 000	1 000	1 220	1 428	1 505
<i>Sewerage purification</i>		-	-							
Infrastructure - Other		665	-	-	215	50	50	1 210	6 767	7 132
<i>Waste Management</i>		665	-	-	215	50	50	1 210	6 767	7 132
<i>Transportation</i>	2	-	-							
<i>Gas</i>		-	-							
<i>Other</i>	3	-	-							
<b>Community</b>		1 300	1 162	442	1 601	1 453	1 441	1 798	40 466	48 641
Parks & gardens		101	42	42	120	100	100	100	105	111
Sportsfields & stadia		-	-							
Swimming pools		-	-							
Community halls		-	-							
Libraries		101	135	30	200	200	200	150	527	555
Recreational facilities		-	28	110	203	170	168	500	34 519	36 383
Fire, safety & emergency		-	-							

Security and policing	7	248	897	234	905	780	771	795	2 038	2 148
Buses		-	-							
Clinics		-	-							
Museums & Art Galleries		73	1	4	90	90	90	96	527	2 099
Cemeteries		305	1	2	50	50	50	50	949	1 000
Social rental housing	8	-	-							
Other		471	59	19	33	63	62	107	1 801	6 345
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings										
Other	9									
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development										
Other										
<b>Other assets</b>		279	220	329	1 910	1 305	1 237	1 800	6 008	6 332
General vehicles										
Specialised vehicles	10	-	-	-	-	-	-	-	-	-
Plant & equipment		-	-							
Computers - hardware/equipment		73	114	191	400	300	232	300	738	778
Furniture and other office equipment		-	-							
Abattoirs		-	-							
Markets		-	-							
Civic Land and Buildings		-	-							
Other Buildings		206	106	138	1 510	1 005	1 005	1 500	5 270	5 555
Other Land										
Surplus Assets - (Investment or Inventory)										
Other										
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other ( <i>list sub-class</i> )										

Total Repairs and Maintenance Expenditure	1	12 916	15 661	15 921	20 263	18 828	18 511	28 803	90 845	95 595
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<b>Specialised vehicles</b>		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

<b>R&amp;M as a % of PPE</b>		5,4%	1,5%	1,7%	6,8%	2,0%	1,7%	2,9%	9,1%	8,0%
<b>R&amp;M as % Operating Expenditure</b>		4,7%	4,0%	3,9%	5,2%	4,2%	11,8%	6,4%	11,2%	11,2%

**References**

1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1

2. Airports, Car Parks, Bus Terminals and Taxi Ranks

3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes

4. Work-in-progress/under construction to be budgeted under the respective item

5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure

6. Donated/contributed & leased assets to be included within the respective sub-class

7. Busses used to provide a service to the community

8. Not municipal contributions to the 'top structure' being built using the housing subsidies

9. Statues, art collections, medals etc.

10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

check balance		0	(0)	0	0	-	0	1	0	1
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KZN263 Abaqulusi - Supporting Table SA34d Depreciation by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>	<b>1</b>									
<b>Depreciation by Asset Class/Sub-class</b>										
-										
<b>Infrastructure</b>		<b>14 455</b>	<b>14 207</b>	<b>67 775</b>	<b>16 700</b>	<b>72 800</b>	<b>16 700</b>	<b>17 869</b>	<b>83 528</b>	<b>89 053</b>
Infrastructure - Road transport		4 889	4 944	31 169	5 500	36 500	5 500	5 885	40 625	42 819
<i>Roads, Pavements &amp; Bridges</i>		4 889	4 944	31 169	5 500	36 500	5 500	5 885	40 625	42 819
<i>Storm water</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		3 377	3 278	12 117	3 993	12 993	3 993	4 272	15 064	15 877
<i>Generation</i>		-	-	-	-	-	-	-	-	-
<i>Transmission &amp; Reticulation</i>		3 377	3 278	12 117	3 993	12 993	3 993	4 272	15 064	15 877
<i>Street Lighting</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Water		2 066	1 967	19 882	2 421	17 421	2 421	2 590	22 037	24 241
<i>Dams &amp; Reservoirs</i>		-	-	-	-	-	-	-	-	-
<i>Water purification</i>		2 066	1 967	19 882	2 421	17 421	2 421	2 590	22 037	24 241
<i>Reticulation</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		4 086	3 987	4 607	4 787	5 887	4 787	5 122	5 802	6 116
<i>Reticulation</i>		4 086	3 987	4 607	4 787	5 887	4 787	5 122	5 802	6 116
<i>Sewerage purification</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Other		36	31	-	-	-	-	-	-	-
<i>Waste Management</i>		36	31	-	-	-	-	-	-	-
<i>Transportation</i>	2	-	-	-	-	-	-	-	-	-
<i>Gas</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>	3	-	-	-	-	-	-	-	-	-
<b>Community</b>		<b>792</b>	<b>848</b>	<b>1 654</b>	<b>965</b>	<b>965</b>	<b>965</b>	<b>1 032</b>	<b>1 072</b>	<b>1 130</b>
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		607	368	1 440	736	736	736	788	820	864
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		33	63	35	37	37	37	40	41	44

Security and policing		-	-	-	-	-	-	-	-
Buses	7	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-
Social rental housing	8	-	-	-	-	-	-	-	-
Other		152	417	179	191	191	191	204	211
<b>Heritage assets</b>		-	-	-	-	-	-	-	-
Buildings									
Other	9								
<b>Investment properties</b>		-	-	-	-	-	-	-	-
Housing development									
Other									
<b>Other assets</b>		1 556	1 544	1 863	1 747	1 747	1 747	1 869	1 944
General vehicles									
Specialised vehicles	10	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-	-	-
Computers - hardware/equipment		193	197	426	216	216	216	231	241
Furniture and other office equipment		-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-
Civic Land and Buildings		1 363	1 348	1 437	1 530	1 530	1 530	1 638	1 703
Other Buildings		-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-
<i>List sub-class</i>									
<b>Biological assets</b>		-	-	-	-	-	-	-	-
<i>List sub-class</i>									
<b>Intangibles</b>		-	-	-	-	-	-	-	-
Computers - software & programming									

Other (list sub-class)										
<b>Total Depreciation</b>	1	16 803	16 599	71 292	19 411	75 511	19 411	20 770	86 544	92 231

<b>Specialised vehicles</b>		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

References

1. Depreciation based on write down values. Not including Depreciation resulting from revaluation.
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

Check	(45)	185 <sup>(53)</sup>	(468)	0	0	9 706	-	-	-
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**KZN263 Abaqulusi - Supporting Table SA35 Future financial implications of the capital budget**

Vote Description	Ref	2014/15 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Present value
<b>Capital expenditure</b>	1							
Vote 1 - Municipal Governance & Administration		-	74	78				
Vote 2 - Budget & Treasury		240	848	894				
Vote 3 - Corporate Services		497	848	862				
Vote 4 - Community & Public Safety		1 160	20 870	11 460				
Vote 5 - Economic & Environmental Services		34 534	37 556	39 112				
Vote 6 - Trading Services		17 983	20 929	20 978				
Vote 7 - Other		-	-	-				
0		-	-	-				
0		-	-	-				
0		-	-	-				
0		-	-	-				
0		-	-	-				
0		-	-	-				
0		-	-	-				
0		-	-	-				
0		-	-	-				
<i>List entity summary if applicable</i>								
<b>Total Capital Expenditure</b>		<b>54 414</b>	<b>81 125</b>	<b>73 384</b>	-	-	-	-
<b>Future operational costs by vote</b>	2							
Vote 1 - Municipal Governance & Administration								
Vote 2 - Budget & Treasury								
Vote 3 - Corporate Services								
Vote 4 - Community & Public Safety								
Vote 5 - Economic & Environmental Services								
Vote 6 - Trading Services								
Vote 7 - Other								
0								
0								
0								
0								
0								
0								
0								



KZN263 Abaqulusi - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2014/15 Medium Term Revenue & Expenditure Framework			Project information	
										Audited Outcome 2012/13	Current Year 2013/14 Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Ward location	New or renewal
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>																
Parent Capital expenditure	1											-	-	-		
Entities: <i>List all capital projects grouped by Entity</i>																
Entity A Water project A																
Entity B Electricity project B																

<b>Entity Capital expenditure</b>										-	-	-	-	-			
<b>Total Capital expenditure</b>										-	-	-	-	-			

References

1. Must reconcile with Budgeted Capital Expenditure
2. As per Table SA6
3. As per Table SA34
4. Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by programme by Vote
5. Correct to seconds. Provide a logical starting point on networked infrastructure.
6. Distinguish projects approved in terms of MFMA section 19(1)(b) and MRRR Regulation 13

Check 35 500

**KZN263 Abaqulusi - Supporting Table  
SA37 Projects delayed from previous  
financial year/s**

Municipal Vote/Capital project	Ref.	Project name	Project number	Asset Class 3	Asset Sub- Class 3	GPS co- ordinates 4	Previous target year to complete	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	1,2							Original Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand							Year					
<b>Parent municipality:</b> <i>List all capital projects grouped by Municipal Vote</i>				<i>Examples</i>	<i>Examples</i>							
<b>Entities:</b> <i>List all capital projects grouped by Municipal Entity</i>												
<b>Entity Name</b> <i>Project name</i>												

References

1. List all projects with planned completion dates in current year that have been re-budgeted in the MTREF
2. Refer MFMA s30
3. As per Table SA34
4. Correct to seconds. Provide a logical starting point on networked infrastructure.

## FINANCE DEPARTMENT

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	ACTUAL ACHIEVED/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
To co-ordinate and prepare an credible IDP driven budget annually for adoption by Council by May 2017	To co-ordinate and prepare an credible IDP driven budget annually for adoption by Council by May 2014	Done	Approval and adherence of the IDP/Budget process plan Departmental inputs on budgets Budget Road show	None	Lois Tupper
	To co-ordinate and prepare monthly, quarterly, half yearly and annual budget reports in compliance with the MFMA and Treasury Regulations by June 2014		Submission of monthly (Section 71 reports), quarterly reports (Section 52 reports) to the relevant structures of Council, National & Provincial Treasury within 10 working days of each month. Tabling of the Section 72 report (Half year report) including the PMS report in January 2014. Preparation of the Adjustment Budget and tabling to Council during January 2014. Preparing and submitting the Draft Annual Report to the Auditor-General and National Treasury by the 31 <sup>st</sup> of August 2014. Receiving the Audit Report from the AG on the Annual Report in November 2013. Tabling the Annual Report to	None	Lois Tupper

			<p>Council in January 2014. Finalised by MPAC during oversight by the 28<sup>th</sup> of February 2014. Tabling of final Annual Report by the 31<sup>st</sup> of March 2014</p>		
<p>Ensure effective expenditure control in accordance with the MFMA by June 2017</p>	<p>Monitoring of budget controls on all expenditure in accordance with the MFMA and Treasury Regulations to ensure full compliance by June 2014</p>	<p>Done</p>	<p>Ensured adherence to the budget controls in accordance with the MFMA. Votes were locked on the Munsoft Financial System. Virements were approved by the CFO in accordance with the Virements Policy. Full utilization of conditional grants from COGTA and National Treasury Preparation of monthly reconciliations and signed off within 10 working days after month end. Salaries paid on the 25<sup>th</sup> of each working month Payment of creditors within 30 days Investment of surplus funds and grant funding in terms of the investment policy.</p>	<p>None</p>	<p>Lois Tupper</p>
<p>Ensure full compliance with MFMA SCM regulations by June 2017</p>	<p>Monitor internal controls in the SCM department to ensure compliance by 30 June 2014</p>	<p>Done</p>	<p>Compliance checklists in place. Registers for contracts, Irregular, Unauthorised, Fruitless and Wasteful Registers in place and reported on quarterly. Compliance with SCM Regulations and MFMA. Training of Bid Committees Timeous reporting of deviations</p>	<p>None</p>	<p>SCM</p>

			to Supply Chain. Annual adoption of SCM policy. Locking of votes on the Munsoft Financial System. Virements performed according to the Virements Policy. Verifying the credibility of the SCM database on a monthly basis		
Ensure that Assets are managed in accordance with GRAP standards and the asset policy by June 2017	Implementation of the automated fixed assets register by 30 June 2014.  Ensure compliance with GRAP and the assets policy so as to achieve a favourable report on assets by 25 January 2014	Not done  Done	Maintaining the Fixed Assets Register in terms of the Fixed Assets Policy and GRAP.  Disposal of assets in terms of the Fixed Assets Policy annually at the end of July. Physical verification of assets twice a year – November and May in terms of the Fixed Assets Policy.	The automation of the Fixed Assets Register onto the Munsoft Financial System can only occur once the 2013/2014 Assets Register has been finalized  None	SCM
Enhance, Manage and protect Municipal Revenue by 30 June 2017	Increase access to sale of electricity by allowing more vendors to sell pre-paid electricity by 30 September 2013.  Monitoring controls on meter reading and billings to ensure accurate revenue collection on a monthly basis by June 2014.  Increase collection rate from 92% to 96% by 30 June 2014.	Done  Done  Not Done	Increased pre-paid electricity vendors Advertising and issuing notices inviting vendors to sell electricity  Tabled monthly report to the relevant committees.  Maintenance of the indigent register. Accurate readings, billings and interest charges.	None  None  Debtors over 91 days to be handed over for	Gerhard Engelbrecht

	Investigate installation of smart meters by 31 January 2014.	Done	Auditing of illegal connections Feasibility study to be undertaken with COGTA to implement smart meters	collection	
	Implement the MPRA by July 2013.	Done	Maintenance of valuation roll and prompt resolving of appeals		
Facilitate and co-ordinate council adoption and review of finance policies by 30 June 2017	Facilitate and co-ordinate council adoption and review of finance policies by 30 June 2014	Done	Implementation of the finance policies adopted by Council	None	Finance Department
		Not done	Tabling of policies to the relevant committees by 29 May 2014  Workshop of policies to Councilors	Awaiting date to workshop policies	
Implementation of controls to prevent and detect fraud by 30 June 2017	Draft and implement a fraud prevention plan by 30 June 2014	Done	Establish a fraud prevention plan by 30 September 2013 and implement the plan by 31 January 2014	None	Finance Department
		Not done	Workshop plan to Councillors	Awaiting date to workshop policies	

To achieve an unqualified audit opinion with no matters by 30 June 2017	To achieve an unqualified audit opinion by 30 June 2014	In progress	<p>Addressing all audit queries from the previous financial year in time</p> <p>Ensure progress on action plans to address the issues raised by the AG</p> <p>Weekly AFS committee meetings to implement all action plans.</p> <p>Monitoring of progress by EXCO on a bi-weekly basis</p> <p>Compliance with all MFMA regulations</p> <p>Actioning all turn-around strategy items by end of June 2014</p>	None	Finance Department
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## CONCLUSION

The Audit report for 2013/2014 accordingly is included in the Annual Report, together with the report from the Audit Committee.

The comments on the issues raised in the Audit Report are being attended to by the Management team for the Annual Report. An Action Plan has been compiled for the municipality to deal with all matters raised in both the Audit Report and the Management Letter.

The financial position of the municipality is still healthy, but the negative economic challenges are hampering increased growth which would enable the municipality to provide more service delivery projects. More focus will be directed toward revenue enhancing and revenue protection initiatives as well as debtor collection.

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**H A MAHOMED**  
**CHIEF FINANCIAL OFFICER**

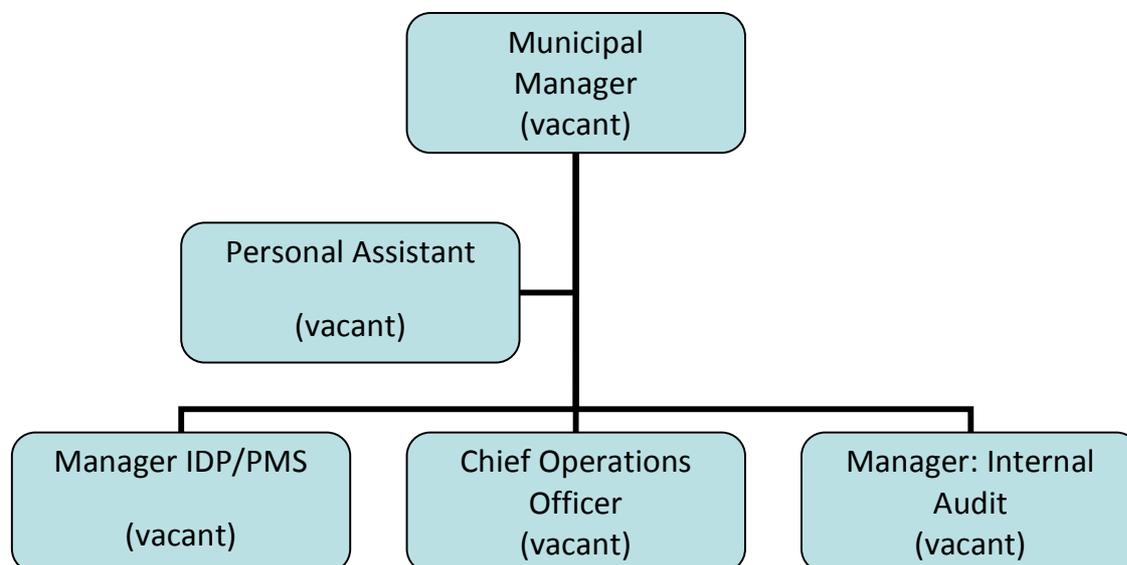
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**DATE**

## **KPA 5 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

## OFFICE OF THE MUNICIPAL MANAGER

Office structure and responsibilities:-



## ROLES AND RESPONSIBILITIES

### MUNICIPAL MANAGER

- ❖ The Municipal Manager as the accounting officer is responsible for the overall operations of the Municipality
- ❖ Ensure implementation of Council resolutions by delegating to relevant departments
- ❖ Approve requests on behalf of Council
- ❖ Monitor performance of section 56 Managers

### CHIEF OPERATION OFFICER

- ❖ Monitoring of daily operations of the institution through submission of weekly, monthly and quarterly reports
- ❖ Routing and circulating of correspondence after receiving
- ❖ Compilation and monitoring of the SDBIP which is done at the beginning of the each financial year and revised quarterly to ensure the set targets are achieved.

- ❖ Compilation of the monthly, quarterly, annual reports in consultation with departments based on the SDBIP as prepared by the Department.

## **IDP AND PMS**

### **IDP**

This section deals with compiling the goals of the community and consolidate them with that of the institution through consultations with the community through CBPs and engagements with various stakeholders in setting long term goals

### **PMS**

This section deals with monitoring the performance of the institution and individuals in implementing the set targets as per departmental SDBIP and IDP

## **CHALLENGES FACED**

- No permanent staff appointed
- Non achievement of targets due to the lack of commitments by departments in submitting reports in time
- Submission of inaccurate information

## **PROPOSED REMEDIES**

- Corporate Services to facilitate filling of the vacancies
- Submission dates drafted and communicated with all departments

## OFFICE OF THE MUNICIPAL MANAGER

PRIORITY	ANNUAL TARGET	DONE/ NOT DONE	REASON/ PORTFOLIO OF EVIDENCE	REQUIRED INTERVENTION	RESPONSIBLE PERSON
<b>IDP</b>	To review the 2014-2015 IDP to meet credible standards by May 2014	Done	IDP document and process plan	Compliance with the drafted process plan	Acting Manager IDP/PMS
<b>Master Development Plan</b>	Solicit funding for drafting of master development plan by 30 September 2013(toward vision 2040)and draft plan	Not Done	Provision made for the 2014/15 financial year	Commitment by departments	Acting Manager IDP/PMS
<b>Performance Management Systems</b>	To co-ordinate implementation of the PMS framework by June 2014	Done	Minutes of assessment meetings and appraisal certificates	Submission of accurate information by departments	Acting Manager IDP/PMS
<b>Annual Report</b>	To produce a credible draft (audit purposes) annual report for 2013/2014 financial year by the end of June 2014	Done	Adopted quarterly and annual reports and SDBIP	Departmental compliance in submitting reports on due dates	Acting Chief Operations Officer/Finance

<b>Marketing Communication Strategy</b>	To solicit funding from COGTA for the drafting of the Marketing Communication strategy by 30 September 2013	Not Done	Provision made for the 2014/15 financial year	Departmental inputs in drafting the business plan	Acting Chief Operations Officer/Finance
<b>Internal Audit</b>	To implement the 2013/14 internal audit annual plan by June 2014 as approved by Audit Committee	Done	Minutes of Audit Committee meetings tabling of the report	Strengthening of Internal Audit capacity	Manager Internal Audit

## CONCLUSION

The year has presented various challenges and milestones especially with service delivery, but afforded the Municipality great opportunities through the support of the office of the MEC. Greater achievements have been accomplishment and will be accomplished through strategies.

As the prerequisite of the MFMA the report was tabled before the relevant structures and committees for comments and approval. The information contained in the report highlights the performance of the institution per Key Performance Area.

The 2013/2014 financial year shows great improvements both politically and administratively especially with the management of finances.

The report presented is a true reflection of the institution's level of performance.

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**N.N. SIBISI**  
**ACTING MUNICIPAL MANAGER**

## ANNEXURE

- Annual Financial Statements